

Principal's Report of Mount Hermon School
to the Trustees of The Northfield Schools
for the school year of 1912-1913.

FILING DEPT.

JUL 2 1913

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This year Mount Hermon School was merged with the Northfield Seminary under the corporate name of The Northfield Schools. The reorganization was made in order to simplify and unify the bookkeeping and finances of the two schools, and also to unite their work more closely in other lines.

Two dwelling houses have been built during the year. The old barn connected with the south farm house has been taken down and rebuilt adjoining the north barns. A good many new tar walks have been laid down, the one leading from Crossley Hall past the cottages to the chapel being especially acceptable.

Considerable grading has been done, and new lawns have been made about Schaufler Memorial Library, Ford Cottage, and the house occupied by Mr. Elder. Two new tennis courts have been laid out for the use of the teachers. The field west of Crossley Hall has been turned over to the dormitory for a ball field. The work of leveling the field has already been begun by the students themselves.

The Schaufler Memorial Library was completed late in the fall. The books were moved from the old library room in January. The new library was dedicated on Founder's Day, February fifth, and the library opened for permanent use on that day. The walls of one of the reading rooms have already been hung with beautiful and valuable pictures, the gift of Mrs. A.F. Schaufler. The library itself is a beautiful building, well adapted to its use, and much appreciated by both teachers and students.

Our records show that the number of books and periodicals drawn by students and faculty has greatly increased during the year.

The Alumni Association has continued the appropriation of \$200 for the purchase of books for the various departments of the school.

The fees for special examinations have amounted this year to more than \$30.

Mrs. Martha K. Chaffee has sent her annual gift of \$24. This is in memory of her son who was a student here in 1894-1895.

Many gifts of books have been received during the year. Mr. W.R. Moody has sent recently several boxes of books, some of them having come from his father's library. The Mount Hermon Student Volunteer Band, of the winter term, gave twenty very useful books on missions. The April division of the class of 1913, gave a valuable set of books for their class gift to the school. A large number of useful books were received during the year from the following persons:- Mrs. W.R.A. Wilson, Pittsfield, Mass., Rev. F.L. Grimes, Holyoke, Mass., Mr. E.P. Clark, Brooklyn, N.Y., Miss Camille F. Wheeler, Mount Hermon, Bible Institute Colportage Association, Chicago.

The Missionary Society of the Mount Hermon Church gives each year several missionary magazines.

The number of scientific magazines usually subscribed for had to be reduced this year, the usual gift of \$50 for this department not having been continued.

The library is very fortunate in having a good collection of periodicals. With the limited amount of money we have for book-buying, it is impossible to purchase many of the newest books, and the need is met, in a large measure, by the periodicals. They are especially useful for debate work, because they offer a greater variety of material than our books do, and because this material is kept up-to-date.

Number of accessions	528
obtained as follows:	
By gift	386
By binding periodicals	100
By Government reports	36
By purchase	6
	<hr/>
Total	528

Volumes accessioned to date 12160

Periodicals received	125
By gift	70
By purchase	55
	<hr/>
	125

Books drawn by students May 1, 1912 to June 1, 1913	12505
" " " faculty and others	<u>3685</u>
Total	16190

Circulation by classes

	Students	Faculty
Magazines	2187	1682
General	961	215
Philosophy	49	8
Religious	627	199
Sociology	661	54
Language	975	115
Science	391	57
Useful Arts	168	70
Fine Arts	95	57
Literature	1693	486
Travel	85	50
Biography	692	126
History	1341	172
Fiction	<u>2580</u>	<u>394</u>
	12505	3685

The old library room will be used for recitations. This has made it possible to restore the student volunteer room to its original condition. The room is historic as the place where the student volunteer movement began, and it is the wish of the school, because of that, to keep the room as nearly as possible as it was in the summer of 1886 when the college students first banded themselves together there for the evangelization of the world.

The steam pipes from the power plant have been extended this year to include West Hall, the cottages, and the chapel, so that now the central power plant furnishes heat and light for all the buildings in the school except some of the smaller cottages.

Beginning last September the Manchester House was reopened for the use of students.

By the kind gift of Mrs. N.P. Pond of Rochester, N.Y., swing settees have been placed on the porches of the cottages, and also near the large dormitories. These have been much used and enjoyed by both teachers and students.

Plans are being made for installing an electric motor at the spring

to provide for any emergency in connection with the water supply of the school. The motor will be connected with the central power plant.

A considerable amount of grading of roads on the school grounds has been done this year, and the roads themselves gravelled.

The amount of vegetables produced on the place and used here is as follows:-

From June 1, 1912 to June 1, 1913.

asparagus	1859 pounds	carrots	65 bushel
rhubarb	3788 "	cabbage	4372 pounds
lettuce	281 "	tomatoes	160 bushel
radishes	138 dozen	sweet corn	2500 dozen
garden peas	422 pounds	squash	3000 pounds
green onions	154 dozen	cucumbers	200 "
strawberries	1300 quarts	pumpkins	3000 "
raspberries	480 "	potatoes	2200 bushel
currants	427 "	grapes	175 pounds
wax beans	51 bushel	parsnips	80 bushel
onions	85 "	turnips	160 bushel
beets	85 "	apples	450 barrels
		mangels	44 tons

The amount of milk per month for twelve months to June 1, 1913

June	44047 lbs.
July	41372 "
Aug.	40708 "
Sept.	40813 "
Oct.	37079 "
Nov.	37324 "
Dec.	34129 "
Jan.	35495 "
Feb.	39714 "
Mar.	49993 "
Apr.	47793 "
May	45300 "
	<hr/> 493767 lbs.

Amount of pork produced from June 1, 1912 to June 1, 1913-- 14500 lbs.

Total number of cattle June 1, 1913-- 109 as follows:-

40 pure bred Holstein cows
 33 pure bred Holstein heifers
 8 pure bred bull calves
 3 pure bred service bulls
 1 pure bred Ayrshire cow
 12 grade Holstein cows
 12 grade Holstein heifers

Total number of horses June 1, 1913	29
Total number of swine June 1, 1913	115.

The enrollment of students this year has been the largest in the history of the school. The record of freedom from sickness is one of the best we have ever had. There have been no contagious diseases in the school. Dwight's Home for the first time since it was opened has paid expenses for the entire year.

The list of students who won places on the scholarship honor group the past winter term is the largest, both in numbers and percentages, that the school has ever had. The graduating class is considerably larger than any preceding class.

The fortnightly reports of teachers of the standing of individual students in the classes, and the careful following up of these reports by interviews with the student, and investigation of his general standing, and future plans, have done much toward reaching these satisfactory results.

The average number of students in each of the recitation classes has been 23. In the different departments the average in each class is as follows: In Bible 33, in English 25, in Mathematics 23, in Science 25, in Latin 19, in Greek 10, in French 19, in German 18, in History 26.

The weekly Mount Hermon School bulletin has been published during the year. It is issued every Saturday evening during term time, and contains notices of meetings, and appointments for the coming week. It has proven to be very useful and convenient. One issue of the bulletin is the school catalogue. The bulletin is entered at the Mount Hermon Post Office as second class matter.

A weekly singing drill has been held through the year, conducted by Mr. N.P. Coffin of Keene, N.H. The results have been most satisfactory, as evidenced by the excellent concert and productions given at the end of the winter

term.

A good number of our students in college this past year have been conspicuous by their high standing in scholarship and their prominence in student activities. Several have been appointed on intercollegiate debates. Several have been prominent on college athletic teams. Several are presidents of their college Christian associations.

It is gratifying to know that a large proportion of our students in college are engaged in some form of religious work connected with the college, or with the community near by. More detailed accounts of the activities of our college students are given in articles published in the June issue of the Alumni Quarterly.

The great need of the schools at the present time is endowment. An additional endowment of a million and a half dollars would greatly relieve the burden of Mr. W.R. Moody in meeting the deficit incurred each year, and would give a permanency to the work which Mr. D.L. Moody began that would be most reassuring. We hope steps will soon be taken to meet this real need.

God has wonderfully blessed this work that has developed so remarkably during these recent years. We do not forget Mr. Moody's words spoken at the dedication of Overtoun Hall in 1898: "May God wipe the school from the face of the earth if it ever drifts away from the Bible."

It is the earnest purpose of Trustees and Faculty to keep the school true to the plan of the founder for it. It is a school to help needy young men who would otherwise not have a good opportunity for a good education under Christian influences. The avenues lead out from Mount Hermon to college, to professional school, to all kinds of work in life. The vision of the world is enlarged by very contact with the large number of students from all parts of our own country, and all parts of the world. Thus the very school life itself becomes in many ways almost a liberal education to those who study here. Many a Mount

Hermon boy has caught in these surroundings the inspiration of his future work in life.

The present splendid equipment of the school, the skillful and loyal teachers, the earnest student body, the sympathy of alumni, the strong support of trustees, make the school ideal and the influences on those who come here deep and lasting.

Statistics 1912-1913

Total number of students	Jan.-Dec.	1912	1032	<u>1911</u>
" " " "	Winter term	1912	576	853
" " " "	Summer term	1912	312	455
" " " "	Fall term	1912	630	272
				581
" " " "	Winter term	1913	612	<u>1912</u>
" " " "	Summer term	1913 (May 15)	349	576
" " " "	Sept. 1912 - May 15, 1913		921	287
				839

<u>Fall Term</u>			<u>1912</u>	<u>1911</u>
	(Former students)		424	377
Total enrollment	(New students)		206	204
		Total	630	581
Day students			41	
	(During term)		48	34
Departures	(By death)		2	
	(At end of term)		77	105
		Total	127	139
	(All)		594	554
Average enrollment	(Boarders)		558	525

<u>Winter Term</u>			<u>1913</u>	<u>1912</u>
	(Former students)		558	499
Total enrollment	(New students)		54	77
		Total	612	576
Day students			41	38
	(During term)		48	48
Departures	(At end of term)		429	2 death
		Total	477	403
	(All)		585	453
Average enrollment	(Boarders)		545	548

<u>Summer Term</u>		<u>1913</u>	<u>1912</u>
Total enrollment	(Former students (May 15)	176	165
	(New students (May 15)	<u>173</u>	<u>122</u>
	Total	349	287
Day students		34	18
Departures	(May 15)	2	4

			<u>1912</u>
Graduates April and August	46		
Responsible for all or nearly all expenses	24	52%	33-1/3%
Intending to enter college or seminary	46	100%	
To enter ministry, mission field, Y.M.C.A. or Other form of Christian work	14		
To follow engineering profession	9		
To study agriculture or forestry	5		
To study law	3		
To become teachers	2		
To become physician	1		
To enter business	1		
To enter literary work	1		
No data or undecided	<u>10</u>		
	46		

Statistics from 736 students in attendance September 1912-May 1913.

			<u>1912</u>
Intending to graduate	433	59%	55%
Not intending to graduate	148		
Undecided or no data	<u>155</u>		
Total	736		
Intending to enter college	601	81%	74%
Intending to enter other higher institutions	<u>5</u>	<u>.6%</u>	<u>1.9%</u>
	606	82.2%	75.9%
Not intending to enter college	60		
Undecided or no data	<u>70</u>		
	736		

Expenses

Responsible for all expenses	281	38.1%	38.2%
" " greater part	<u>33</u>	<u>4.4%</u>	<u>4.9%</u>
" " all or greater part	314	42.5%	43.1%
" " one half	61	8.2%	
" " less than one half	88	11.9%	

Expenses Cont.

1912

Responsible for "as much as possible"	21	2.8%	
" " none at all	179	24.3%	26%
No data	<u>73</u>		
	736		

Trades and Occupations

		<u>1913</u>	<u>1912</u>
Having trade or occupation	473	64.2%	62%
Having no trade or occupation	<u>263</u>	35.7%	37.8%
	736		
In offices and stores	125	16.9%	17.8%
Bookkeepers, stenographers and office assistants	66		
Salesroom clerks	<u>59</u>		
	125		
Agriculture	90	12.2%	11.9%
Farmers	68		
Poultrymen	8		
Dairymen and cheesemakers	5		
Gardners	5		
Florists	3		
Forestry	<u>1</u>		
	90		
Mill and factory hands	38		
Carpenters	21		
Machinists	19		
Bakers and cooks	16		
Painters	16		
Electrical work	14		
Printers and binders	14		
Chauffeurs and automobile hands	10		
Y. M. C. A. work	9		
Teamsters and stable hands	8		
Draftsmen and designers	8		
Plumbers and tinsmiths	6		
Drug business	5		
Blacksmiths	5		
Shoemakers	5		
Waiters and hotel hands	5		
Engineers	4		
Mechanics	4		
Laundrymen	4		
U.S. Mail service	4		
Barbers	4		
Firemen	3		
Seamen and fishermen	3		
Civil and Electrical engineers	3		
Trappers	2		
Newsboys	2		
Lithographers	2		
messenger boys	2		
Miscellaneous, one each	22		

mandolin teacher, reporter, surveyor, miner, book agent, piano regulator, confectioner, photographer, horse radish agent, theater usher, janitor, peanut seller, stone cutter, iceman, coppersmith, playground attendant, spring water bottler, cornetist, pianist, brick maker, tailor, silk worm raiser.

Future Intentions

			<u>1912</u>
To enter Christian work	160	21.7%	19.2%
Ministry	83	11.2%	9.8%
Y. M. C. A. work	38	5.1%	4.2%
Mission field	26	3.5%	3.5%
Other forms	<u>13</u>	1.7%	1.7%
	160		
To enter engineering professions	127	17.2%	16.8%
To take up agriculture	108	14.6%	14 %
Farming	80		
Forestry	17		
Veterinary surgery	5		
Animal husbandry	2		
Dairying	2		
Landscape garden-			
ing	<u>2</u>		
	108		
To study medicine	52		
To enter business	28		
To study law	24		
To become teachers	14		
To become dentists	9		
To become architects	7		
To become journalists	7		
To study music	6		
To become electricians	5		
To enter Government and civil service	4		
To become chemists	4		
To become draftsmen	3		
To become artists and illustrators	3		
To become mechanics	2		
To become druggist	1		
To become botanist	1		
To become lumberman	1		
To become machinist	1		
To become carpenter	1		
To become barber	1		
To enter Army	1		
To enter Navy	1		
To enter literary work	1		
Undecided	<u>164</u>		
	736		

Student Representation, 1912

Total number of different students enrolled during the calendar year.

<u>United States</u>		<u>Other Countries</u>	
New York	207	Canada	24
Massachusetts	187	China	15
Connecticut	93	England	15
Pennsylvania	63	Japan	11
Vermont	62	Turkey	11
New Jersey	57	Greece	10
New Hampshire	35	Cuba	8
Maine	26	Scotland	8
Illinois	17	India	5
Rhode Island	16	Ireland	5
Ohio	15	Korea	5
Nebraska	8	Germany	4
Minnesota	7	Norway	4
California	6	Nova Scotia	4
Maryland	6	West Indies	4
Michigan	6	Holland	3
Alabama	5	Italy	3
Iowa	5	Russia	3
Kansas	5	Denmark	2
Virginia	5	Liberia	2
Colorado	4	Macedonia	2
North Carolina	4	Mexico	2
Oregon	4	Sweden	2
Florida	3	Armenia	1
Kentucky	3	Australia	1
Hawaii	2	Austria	1
Oklahoma	2	Bohemia	1
Tennessee	2	Brazil	1
Alaska	1	Costa Rica	1
Delaware	1	Moravia	1
District of Columbia	1	Persia	1
Georgia	1	Poland	1
Mississippi	1	Spain	1
Missouri	1	Syria	1
North Dakota	1	Wales	1
Philippine Islands	1		<u>164</u>
South Dakota	1		<u>868</u>
Washington	1	Total	1032
West Virginia	1		
Unknown	<u>2</u>		
	868		

Summary of Representation

		-----	<u>1912</u>	<u>1911</u>
Total	1032			
United States	868		84%	82.4%
Other Countries	164		16%	17.5%

United States

States represented	39			37
New York	207			146
Massachusetts	187			156
Connecticut	93			88
Pennsylvania	63			52
Vermont	62			52
New Jersey	57			42
New Hampshire	35			24
Maine	26			29
31 other states	136			
Unknown	<u>2</u>			
	868			
New England States	419	56.9%	360	42%
Central States	350	47.5%	294	34.4%
Northern and Western	66	8.9%	25	2.9%
Southern	31	4.2%	23	2.6%
Unknown	2			

Other Countries

Countries represented	35			34
British Isles	29			31
Canada	24			27
China	15			7
Japan	11			10
Turkey	11			9
Greece	10			16
26 other countries	<u>64</u>			
	164			

Enrollment by Subjects

Fall 1912

Students enrolled 630.

Bible	598
English	311
Music	86
Elocution	56
Writing	75
Spelling	40
English Grammar	296
Latin	194
Greek	59
Modern Languages	203
German	108
French	95

Mathematics	
Arithmetic	69
Algebra	280
Geometry	163
Trigonometry	25
Science	
Elementary Science	109
Botany	13
Physiology	18
Physics	72
Chemistry	46
Agriculture	40
History	
United States	112
Civics	55
Other History	149
Gymnasium	436

To The Trustees of The Northfield Seminary of The Northfield Schools

FILING DEPT.

228-2
JUL 2 1913

The Principal of the Northfield Seminary has the honor of presenting, herewith, the Annual Report covering the work of the year 1912-13. He desires first to express his sincere appreciation of the earnest and hearty cooperation of all the officers and students toward making the year a good one.

The year has been remarkable in many respects. It has been a rare privilege to be associated with a work which makes such an appeal to every good impulse in the heart of a human being. We feel that God has blessed the work and the workers.

The opening of Gould and Kenarden Halls, the renovation of Marquand, the purchase of the D. L. Moody homestead and the Thompson Place and the consolidation of the two great Northfield Schools into one Corporation, under one Board of Trustees, mark the year 1912-13 a red letter year in the history of the Northfield Seminary and the beginning of a new epoch in the work of the Northfield Schools.

The purchase of the Homestead during the summer seemed providential. Forty students were housed there, the second floor of the library, the study rooms in Gould Hall, the hospital rooms and other places were pressed into temporary service.

Meals for the Marquand girls were served in the basement of Gould Hall. Inconveniences were overlooked or taken philosophically and the school work proceeded without a break. Marquand was formally re-opened October 25th, amid great rejoicing.

A special word of appreciation should be recorded concerning the splendid spirit shown by faculty and students in adapting themselves to crowded and inconvenient quarters during the first six weeks of the new school year because of the unfinished condition of Marquand Hall.

Kenarden Hall

On Founder's Day, February 5, 1913, the dedication exercises of Kenarden Hall were held. These exercises were of a character most befitting so beautiful a

building, whose beauty and utility invite comparison with any in the world.

The first meeting in the building was one for prayer, held in this room at 5 P.M. on February 11th, and attended by all the officers and teachers. Mr. W. R. Moodt led the service and read from his father's much-used Bible, a passage in the sixteenth of John, from pages so worn by Mr. D. L. Moody's constant use as to be almost illegible.

The use of Kenarden Hall greatly facilitates the transaction of the business of the Northfield Schools and brings together the hitherto scattered offices and officers. It forms a most beautiful portal through which thousands of students will enter upon the privileges and opportunities of the Seminary.

Faculty

The Faculty during the past year numbered thirty-one teachers and the Academic work, six in the special Department of Music, ten matrons and eleven other officers. The proportion of teachers to students is about one to twenty. We have had a strong and loyal faculty and the thoroughness of the work done is gratifying. Four members of the Faculty are Normal School graduates. Twenty have the degree of B. A. or B. S., and four hold Master's degrees. These teachers represent fourteen different institutions as follows:-

Wellesley	Boston University
Holyoke	Pa. Coll. for Women
Oberlin	Williams
N. Y. University	Dartmouth
Cornell	Emerson School Oratory
Smith	Framingham Normal
Simmons	Bates

Columbia

New Features

The combinations of Hillside and Betsey Moody Cottage and Revell and Holton will be continued. The saving in salary and board alone, of two matrons amounts to \$850. There is a further economy in reducing the number of kitchens from four to two. Accommodations can also be offered to ten more students.

An assistant matron will not be employed in Marquand Hall another year.

The saving in salary and board of one assistant matron will amount to \$425.

Beautiful memorial tablets have been placed in Russell Sage Chapel in memory of Northfield girls who died in foreign mission fields.

The Northfield Schools Bulletin has been established and will consist of twelve issues each year. This enables us to mail our Catalogue and other printed information about the Northfield work at 2nd class rates, effecting a considerable saving on the cost of mailing the Catalogue alone.

The central heating system has been extended to include Revoll and Holton Halls, Moore Cottage, Colportage Building and The Homestead. It is a relief to have this extension completed because of the greatly lessened fire risk, particularly at Moore Cottage.

Considerable grading has been necessary around Gould Hall and Kenarden Hall. The extension of the asphalt walk system is greatly appreciated.

The cow-barns have been overhauled and made clean, light and sanitary by the introduction of new stanchions, litter conveyors, cement floors and mangers, the windows arranged for light and ventilation.

A gymnasium fee of \$1.00 a term charged against each student has increased our receipts by \$1027.00. An additional charge of \$.50 a term was added to the laundry fee increasing the laundry receipts by \$1500., making a total cash increase of \$2527. On May 1st there was a credit balance of \$352.99 on the laundry account.

Hotel

The Hotel students have added to our revenue \$4347.00 without adding more than \$1000 to the cost of administration and instruction. It is recommended, however, that in the future all term bills of \$125 for students boarding at the Northfield be paid at Kenarden Hall and The Seminary to reimburse The Northfield for the board and room of the students living there. This will avoid any possible complications with the parent or guardian in case of rebating, should a student leave before the end of the term.

Organization

Much of the work of administration the past year has been done by Committees. The Heads of Departments have formed an Executive Committee holding weekly meetings.

The Heads of Houses form a second Committee of eight holding monthly meetings to whom all matters of discipline and problems in regard to the home and social life are referred.

The Matrons with the Buyer have formed a third Committee which meets regularly to discuss such problems as belong to their part of the work.

Numerous minor Committees have carried forward various other phases of the school work.

Business meetings of the entire school faculty were held once a month to which every teacher and matron was expected to be present.

Faculty prayer meetings have been held weekly at which attendance was optional. It is gratifying to note that the attendance at these meetings has been large.

The efficiency of the teachers has been increased and their strength conserved by reducing the number of different subjects taught by the same teacher. This plan allows the teacher time to study methods by which to present each subject in her classes, instead of being obliged to spend most of her time in the preparation of several different subjects each day. The average schedule for each teacher is twenty hours of actual teaching. It is not advisable to increase this amount in view of the constant demands made upon the teachers by the intimate dormitory life with the students. These outside demands form an exceedingly important part of the school work and the readiness with which the teachers respond to these demands accounts for much of the rare quality of the Northfield work.

Records

The keeping of scholarship books has been abandoned and all current records

are now transcribed to large record cards made purposely for the Seminary. These cards contain the biographical and academic records of every student and are kept permanently on file. A statistical record book was also opened for the teachers in which is entered the equipment of each teacher, the Department and dates of service in the school. Printed lists of all students for each year are kept, but not for inspection.

Certification

The plan of accepting conditionally, certificates from other schools will be continued.

Lecture Course.

In 1912 the Phillips Hall Lecture Course was organized. It has been supported by the Faculty and has been a source of much help during the two years. Five lectures have been given by prominent educators upon topics of particular interest to teachers. The regular Seminary Lecture and Entertainment Course, open to all, has been maintained by the students throughout the year. Eleven entertainments have been given in this course, at an average cost of eleven cents per student per lecture.

The Religious Life.

The religious life has been strong and wholesome. All through the year the quiet but steady Christian influence of teachers and students has resulted in bringing many a girl to accept Christ as her Savior. At the opening of the fall term there were nearly as many new students as returning students and the records of the Christian Association, Church and the Halls, show that the former students stood loyally by the Northfield principles in the process of assimilation of these new students and successfully impressed the Northfield ideals upon them. During the year, twenty-four girls have united with the Northfield church. Many others have joined home churches.

The membership of the Y. W. C. A. has numbered 420 for the past year, the largest in the history of the Association. The Association has rendered the school very helpful service in many forms of religious activity. Although our

students have very little money and know how to practice rigid economy, they have been generous in their giving.

The pledges of the Northfield church the past year have amounted to \$911.41. The balance due on these pledges, June 2nd is \$146.92.

Contributions to Y. M. C. A.-----	\$762.00	
Thanksgiving Fund-----	85.90	
Balkan Relief Fund-----	41.00	
Barber District Sunday School-----	40.00	
	<u>\$ 928.90</u>	928.90
		<u>\$1840.31</u>

Students in Colloge

During the past year many of our girls have been studying in higher institutions. Students who have gone from the Seminary to these institutions have taken high rank. During the past year we have had representatives of the Seminary in Wellesley, Mt. Holyoke, Simmons, Syracuse, Boston University, Pratt Institute, Wilson Colloge, Smith, Oberlin and Teachers' Colloge. Those who entered last fall have done us great credit.

Northfield girls have gone to at least forty-eight different higher institutions to secure further educational training. Today you will find our girls in thirty-one foreign countries. We have on our honor roll fifty-eight missionaries in sixteen different countries.

Alumnae

It is gratifying to note an increased activity in the Alumnae association. It is hoped that from each member of this Association, which is wide enough to include every girl who has ever attended the Seminary, may come a small annual contribution made in a quiet, steady devotion to her Alma Mater's needs. It is hard to conceive that any Alumna would consent to be entirely counted out of such a movement, if it were wisely organized. Every member of the present graduating class has already pledged herself to contribute yearly to the running expenses. This is the first class to take such definite action.

From one of our former students, Miss Lila Knacn, has come a gift of \$200.

as an expression of appreciation to Mrs. Billings. The gift was made to purchase a collection of photographs for the Departments of English, Classics and Bible.

Two new clubs have been organized—one in Springfield and one in Albany. The Alumnae Chronicle plans a series of articles to help young women who are still undecided as to their life work. These articles are to be written by Northfield girls who have been successful along various lines and who are still near enough to the beginning of their work to remember the difficulties confronting the beginner.

The contributions from former students during 1912-13 have been as follows:-

To Students Auxiliary League-----	\$960.00
Special contribution-----	82.00
Lila Kneen for collection of photographs-----	200.00
Concert, N. Y. Northfield Club-----	285.00
Alumnae dues-----	242.35
Special gift-----	5.00
	<u>\$1774.35</u>

Student Aid

One new scholarship has been added to our list making a total number of thirty-four.

The Student's Aid Society has granted loans to forty-six students.

The maximum amount loaned to any one student was \$100.

The minimum amount loaned to any one student was \$7.50.

The total amount loaned during the year was \$1761.50.

During the year loans to the amount of \$1750.50 have been repaid. This is the largest amount returned during any one year.

Health

The health of the students has been excellent. Except for a slight epidemic of mumps we have been quite free from diseases other than colds. One death by accident occurred during the year. The Faculty, however, have been afflicted more than usual. One of our most valued helpers, Miss Barber, was

taken away from her work in February and has not been able to resume it this year. We hope to have her with us next September. The teachers have been most generous with their time and strength in carrying on the work of those who were ill.

Hospital report.-June 1913.

Daily average number of girls in hospital for	Sept.	-----	5
" " " " " " "	Oct.	-----	5 $\frac{1}{2}$
" " " " " " "	Nov.	-----	9
" " " " " " "	Dec.	-----	11 $\frac{1}{3}$
" " " " " " "	Jan.	-----	8 $\frac{1}{3}$
" " " " " " "	Feb.	-----	15 $\frac{2}{3}$
" " " " " " "	Mar.	-----	11 $\frac{1}{3}$
" " " " " " "	Apr.	-----	3 $\frac{3}{4}$
" " " " " " "	May	-----	4 $\frac{1}{2}$
" " " " " " "	for the year from September 5th to June 1st	-----	8 $\frac{1}{3}$

or 1.2% of the average enrollment.

Few cases of discipline have arisen. The happy, earnest, conscientious attitude of the Northfield girls, as a whole, cannot fail to impress all who are privileged to know them. Their appreciation of the opportunities at Northfield Seminary is evident.

Needs

The State Inspector has forbidden the use of the Stone Hall Lecture Room for gatherings of more than 500. This interferes seriously with our lecture course, concerts and other gatherings of the whole school and friends.

Our lecture course is open to the townspeople and we depend somewhat upon their support to maintain a high grade of entertainments at a cost of about 11¢ each for each girl.

The Auditorium is well adapted to our use and we should use it throughout the school year, as well as at Commencement, if it could be properly heated. Such an opportunity is rarely presented to any institution, i. e. a fine building

much needed, already on the Campus, waiting to be used.

The estimated cost of properly heating this building from the central plant is \$7000. The heating of the Auditorium would make possible a joint meeting of the two schools, as a chorus of 1200 voices. The results under the leadership of our Choral Director, Mr. Coffin, would be inspiring.

The use of the Auditorium would permit the construction of more class rooms in Stone Hall. With the increase of our numbers this year, the problem of class rooms has been a serious one. The construction of four large rooms on the second floor of Stone Hall would be a sanitary and economic measure.

Some repairs are needed in the basement of the gymnasium in order to maintain its efficiency and provide suitable accommodations for lockers and showers. The swimming tank should be enlarged. This would be of much use during the summer conferences as well as during the school year. Bathing in the Connecticut River at Northfield is very unsafe.

Laundry

A change in the laundry seems imperative if the school is to handle economically all the work to be done. If a new laundry could be erected near the present power plant so that a separate engineer and fireman need not be employed and a separate steam plant maintained the return from the laundry would be much increased.

We should hope that it would be possible to use some of the student help to operate the laundry, if a capable woman were in charge of the work and a closer coordination with our Department of Household Economics effected.

The demands upon the Department of Household Economics make it desirable to transform the former offices of the Principal in Home Science Hall into a Laboratory Kitchen. In this Department this year two hundred and sixty-one students have been enrolled and the present rooms are inadequate to admit all who wish to take these courses.

The closing year has been a good one. Much prayer has been offered for the

schoo@s. The work has prospered and developed greatly since Mr. Moody was with us directing it all, yet we believe it is conducted along the same old lines, holding fast the same faith and seeking the same ends. Our trust is in the same God who led him, and in this faith we look forward to greater things in the new year.

Our great aim is to send from the doors of this school, young women who amid what has been characterized as a "welter of change" who will be able to keep their footing and help others to stand firm because they have in their hearts a belief in the dignity of all honest work, a spirit of unselfish service and above all, so deep a faith in God that they will not be led away from the high purpose of living to His glory.

Library

Volumes in library,-----	7816
Added by purchase,-----	146
" " gift,-----	54

Periodicals,-

Subscriptions,-----	32
Free,-----	25

Books drawn for general reading,-- 2025

Reference books drawn over night,-- 2675

Cards issued,----- 402

Special gifts,

From Mrs. Savery, thirty-five bound vols. of Century

Magazine and statuette of Venus de Milo.

From Mr. Revell, thirty-three vols.

From Class of 1910, large framed portrait of Tenny

son.

Enrollment and Representation.

The total enrollment since the opening of the Seminary is 5245.

" " "	for this year is	606	last year	481
-------	------------------	-----	-----------	-----

	<u>1911</u>	<u>1912</u>
Total enrollment of boarding pupils on Campus for year-	334	422
" " " " " at Hotel " "	71	80
" " " Day Pupils,	33	45
" " " Students at \$1.a week,	12	10

The graduating class numbers 33.

Making a total of 787 graduates.

	<u>1911-12</u>	<u>1912-13</u>
Registration at opening of Fall Term		
Former students returning	296	295
New " "	8 166	272
Total registration fall,	462	567
Departure during term,	46	61
Average enrollment Fall Term,	437	544
" " " boarding students,	335	435
Registration at opening of Winter Term,	1911-12	1912-13
Former students returning,	417	505
Old " " "	2	8
New " " "	17	31
Total registration Winter Term,	436	544
Average enrollment Winter Term,	424.8	533
" " " boarding students,		440
Departures,	14	30
Average enrollment for year, boarding students,-----		437
" " " all,-----		550

The following table shows the geographical distribution of the attendance;-

From New England States,-----	349
" Middle Atlantic States,-----	185
" Western States,-----	26
" Southern " -----	6
	566

These are distributed among the twenty-three states and territorial possessions as shown by the Catalogue.

From foreign countries are enrolled a total of forty representing eighteen different countries.

Canada	6	Bermuda	2
Cuba	3	Bohemia	1
Korea	5	Persia	1
China	5	Ireland	1
India	3	Japan	1
Turkey	3	Mexico	1
Chili	2	Guatemala	1
Egypt	2	Nova Scotia	1
Africa	1	Brazil	1
			<u>40</u>

The enrollment of these students by subjects (second term-March) is as follows;-

Classics

Latin-----4th year-23	Greek-----1st year-6
"-----3rd " -45	
"-----2nd " -77	
"-----1st " -78	
	<u>223</u>

Modern Languages

German-----3rd year-11	French-----3rd year-4
"-----2nd " -26	"-----2nd " 27
"-----1st " -23	"-----1st " 39
	<u>70</u>
	<u>70</u>

History

Greek & Roman-----26
General-----41
United States-----53
<u>120</u>

Mathematics

Review-----10
Geometry-----81
Algebra-----201
Arithmetic-----112
<u>404</u>

Science

Chemistry-----39
Physics-----22
Botany-----18
Physiology-----72
Geography-----43
<u>198</u>

English

4th year-----46
3rd "-----84
2nd "-----112
1st "-----88
II Prep.-----101
Grammar-----79
<u>554</u>

English Literature-----44

Bible-----all.

Psychology-----13

Household Economics

Household Science-----133

" Art-----128

261

Elocution-----82

Drawing-----79

Writing-----26

Spelling-----96

In regard to the students of the past year the following facts are of particular interest;-

In the graduating class for this year, numbering thirty-three, the average age is 20.6 years.

18% or (6) have been responsible for all or nearly all of their expenses. (Last year's class 27%.)

21% or (7) helped by Student's Aid. { Maximum amount loaned \$202.50
Minimum " " \$50.00

18% or (6) " " Scholarship.

Average length of time spent at the Seminary, four years.

45% intend to enter College in the fall.

There are hundreds of eager young women seeking admission to Northfield Seminary for next September and hundreds must be turned away because of lack of room.

Number of vacancies on Campus for next September,-----84

" " applications received since Aug. 1912,-----575

" " " left over from last year,-----200

775

Average number received daily in May-----2

Statistics from farm for twelve months to June 1st;-

Crops;-

Garden Produce-----	\$2749.25	
683 bushels of potatoes-----	410.32	
300 bbls. apples-----	497.35	
200 tons hay-----	3800.00	
250 " ensilage-----	875.00	
		<u>\$8331.92</u>

Live stock;-

Teams-purchased 2 doubles-----	\$1125.00	
" " 2 singles-----	355.00	1480.00
Cattle-purchased 27 grade cows		
" " 10 pure breed Heifers from Mount Hermon,		
" " 3 pure breed cows from Mt. Hermon,		
" " 1 yearling pure breed bull from Mount Hermon,		
" " 1 pure breed bull calf from Mount Hermon,		
" loss- 8 head-Tuberculosis against 42 head in 1912.		
" inventory-16 calves		
" " -56 cows		
" " - 1 bull- 2 yrs.		
" " -2 bulls-yearling.		
Swine sales-----	1696.37	1696.37

Equipment;-

Additions;-2 dump carts,-----	344.50	
" -1 heavy truck,-----	115.00	
" -2 buggies,-----	195.00	
" -2 harnesses,-----	30.50	
" -2 sulky plows,-----	75.00	
" - 4 lawn mowers,-----	52.00	812.00

Shop;-

Erection of wood-working shop,-----	1350.00	
Machinery, 1-edger,-----	75.00	
" 1 band saw,-----	50.00	
" 1 planer,-----	75.00	
" belting and shafting,-----	80.27	1630.27

Lumber Inventory;-

25,000 ft. old growth pine @ \$65.00M,-----	1625.00	
6,000 ft. sap pine @ \$20.00M,-----	120.00	
4,000 ft. hard wood, @ \$29.00M,-----	110.00	
2,000 ft. chestnut, @ \$25.00M,-----	500.00	
5,000 ft. oak and ash, @ \$29.00M,-----	145.00	
8,000 ft. hemlock @ \$22.00M,-----	176.00	2232.00

7928	qts. milk	@	\$.06	475.68	Conf.
76031	"	"	.05	3722.27	School
22012	"	"	.05	<u>1100.60</u>	Farm
				5298.55	

429 $\frac{1}{2}$	qts. cream	@	\$.20	85.90	Conf.
613 $\frac{1}{2}$	"	"	.18	<u>110.43</u>	School
				196.33	

Cream and milk total,-----\$5494.88

E. M. Buckley

FILING DEPT.
OCT 22 1913
224-2

The Northfield Schools

MOUNT HERMON BOYS' SCHOOL
FOUNDED 1881

NORTHFIELD SEMINARY
FOUNDED 1879

OFFICERS

W. R. MOODY, PRESIDENT
ROBERT E. SPEER, VICE PRES
STEPHEN BAKER, " "
LEWIS A. CROSSETT, " "
EDWIN M. BULKLEY, TREASURER
AMBERT G. MOODY, ASST. TREASURER

RECEIVED

OCT 16 1913

Mr. Speer

OFFICE OF TREASURER

43 Exchange Place, New York

FINANCE COMMITTEE

STEPHEN BAKER
JOHN FRENCH
WILLIAM M. KINGSLEY
HENRY R. MALLORY
EDWIN THORNE
W. R. MOODY
EDWIN M. BULKLEY

October 14, 1913.

To the Members of the Board of Trustees:

The meeting of the Board ^{at} of Northfield, of the 11th instant, was of most excellent character, although a large number of Trustees were absent. For their sake, and pending the completion of annual reports, a few lines of advice may be in order.

The consolidation of the two Schools during the year, and the complete change of the system of accounts resulting, delayed statements for the year quite more seriously than expected. Figures were not complete until just before the meeting, and still are subject to some changes. They are so old as to be of lessened value, but it is believed that another year they can be made up by September first, or a month after the close of the year. If not, additional help will be demanded, but the cost is to be avoided, if not a necessity.

A deficit in running expenses is shown of \$13,000, which is a great disappointment. Mount Hermon again had a small credit, but the larger costs of the Seminary converted into a deficit. Additions to permanent plants, which were above the average, have enlarged the debt. Notes payable are now \$60,000, and there is a further deficit in running accounts of about \$15,000. The latter amount will be materially increased during the next sixty days, as the Schools will be wholly dependent upon endowment income and donations, after having exhausted the tuition fees of the term.

Running expenses last year totaled \$366,000. Donations were \$86,000. It is estimated that the registration fee and the increased tuition rate will add \$30,000 to revenue, but donations of \$90,000 will be required, even then, to avoid a shortage in running accounts.

An ever generous friend of the Schools has offered to give \$5,000, if nine others are mustered, and will do likewise, by January 1st, with the understanding that the amount should be applied toward the payment of the notes of the Schools.

The two Principals reported general conditions to be most encouraging. Indeed, the Schools in all departments, other than that of finance, were seemingly never doing as well. The work of alteration and renovation of East Hall, a dormitory at the Seminary, is about completed at a cost of \$35,000, and even a little more, provided by a noble benefactress of the work. The same giver, whose liberality has been quite without limit, provided \$60,000 for the rebuilding last year of Marquand Hall, another Seminary dormitory.

Condensed statement of finances has been ordered printed and when completed will be placed in your hands, with the reviews of the two Principals. Meanwhile this hurried and simple statement will bring the facts before the absent trustees.

Edwin M. Buckley

Treasurer.

44

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NOV 7 1923
225
SECRETARIES

CONDENSED STATEMENT
of the minutes of the meetings of Corporators and Trustees of
The Northfield Schools, held October 6, 1923.

1. Present: Mrs. Helen M. Williams, Messrs. Stephen Baker, John Stewart Baker, Edwin M. Bulkley, W. W. Carman, Jarvis Cromwell, Preston B. Keith, George S. Palmer, Arthur Perry, Charles Perry, Fleming H. Revell, Richard M. Smith, W. R. Moody, Ambert G. Moody, and Wm. F. Nichols as guest.

2. The Treasurer's report, as shown by the "Preliminary Financial and Statistical Report" previously sent the Trustees, gave the following results in total for the fiscal year ending July 31, 1923:

<u>INCOME:</u>			
Student Income,		\$364,783.15	
From Endowment,		77,254.47	
From Current Donations,		126,597.28	
Miscellaneous,		<u>1,597.95</u>	\$570,232.85
<u>EXPENSES:</u>			
Administrative,		\$106,902.69	
Instruction,		177,258.22	
Boarding,		217,689.39	
Miscellaneous,		<u>54,003.18</u>	<u>555,853.48</u>
<u>EXCESS</u> of Income over Expenses,			\$14,379.37
.			
<u>ADDITIONAL GIFTS and BEQUESTS received:</u>			
For Plant,		\$18,320.13	
" Endowment,		19,815.00	
" Unrestricted Legacies,		<u>25,629.19</u>	\$63,764.32

3. Voted to cancel the accumulated interest on the \$16,000 mortgage note given to Mount Hermon School May 29, 1912 by the Record of Christian Work Company.

4. The Finance Committee was authorized to proceed, in co-operation with the Directors of the Northfield Hotel Company, to make additions and alterations to The Northfield Hotel plant at an expenditure not to exceed \$125,000.

5. The Principals reported the registration at the opening of the 1923 fall term as follows: Northfield Seminary, 550; Mount Hermon School, 491; total, 1041.

6. Voted to authorize the building of a cement Laundry Building near the Seminary power plant at a cost not to exceed \$12,000.

7. Voted to adopt the recommendation of the Executive Committee that, before any action is taken, further consideration be given the plan suggested by our attorney, Mr. Edmund A. Whitman, for the organization of a Water Company to take over the water service now rendered by Northfield Seminary.

8. Voted not to change at present the athletic, gymnasium, and hospital fees to students.

9. Voted to re-affirm the regulation requiring the payment of board and tuition fees in advance; namely, that if they are not paid within ten days of the opening of the term a student may be refused admission to classes.

10. Appropriated \$2000 for the use of the President for special aid to students.

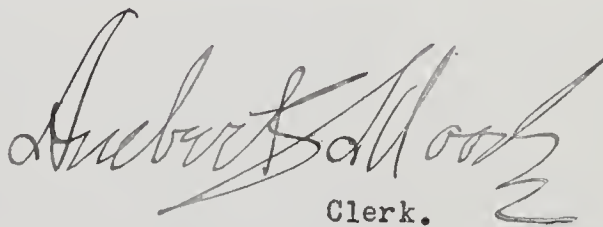
11. Appropriated \$250 each for the use of the two Schools libraries.

12. Voted indefinite leave of absence and full cash salary to Miss M. A. Smith who has served the Seminary as a matron for twenty-two years.

13. Voted to adopt an annuity, or life-gift, plan submitted by the Finance Committee, to be known as the "Special Life-Gift Fund."

14. Adopted the recommendation of the Finance Committee to place under blanket bond the officers and other representatives of the Schools through whose hands monies pass, including the President, Treasurer, Assistant Treasurers, Cashiers, and others receiving convertible funds or securities, and that said bond be written to the amount of \$25,000, with individual liability limited to \$10,000.

15. Voted to relinquish all claim to the paintings given by Mr. and Mrs. George S. Palmer and now held in trust for the purpose of completing their gift of \$250,000, and accept instead a sum in cash sufficient to complete the original amount of the gift.


Clerk.

East Northfield, Mass.,
October 25, 1923.

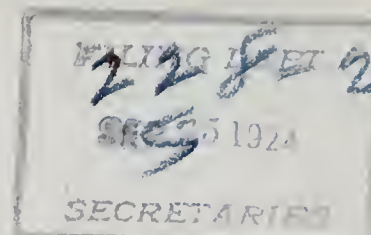
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SEP 18 1924

Mr. Speer

REPORT
of
THE NORTHFIELD SCHOOLS

1923-1924



With the close of the fiscal year, July 31st, The Northfield Schools completed the twenty-fifth year since the passing of their Founder. It is a time, therefore, when we naturally review not only the past season, but also would seek to assure ourselves respecting the degree to which the work has adhered loyally to the purpose for which it was undertaken.

There can be no misgivings regarding the material prosperity of The Northfield Schools during this period. Many of the friends who supported the Schools in their early days have continued to maintain their interest in later years; while new friends have been raised up to make possible their continuation upon the original basis.

At the present time there are only four upon the Board of Trustees who were serving twenty-five years ago. The direction is therefore intrusted to entirely new hands, including a number who are graduates of The Northfield Schools. It is gratifying to note, however, the steadfast loyalty of those, to whom are now intrusted the affairs of the work, to the principles and purpose of earlier days.

Additional equipment has made possible greater possibilities of service, and student enrollment has grown from 873 in 1899 to a total of 1,219 in Northfield Seminary and Mount Hermon during the present year.

But material prosperity is a poor standard by which to measure success in Christian education. Splendid as our equipment may be, there has been no progress if we lose the vision of those who have preceded us. Institutions, like individuals, may find in material prosperity their greatest menace to the fulfillment of their original purpose. How often it has happened that what was once designed as an educational privilege of the poor, has ultimately been diverted from its object through the burden of maintaining an

expensive equipment.

We may well ask ourselves, therefore, how the present student enrollment compares with that of twenty-five years ago. Are they the youth of earnest purpose and limited means whom the Founder had in mind in enlisting the co-operation of friends in instituting Northfield Seminary and Mount Hermon School? Again, are the emphases where they were in the days gone by? Does character-building constitute the true purpose of education at Northfield? Are study and work and recreation a means to a noble end, or an end in themselves? Finally, and more important, is the high ambition of the early days still our goal-- that "in all things Christ may have the preeminence"? It is well to ask ourselves these questions from time to time and examine our purposes and plans in the light of trustees who are to carry on a work upon definite principles and with a distinct purpose.

To such self-questioning the reports of the Principals of Northfield Seminary and Mount Hermon School give an assuring reply. To so large an extent are they statistical that it would not be practical to give them in full, but they are submitted to the Executive Committee and placed on file. But the records of the year clearly indicate that as in the years gone by The Northfield Schools are proving an open door of educational opportunity to earnest and purposeful youth whose means are limited.

STUDENT ENROLLMENT.

During the past year 1,219 students have been in attendance at The Northfield Schools, 644 men at Mount Hermon and 575 young women in the Seminary. Not only has every state in the United States been represented, but at Northfield Seminary twenty-six students have represented fifteen nationalities while at Mount Hermon ninety-eight students have represented thirty-eight nationalities. Many of these young people are the children of foreign missionaries; others are from families who have come to America to make a home in the

new world. We do not encourage students coming to America to study if good schools are to be found in their home land.

GRADUATING CLASS OF 1924.

The senior classes this year have been large, Northfield Seminary graduating 55, being exceeded in size by only two other classes; Mount Hermon graduating 82, the largest in its history. From the statistics of these two classes, which we believe are fairly representative of the entire student body, it will be seen that we still seek the class for whom the original trustees designed the work.

The Principal of Northfield Seminary reports:

The application papers of the members of this class show that twelve (12) came from farms, twenty-eight (28) from towns, and fifteen (15) from cities.

Ten of the seniors were enabled to complete their courses through assistance from the Students' Aid Society, and twelve received scholarships.

The average age was twenty years. Average summer earnings of the seniors were \$132.

The purposes as to future work which these girls had in mind when they came to Northfield were as follows:

Missionary	5	Music	2
Nursing	11	Social Secretary	2
Teaching	6	Medical work	1
Physical Education	3	Journalism	1
Social Service	3	Writing	1
Chemist	1	Law	1
Horticultural work	1	Uncertain	17

After coming to Northfield 13 of these students changed their plans. These are some of the reasons for the change:

Unfitted for the work they had planned to do.
Physical disabilities.

Number who will look ultimately to

Teaching	10
Missionary work	8
Medicine	4
Law	1
Nursing	8
Domestic Science	2
Library	2

Business pursuits	6
Social service	4
Uncertain	6
Other occupations	4
	<u>55</u>

The Principal of Mount Hermon School reports of the 82 graduating:

	<u>1923-'24</u>		<u>1922-'23</u>
Responsible for all expenses	26	36.7%	28%
" " greater part	<u>3</u>		
	29	40.8%	29.8%
Responsible for one half	7		
" " less than half	7		
" " as much as possible	1		
" " none at all	27		
No answer	<u>11</u>		
	82		

Future plans

To enter engineering professions	11
" " Christian work	11
Ministry	7
Mission field	2
Other forms	2
To study medicine	10
" enter business	8
" study law	5
" " agriculture - all forms	4
" become journalists	2
" enter educational work	2
" study pharmacy	2
Miscellaneous - 1 each	5
To study osteopathy, music, dentistry political science, scientist	
Undecided or no answer	<u>22</u>
	82
Having trade or occupation	43
" no trade or occupation	<u>39</u>
	82

6 are sons of Hermonites

4 " " " missionaries

Responsible for all or greater part of expenses

(Answers from 71)

28 39.4% of all who answered

Responsible for 50% of expenses

7
35 49.2%

The service being rendered by those who have left The Northfield Schools in recent years is equally reassuring that not only are those of limited means being served, but their training has been for efficient Christian work. Not that our students all enter so-called Christian work. Many who are rendering the most valuable service are in business, or burdened with the responsibilities of their own homes. But in their local churches they are upholding the work of their pastor, and in duties as business men and good citizens are making their influence felt for Christian standards.

During the past year it has been my privilege, in visiting student reunions both in the Middle West and South, to meet many. In every center I visited I found our former students in positions of leadership in church work, welfare effort and business reforms. They were pastors, Sunday School superintendents and teachers, church officers and workers in every good cause. The experience was one which gave me a new enthusiasm for my duties.

Apropos of this trip an incident occurred which illustrates how impossible it is to foresee when or where the labors expended are to bear fruit. I was about to speak before a commercial club in a certain town in the South, and the chairman announced that the speaker would be introduced by one of the members. A young man then rose whom I had noted on account of his evident popularity among his fellow members. He explained that he wanted to introduce the speaker for the reason that he was a Hermon man. He explained that he had left the school "by request", having taken part in an escapade which justly demanded discipline. Before the term of his suspension was over, the country had entered the World War and he enlisted in the Army. He had never returned to the school, to which he avowed he owed all that he then was. Never have I had an introduction that touched me more. Here was a man who left Mount Hermon under sentence of suspension, paying a tribute of loyalty to his Alma Mater. On inquiry I found our old student was an esteemed citizen, secretary of the Chamber of Commerce, Superintendent of the Sunday School, and a successful

business man.

Another occasion which has provided an opportunity to learn what the years have accomplished was the reunion of Northfield Seminary students on the Forty-fifth Anniversary of the founding of the School. Over five hundred former students returned for the occasion. The testimony to the value of Northfield training in widely diversified walks in life was a great encouragement to all who have labored in behalf of young women through the years, and their expressions of loyalty to the schools were a great stimulus for still greater efforts in the future.

FINANCES.

The Treasurer's report appended herewith shows the generous support given during the year. The value of land, buildings and equipment designated as Plant Assets is now \$2,566,094, and the Endowment is \$1,974,060. The George S. Palmer Trust is a special fund given by Mr. and Mrs. George S. Palmer to be used for the erection of a new recitation hall and for addition to the permanent funds of Northfield Seminary. The excessive cost of building has made it seem best to await a recession in costs, and pending the erection of the building the sum is held in a special fund and accrued interest is for the time being added to the principal.

MATERIAL GROWTH IN TWENTY-FIVE YEARS.

The total assets of The Northfield Schools are now \$4,971,828. This is a gratifying increase over those of twenty-five years ago. In this connection, as showing the growth of the work in material resources, the following comparisons are of interest:

Comparison - 25 year period - 1899-1924.

		<u>Mt. Hermon</u>	<u>Seminary</u>	<u>Schools</u>	<u>Combined</u>
Plant	Aug. 1, 1899	426517	373722		800239
	Aug. 1, 1924	1125522	1431580		2557102
	Increase	699005	1057858		1756863
Endowment & Unrestricted Legacies	Aug. 1, 1899	330302	224620		554922
	Aug. 1, 1924	781874	715258	476928	1974060
	Increase	451572	490638	476928	1419138
Operating Income					
	For year ending July 31, 1899	81437	71440		152877
	" " " July 31, 1924	251401	220715	121034	593150
	Increase	169964	149275	121034	440273
Operating Expenses					
	For year ending July 31, 1899	79498	71302		150790
	" " " July 31, 1924	279174	293080		572254
	Increase	199686	221778		421464
Board and Tuition					
	For year ending July 31, 1899	36287	31187		67474
	" " " July 31, 1924	157781	151738		309519
	Increase	121494	120551		242045
Endowment Income					
	For year ending July 31, 1899	11280	3511		14791
	" " " July 31, 1924	29078	25886	24592	79556
	Increase	17798	22375	24592	64765
Donations					
	For year ending July 31, 1899	25274	27071		52345
	" " " July 31, 1924	23990	11201	96089	131280
	Increase				78935
Total Enrollment thro. July 31, 1899					
	" " " July 31, 1924	2604	2460		5064
	" " " July 31, 1924	11526	8109		19635

BEQUESTS.

During the year nineteen bequests have been received, in sums varying from \$75 to \$21,600, totalling the unrestricted legacies and specific additions to endowment \$51,728.51. In addition we have received notices of several bequests, payment upon which is pending settlement of estates.

In this connection it is of interest to study the means by which testators have become interested in The Northfield Schools, and the number of those who first manifested their interest in Northfield by making modest contributions to its annual support is a further justification for an increased

effort in seeking small donations:

<u>Amt. of Legacy</u>	<u>First Gift</u>	<u>Total amt. contributed.</u>
\$1900	\$200 in 1909	\$1255
1000	50 in 1901	485
2000	5 in 1900	485
1692.96	5 in 1911	30
1984.10	36 in 1920	36
5000.00	105 in 1911	1700
5000.00	1 in 1904	227
1000.00	2 in 1918	17
5000.00	250 in 1905	2750
5000.00	100 in 1906	4150
876.64	10 in 1908	115
1000.00	5 in 1905	370
21600.00	200 in 1911	650
1955.00	5 in 1905	265
425.00	1 in 1913	10
1000.00	1 in 1912	51
13000.00	No record	
Residuary	1 in 1914	567.50
Ant not yet known	2 in 1908	2.00
Ant not yet known	150 in 1900	4150.00
Contingent legacy	25 in 1918	140.00

DONATIONS FOR CURRENT EXPENSES.

One hundred thirty-one thousand, two hundred seventy-nine dollars and ninety-nine cents have been received in donations during the fiscal year for current expenses. Of this sum \$10,800 has been received through former students of Northfield Seminary, and \$27,258.22 through former students of Mount Hermon School. From the latter sum is deducted \$3,810.58 to meet certain expenses of the Alumni office.

It is of special significance that the sum raised by former students not only exceeds that in any former year, but the number contributing is also the largest. Northfield Seminary's contribution came from 2,160 individual givers, and Mount Hermon's from 1934 contributors. I know of no other institution that can give so enviable an evidence of the loyalty of its former students.

From the general public \$97,032.35 was received. Here again there is evidence of the widespread interest in these Schools, as the following table of the number of givers of various amounts will indicate:

Analysis of contributions for 1923-1924.

3161 contributions of \$	1.00 or less	
1706 contributions of	2.00 or less	
360 contributions of	3.00 or less	
57 contributions of	4.00 or less	
2305 contributions of	5.00 or less	
28 contributions of	6.00 or less	
9 contributions of	7.00	
16 contributions of	8.00 or less	
4 contributions of	9.00	
1127 contributions of	10.00	
2 contributions of	11.00	
4 contributions of	12.00	
3 contributions of	13.00 or less	
108 contributions of	15.00	
2 contributions of	16.00 or less	
1 contribution of	17.00 or less	
97 contributions of	20.00 or less	
311 contributions of	25.00 or less	
10 contributions of	30.00	
2 contributions of	35.00	
7 contributions of	40.00	
100 contributions of	50.00	
1 contribution of	54.00	
1 contribution of	60.00	
5 contributions of	75.00	
1 contribution of	80.00	
7 contributions of		20 pounds
79 contributions of	100.00	
4 contributions of	150.00	
1 contribution of	175.00	
10 contributions of	200.00	
1 contribution of	209.00	
20 contributions of	250.00	
1 contribution of	300.00	
1 contribution of	400.00	
1 contribution of	444.00	
12 contributions of	500.00	
1 contribution of	600.00	
10 contributions of	1000.00	
3 contributions of	5000.00	
9579 total		

HEATING AND LIGHTING PLANT.

At the meeting of the Trustees in October, 1923, the need of an enlargement of the Central Heating and Lighting Plant at Mount Hermon was discussed. With the authorization of the Trustees we called in engineers to make a report on the increased equipment to the present plant. Their recommendation called for an enlargement of the engine room of the present plant and the installation of a new engine and generator capable of supplying electricity equal to that now supplied by the two present units. This would

double our present capacity. The estimated cost for new construction, additional equipment and installation, is approximately \$20,000. This sum the original giver of the plant has most generously undertaken to meet.

PARTIAL SCHOLARSHIPS FOR NEW STUDENTS.

The fund established by a generous friend to assist students who might be debarred from entering The Northfield Schools by the increased charges adopted a few years ago, has been a great blessing to a number of students. Scholarships to the amount of \$50 a term have been awarded from this fund to 45 girls in Northfield Seminary and 66 boys at Mount Hermon.

LOWERED TUITION.

Again I would urge upon the Trustees the serious consideration of a modest reduction in student charges. For two successive years we have shown an excess of income over operating expenses. But this has been due to the heavier burden imposed upon those least able to bear it, namely, our students who are dependent upon their own efforts to earn and save the amount necessary for student charges, or upon their parents, who only too often are having a hard struggle to give their children an education. Even though a reduction be small, it would lighten the burden where it is felt most severely.

I am confident it would have a two-fold effect. First, it would help the most needy and deserving applicants. In the second place, it would assure the general public that as Trustees we were ever keeping in mind the poor student. The result would be increased support and the amount we would lose in tuition charges would, I feel confident, be offset by increased support from our supporters.

At the present time our charge for board and tuition is based upon \$9 a week, making the board and tuition charge at Mount Hermon, with a fifteen weeks term, \$135; at Northfield Seminary, with an eighteen weeks term, \$162. A reduction of approximately 6% would reduce this at Mount Hermon to \$127.50, and at Northfield Seminary to \$153. Such a reduction would diminish our revenue from students approximately \$18,000. But this is less than our excess of

revenue over expenses for the current year. I believe it would be a course that our supporters would uphold us in. My recommendation would be for its adoption for the second term in the current year.

TEMPORARY RECITATION HALL.

During the summer months we have hurried to completion a one-story frame building to serve as a temporary recitation hall. Some delay has been experienced at the end, owing to the oversight in securing the approval of the plans by the State Police. The Commonwealth wisely requires certain provision for heating, ventilating and lighting for all public buildings, which we did not realize applied to a temporary structure. These requirements have now been complied with to the satisfaction of the authorities, and the building will be ready for occupancy at the beginning of the new academic year.

ALUMNAE AND ALUMNI COUNCILS.

The Principals refer to the value of the services of the Alumnae and Alumni Councils. I would confirm their estimate with an expression of my own high valuation of their services. Not only have they proved a medium through which former students may bring to the executive officers of the Schools their constructive criticisms, but they also constitute a channel through which they may inform themselves regarding questions which they might hesitate to make directly. But beyond this they make available in a practical way the accumulated experience in various lines of work of our old students. These councils are proving even more valuable than we anticipated.

MOUNT HERMON ATHLETIC EQUIPMENT.

At the last meeting of the Trustees the Mount Hermon Alumni Council presented the needs of improvements in athletic fields, tracks and tennis courts. While approving the present policy of the Trustees to limit athletic contests to inter-dormitory and class teams, it was represented that improved facilities for such events should be made. As this involved a considerable

expenditure it was recommended that the program of improvements be extended over a term of years. A beginning on this has now been made, contemplating an expenditure of from two to three thousand dollars annually. During the past year about \$1,100 has so been employed and included under "Maintenance of Grounds".

CURRENT NEEDS.

Houses for teachers and officers. Again we would call the attention of the Trustees to needs in this respect at Mount Hermon. Removed as we are from any village, and of necessity a community by ourselves, we have certain disadvantages as well as advantages. The housing of our people is one of these. There is immediate need of two cottages to meet present urgent needs. It is a serious loss to have a good teacher withdraw because we are unable to provide suitable quarters when he is married. Besides this, every home adds to the refining influence in a community where so many young men are forming their ideals. We estimate that at present prices such cottages would cost \$7,000 apiece.

LIBRARY RENOVATION.

The Talcott Library at Northfield Seminary, the gift of the late James Talcott, Esq. of New York City, has now been in continuous service for thirty-seven years. While splendidly adapted to the needs of the school at a time when there was half the present enrollment, and when educational demands were less exacting, there is now needed increased stack room and reading tables. A special committee appointed at the last meeting have retained the services of an architect and recommend changes which will greatly increase the present facilities.

SWIMMING POOL.

At Northfield the river is a constant menace in summer months. A guard is provided by us to serve at stated hours. There is never assurance that at other times the summer heat may not prove too great a temptation to

observe strictly the hours in which we seek to safeguard against accident. We are always conscious, therefore, of a sense of dread. In the school year too we should give our students lessons in swimming. It is an important acquisition in every young person's education. Whether an outdoor pool would be adequate, or whether we should consider something that could be used throughout the year, should be considered by the Trustees.

ENDOWMENT.

Like all institutions The Northfield Schools need endowment to enable them to more fully accomplish their purpose. The sympathy and confidence of friends who generously aid the work from year to year constitute a very real endowment. But in addition to this there is needed increased revenue to insure the work's being kept for those for whom it was established: to enable the trustees to increase the salaries of many of the teachers, and to make suitable provision for those who, having served through years of devoted labors, at last are compelled to retire.

Again we would record our sense of gratitude for the blessings which have attended the work of The Northfield Schools through another year, and we enter upon a new season in confident assurance of still greater achievements in the coming months.

W.R. Moody,

Sep. 12" 1924
East Northfield, Mass.

Mr. Speer

1925 - 2 100

Limited Scope of Northfield Schools in Early Days.

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SECRETARIES

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When the late D. L. Moody, with the co-operation of a few friends, laid the foundations for Northfield Seminary in the Autumn of 1879, he little realized the extent to which the work would grow. The work had its inception in a small way, opening its doors to the first students in November, with a small recitation building erected for classroom work, and Mr. Moody's own home, an old farm house, serving as a dormitory. Eighteen months later Mount Hermon accepted its first student. But from these small beginnings the Schools have continued to grow, taking their place today among the largest secondary schools in America, with a total aggregate enrollment during the last forty-six years of over twenty thousand young men and young women.

How little the Founder and his friends realized the extent of the need they sought to meet may be understood by the exceedingly meager equipment in the early days. It was indeed a work of faith. The work was built upon no munificent gift. Without endowment, without financial resources, The Northfield Schools were conceived of in prayer and born in faith, and had from year to year been dependent upon the support of the Christian public in carrying on the work. The Founder was a man of faith, but a faith combined with work, and while in the final analysis looking to God for the maintenance of His work, he believed in making known to His stewards the opportunities which were offered at Northfield to co-operate in giving Christian training to young men and young women of earnest purpose. Thus in the work at Northfield there was a practical exposition of his conception of faith - - reliance upon God, with works. Year by year we are having evidence of the soundness of this basis of maintenance and are receiving encouraging reports from former students engaged in a wide variety of callings and scattered all over the world.

Health of Schools Good.

Another year has passed, in which we would record our deep sense of gratitude for the privileges which have been enjoyed. On the physical side we would record that we have been spared from epidemic and serious accidents. In

community including teachers and their families, and administrative officers, as well as student body, aggregating over twelve hundred, this is of special significance. Doubtless this is due in large part to the preventitive measures in the careful supervision given by physical directors, dietitian and medical adviser, as well as the general supervision on the part of Principals and teachers. It is better economy to forestall sickness than to provide curative measures.

In this connection we would record our deep sense of appreciation of the services of the late Dr. A. L. Newton, who died after a prolonged illness this spring. Assiduous in ministering to those who were in need of medical attention, thorough in his examinations of new students upon entering the school, he was ever ready to respond to the call of need, day or night, in all seasons and at all times. In diagnosis he was accurate and in treatment fully abreast of the latest methods and, when uncertain, ever ready to advise in consultation with others. We shall greatly miss his sympathetic co-operation in the welfare of the student community.

Growing Number of Sons and Daughters of Former Students.

The ever increasing number of sons and daughters of former students is significant of the high value our alumni and alumnae place on Northfield training. For the coming year we shall have 42 girls in Northfield Seminary and 47 boys in Mount Hermon, one or both of whose parents are former students. In the graduating classes of the two schools this year, out of 110 who completed their course, 19 were sons and daughters of former students, as follows: 6 were daughters of Northfield Seminary girls, 5 were daughters of Mount Hermon men; 4 were sons of Mount Hermon men and 4 were sons of Seminary girls.

Resignation of Principal Dr. Charles E. Dickerson.

In October Dr. Charles E. Dickerson resigned from the principalship of Northfield Seminary, to take effect at the close of the academic year in June. Coming to Mount Hermon in 1889 as instructor in science, he entered wholeheartedly into the work of the school, proving not only an exceptionally efficient teacher, but one whose sympathy with the religious ideals of the school,

and its purpose in behalf of poor boys, could be at all times counted upon. The achievements of men who have since won success in college and professions, and along scientific lines, speak for the thoroughness of his instruction. When in 1911 the principalship of Northfield Seminary became vacant by the death of Miss Evelyn Hall, Dr. Dickerson was called by the trustees to succeed to the position. After thirty-six years' association in the work of these schools, we would record our high esteem for Dr. Dickerson's many services, and our warm personal regard for him during these years of close association.

Mr. Frank Duley Acting Principal.

A committee of the trustees appointed to make choice of a new Principal to succeed Dr. Dickerson have had several meetings and have considered over fifty possible candidates. It has been difficult to find the many exacting qualifications in one individual. As it was essential to secure new teachers, arrange the schedule of studies and consider applications for admission of new students, it was imperative that an interim principal be appointed to assume these duties. In consultation with the Executive Committee Mr. Frank L. Duley, head of the history department, was asked to render this service, which he has done with exceptional efficiency, securing an admirable teaching staff for the coming year, while at the same time showing a hospitable mind to the entertainment of new methods of administration.

At the close of the academic year a number of teachers retired from the staff. Further study in their specialties, home demands, and the sense of need of rest after long terms of service, were the reasons given for withdrawal. Special acknowledgment is due to many of these teachers, whose faithful and loyal co-operation has done so much, not alone for the welfare of the school as a whole, but for individual students, many of whom will ever cherish an affectionate remembrance of their patient and unselfish service. Specially would we record our sense of indebtedness to Miss Claire Silverthorne, Miss Lucy H.

Savage, and Miss Sarah L. Ayer, whose terms of service have extended over many years; while Miss Carrie L. Farren and Miss Alta Becker have also contributed richly to the intellectual as well as religious life of the school.

The teaching profession, especially in a school where teachers live with the students, entails many duties which are taxing. The classroom work, if successfully conducted requires preparation on the part of the instructor as well as upon the part of those instructed. When in addition to this, duties in the dormitories and the supervision of extra curriculum activities is considered, it will be seen what demands are made upon the faculty members both of strength and time. Specially is this true at Northfield Seminary, where practically all the teachers live with the students. The gift by one of our generous trustees of "The Birthplace" as a teachers' club has proved a great help in affording a place for restful relaxation from dormitory life.

But still the problem is not wholly solved. In order to relieve the teachers of many of the taxing but trivial duties heretofore assigned to them, a system of student government is being introduced, modelled somewhat after the plan which for many years has been found eminently successful at Mount Hermon. The head of a dormitory is to have restricted classroom work, but in the supervision of the students under her care she is to have a staff of students whose duty it will be to counsel younger students and to make the round of daily inspection, and in other ways relieve the teachers in the discharge of dormitory duties. Not only will this lessen the tax upon the strength of the teachers, but it will also afford time for needed relaxation and reading along the lines of increased efficiency in the classroom. In the development of senior students in the responsibility imposed will be an added advantage of this system.

Junior College

At a time when colleges generally are reporting an ever increasing number of applicants for which present facilities are inadequate, the question is raised of the advisability of widening the scope of The Northfield Schools,

and by extending the curriculum, bring them into the class of so-called Junior Colleges. Under present conditions many aspirants to college work are denied for lack of room the privileges which Northfield might be enabled to provide. More than this, it is urged that during the first two years of the college course, when the student is at an impressionable age, it would be an opportunity to emphasize spiritual values. Here The Northfield Schools could render an inestimable service, with its background and extended experience.

Without for a moment minimizing the force of this argument, we do not feel such a course would be justified - - certainly not in the immediate future. The Northfield Schools were established for a definite class of students, the young man and young woman of limited means, but earnest purpose and high ideals; especially for those whose early educational privileges were forfeited or greatly curtailed. Through the years they have offered opportunities to retrieve lost privileges. Many who come to us are handicapped, and if placed in public schools, would have to be assigned to classes among children many years their junior, and would be subjected to great embarrassment and disadvantage. Many other students are children of missionaries, who have no home in America and must leave their parents to receive their secondary school education; still others come from families where homes have been tragically broken up. While these classes continue, as present applications give full evidence of being the case, Northfield's duty is to them. For them its equipment was given and the endowment provided.

Again, the colleges of America make a special appeal to the public, which secondary schools fail to do. Each year millions are added to their endowment and scholarship funds. Our experience has demonstrated that an ambitious, industrious youth of good intellectual qualifications can secure a college education, being supplemented in his or her efforts by special college funds. The greatest struggle upon the part of many is to prepare for college. In the last ten years 750 Mount Hermon men have attended 130 colleges, wholly or largely dependent upon their own efforts in the great majority of cases.

give Palmer Hall, but to accompany this magnificent gift with an added gift to provide adequately for its maintenance.

Scholarship Standing .

The Principals' Reports, appended herewith, give further encouragement upon the work of the year. We would specially call the attention of the members of the board to the record of two of our students, the Norton brothers, at Yale. The elder, after graduating with high standing from the Medical School this year, took his degree at the top of his class: his younger brother, after leading his class through his four years in the academic department, has received a much-coveted fellowship. Dean Jones of Yale recently spoke in flattering terms of the tradition Mount Hermon men have built up at Yale, both for scholarship and for all that was most worth while in college life. Also in our women's colleges Northfield girls have in a few instances made gratifying records. Notably, the case of Miss Margaret Hall, who graduated this year, gave us great satisfaction, the Dean reporting that she has passed her entrance examinations to Mount Holyoke with the highest standing of any candidate this year: while another Northfield girl has shared honors with another in the freshman class at Smith College.

Degree of LL. D. Conferred on Principal Cutler.

In June an incident of peculiar gratification to Principal Cutler's friends occurred when the honorary degree of LL. D. of Wesleyan University was conferred upon him. That which made the occasion of peculiar significance was the fact that the academic event which was being celebrated was the induction into office of the new president, Dr. James McConaughy, who was a graduate of Mount Hermon in the Class of 1905. In conferring the degree upon Dr. Cutler President McConaughy thus referred to his association with Mount Hermon:

"Henry Franklin Cutler, for thirty-five years principal of Mount Hermon School, where you have helped thousands of boys to complete their school work and inspired hundreds to go on to college. From that school Wesleyan has received more students than from any other preparatory school; more significant, however, is the high scholastic average these men have attained here. It is a unique privilege for me, who received my own diploma from you, to confer upon

you the degree of Doctor of Laws, by virtue of the authority conferred upon me by the Board of Trustees and at their direction, and admit you to all the rights, dignities and privileges which here and elsewhere pertain to that degree."

Principal Cutler's Thirty-five Years of Service.

Just here we would refer to the fact that this season Dr. Henry F. Cutler completed thirty-five years as Principal of Mount Hermon School. Few educators have had such a record. The affectionate loyalty of alumni throughout the country, of which we have had many evidences in student reunions in recent years; the esteem in which he is held by those who have served under him as teachers in former years, as well as his present faculty; his resourcefulness and patient tact and understanding of boys, which enables him to rely upon the co-operation of the student body; and the high value accorded his judgment by other educators, is worthy tribute to his sterling character, his marked abilities in school administration, and to his Christian life. It is a pleasure to thus bear testimony to the joy and fellowship in the years it has been our privilege to be associated with Dr. Henry F. Cutler.

The Treasurer's Report also appended herewith brings still added reasons for encouragement. Again we have been enabled to meet fully our current expenses, heavy though they have been, and in addition, to meet in part from current funds some greatly needed additions to plant, including two new laundries and two houses at Mount Hermon for school officers.

Additions to endowment funds have increased \$203,050; to plant \$81,702.69, and to "unrestricted legacies" \$42,107.40. The increase in endowment has come from nine legacies and twelve gifts. We have also received notices of bequests from which we shall receive payment during the coming year. Through the munificence of a loyal friend of Northfield Seminary we received special endowment to the Home Economics Department, included in the total increase to endowment.

Special gifts and bequests to scholarships total \$32,114.40. Among these is \$5,000 from a former Northfield student to establish a scholarship in memory of her sister, Dr. Isabel Delaney-Barbour. For years these devoted sisters have

successfully carried on the Catherine Slip Mission in New York, and not only have never ceased to give expression to their love of their "old school", but have sent others to Northfield. Among this number is a boy who was a sailor lad, who on graduating from Mount Hermon went to Yale and has now for more than fifteen years been a successful missionary in China. Other scholarships have been established as memorials by friends, as in the case of the May Tweed Scholarship; the Wm. H. Tweed, Jr. Scholarship; the Ethel Van Derlip Scholarship; the Margaret McCosh Magic Scholarship #2; and the Helen Burr Memorial Fund.

In the number of gifts there has been no diminution of individual contributions from the general public, 9084 individual gifts being received. They have special significance as indicating the many friends, upon many of whom local and denominational causes have naturally a prior claim, who nevertheless wish to give expression to their sympathy with what The Northfield Schools stand for. The following analysis will indicate the amounts in which the contributions have been made:

Analysis of Contributions for 1934-1935.

3209 contributions of	\$	1.00 or less
1787 contributions of		2.00 or less
364 contributions of		3.00 or less
43 contributions of		4.00 or less
2391 contributions of		5.00
24 contributions of		6.00 or less
11 contributions of		7.00 or less
13 contributions of		8.00 or less
3 contributions of		9.00
1231 contributions of		10.00 or less
8 contributions of		12.00 or less
119 contributions of		15.00 or less
2 contributions of		16.00 or less
98 contributions of		20.00
1 contribution of		21.00
300 contributions of		25.00
9 contributions of		30.00
2 contributions of		35.00
4 contributions of		40.00
1 contribution of		48.00
113 contributions of		50.00
1 contribution of		60.00
1 contribution of		63.75
5 contributions of		75.00
1 contribution of		85.00
3 contributions of		20 pounds
83 contributions of		100.00

1 contribution of	\$ 111.31
1 contribution of	120.00
1 contribution of	125.00
6 contributions of	150.00
1 contribution of	179.21
10 contributions of	200.00
21 contributions of	250.00
3 contributions of	400.00
13 contributions of	500.00
7 contributions of	1000.00
<u>3 contributions of</u>	<u>5000.00</u>
9884	

Our former students have also continued to contribute generously to the maintenance of the work, 1,888 Mount Hermon students contributing \$22,478.82, and 1443 former Northfield Seminary students contributing \$6,000. an aggregate of \$28,478.82 being contributed by 3331 former students. Year by year this sum is steadily increasing, an increase of \$22,872.40 over ten years ago, and an increase of \$7,356.12 over five years ago.

The generous response of former students to the current needs of the Schools is indicative of their affection and loyalty to their Alma Mater. The aggregate amount of their gifts is now a substantial part of our income, but that which is of the greatest significance is the large proportion of students who are contributing, making a record unequalled in my experience by any other school or college.

Year by year the financial resources increase. Friends are being raised up to meet the ever increasing needs of the work. We believe this has been due to the growing sense of confidence in the determination of the trustees and faculties to conserve the purpose and traditions of The Northfield Schools, and the notable achievements of former students in varied callings in life.

Need of Lowering Tuition.

It will be remembered that during and immediately succeeding the War we were compelled, in face of increased costs, to raise the tuition charges in both Northfield Seminary and Mount Hermon. The first increase was from \$100 a year

\$120 for board and tuition. From time to time further advances were made, until our present charges are \$334 at Northfield Seminary and \$270 at Mount Hermon, for board and tuition for a school year. The difference in price is due to the different length of terms. At Northfield Seminary the school year is composed of two terms of 18 weeks each; at Mount Hermon two terms of 15 weeks. In the latter school we crowd one and one-half school years into a calendar year, thus enabling us to take a larger aggregate student enrollment.

The increases we have made in charges were justified by exceptional conditions following the War. It was hoped that we should ultimately be able to reduce them: we believe the time has come when we may safely do so.

Since our last increase in tuition in September, 1920, our endowment and unrestricted legacies have increased \$473,603, giving us additional net income from this source of \$13,573. From "general donations" for current expenses we have received during these years an average of \$124,866.51. We believe we may reasonably count upon ever increased support from both these sources. This year alone our endowment has been increased by a quarter of a million. Furthermore, I am confident a diminishing in our student charges would strengthen the confidence of the public in our keeping Northfield loyal to the purpose for which it was established, namely, for those whose means were limited and were dependent in part or in whole upon their own efforts to earn and save sufficient to meet school charges.

I have prepared arguments in the past for keeping down tuition. Within the last year I have been making further inquiries, and am in receipt of data from the National Women's Trade Union League of America. This organization, situated in Chicago, states that the average wage for May, 1935, for girls employed in manufacturing industries in Chicago, was \$17.91 per week. "This, please bear in mind, is not unskilled, but is the average of all wages for that type of work. Outside of Chicago, in other Illinois towns, the average is somewhat less." From the same source we learn that after careful investigation the cost for board in the city of

Chicago is figured at \$9.00 a week as a fair minimum rate.

In the city of St. Louis figures have been compiled as to the average cost of living by the League of Women's Voters. This data, collected three years ago, estimates the actual cost of living including clothing and other expenses, as well as board, in that city as \$16.26 per week. If these figures are reliable, it would indicate that the saving capacity of the average young person, who might even be termed a skilled worker, in the Middle West is small.

From the same source we have received also report of a survey recently made of wages and hours of the organized women in New York State. I quote from this report: "Miss Elizabeth Christman, secretary-treasurer of the League, comments on the difference between the wages of these organized women and the previously reported wage rates of women in industrial occupations in general, where the median wage rate is \$12 and less per week in most of the states for which figures are available; in other words, a majority of the women, where unorganized women are included in the figures, receive \$12 a week or less."

I would advocate a reduction at Northfield Seminary to \$200 a year and at Mount Herman to \$200 also. It will be seen that this makes a larger reduction for the girls than the boys. This I believe is justified, because normally boys can not only earn more, but can save more, as they can live under conditions which would be impractical for girls.

To Meet Diminished Income from Students.

Such a reduction would entail a diminished income from students of approximately \$50,000. This would be offset, in my judgment, by increased income from the following sources within the next year or two:

Endowment increased	\$20,000
Old Students estimated increase	5,000

Average excess of receipts over current expenses for 5 years approximately 16,000
This would call for additional gifts to the amount of \$9,000 which I think, basing my judgement on past experience, we might reasonably expect to receive as a result of such action. Since 1913 there has been a deficit on running expenses in only

five years. In 1920 we made our last increase in charges to students, and since that time have wiped out accrued indebtedness of \$100,000, and have shown an aggregate net surplus in excess of operating expenses, covering five years, averaging \$78,698. The following table will give the figures for twelve years:

Year ending July 31	Operating income in excess of operating exp.	Notes payable unpaid	Transferred from unrestricted legacies	Drives to meet notes payable	Accum. surplus	board & tuition
1913	13314.30	\$60,000			45187.13	\$50 term
1914	586.87	37,000		\$50,000	29998.92	60 term
1915	11556.21	30,000	\$24,000		9363.27	
1916	1184.81	30,000	20,000		5350.42	
1917	7146.93	30,000	58,378.75		32031.24	
1918	15168.05	30,000			39060.16	\$85 term
1919	3057.00	50,000	15,550.50		22508.89	
1920	26653.73	100,000	9,000		36415.76	(\$105 M.H.
1921	8187.93		19482.68	100,000	68037.37	(125 Sem. (135 M.H. (162 Sem.
1922	24628.67		19,731.63		99753.81	
1923	14379.37				111027.28	
1924	20896.17				128575.12	
1925	26982.64		33,000.00		135934.09	

Red - shortage.

Red - deficit

It has been argued that such action would increase the burden of the President in securing funds. Paradoxical as it may seem, I believe the result would be just the contrary in making the task easier by awakening a wider interest and sympathy.

During the past year the President has availed himself of opportunities to present the work of The Northfield Schools in different centers. Heretofore we have depended largely upon letters and printed circulars in making known the character and purpose of The Northfield Schools. Three years ago, however, while attending reunions of former students, opportunities were afforded to speak in churches and various civic organizations. The interest awakened seemed to make it evident that time might wisely be spent in thus presenting the work of Northfield from year to year in various cities. This season he has addressed churches

and Rotary, Kiwanis and women's clubs in Worcester, Providence, Johnstown (Pa.), Philadelphia, Trenton, and Kansas City.

Needs.

From time to time we have recorded needs which are felt in the life at Northfield. The excessive cost of building may not make it wise at this time to contract for new construction. Some of these needs should, however, be kept in mind, even taking preliminary steps possibly in having plans ready for immediate action when the right time comes. Among the obvious requirements are:

The new recitation hall for Northfield Seminary, for which Mr. and Mrs. George S. Palmer have already so generously provided. For the time being the temporary frame building we erected has proved a great success as a makeshift, lessening the demands upon our Stone Hall, which for some time has been utterly inadequate.

Another need at Northfield Seminary is a swimming-pool. This would not only provide a means of giving valuable instruction and healthful exercise during term time, but in the summer season would relieve us of great anxiety in respect to those who turn to the river for bathing, which, with its current and uncertain river bed, is a menace. A number of accidents in years past have led us to take every precaution in having a guard with life belts to succor those who are in difficulty, but we can only do so at certain hours, and in one location. Each year we feel a sense of relief when the bathing season is over, for you cannot prevent your guests from taking risks in swimming in the river at other places, or when the guard is off duty.

In 1904 through the generosity of Joseph A. Skinner of Holyoke, a pipe organ was built in the Auditorium. The instrument combined a number of features which were new, and were thought to add greatly to its effectiveness. Unfortunately, however, the expense of maintenance has been exceptionally heavy, because of these features, which have not proved practical. As the expense of maintenance has been so heavy, we feel that it would be better to entirely re-

build the instrument, which is in almost continual service from early in June until the close of the summer season in connection with the several Conferences. We have had a reliable organ builder make an estimate on rebuilding the instrument, which he estimates would cost \$7500.

At Mount Hermon also there are urgent needs. Here too a new recitation hall is needed to supplement the present building erected in 1885, when the student enrollment was less than half its present number.

Another urgent need, referred to by Principal Cutler, is the erection of a building for secular entertainments, and providing rooms for various student organizations, literary and social. At present lectures and concerts are given in the Chapel, the only place where the student body and teachers can be accommodated. This means that the place is not identified in the minds of the boys with worship and consequently we miss something of the spirit which characterizes Sage Chapel. We need an auditorium to seat at least 1200, which could be used at Commencement and on similar occasions, as well as for lectures and entertainments.

When such a meeting place is provided, steps should be taken to remodel the present Chapel. A number of changes should be made, notably, rebuilding the gallery, which has now such a gradient towards the pulpit as to make it most uncomfortable, resulting often in a restlessness in the occupants of the seats.

It would be a wise provision to endow chairs of instruction similar to professorships in colleges. Such an endowment for the head of the Department of Bible, to cover the work, with the assistance of under teachers, could be made to provide a uniform course in both schools and enable us to secure the services of an exceptional teacher.

The roads and driveways are a constant source of expense. It might be an economy to make a large initial outlay to retrench on annual costs of maintenance.

Thirteen years ago a new charter was granted us by the Legislature of Massachusetts, by which Northfield Seminary and Mount Hermon were united.

Since that time numerous additions to plant and endowment have made it necessary to consider the advisability of applying for an extension of capital holdings which we may enjoy. We have taken this matter up with counsel.

Progress in developing the athletic fields at Mount Hermon is referred to in the Principal's Report.

Disappointment has been felt in the past that the school farms have not made more favorable showings. This has doubtless been in large part due to the difficulty in giving due credit to work which in an institution falls to this department. A more careful examination into this matter, and several readjustments, have given the situation an entirely different complexion. A farm in a community like Northfield is an imperative necessity. We must have an abundant and wholesome milk supply. Our teams must transport supplies, and our grounds must be maintained. The demands upon the farms are many and insistent. At last the farms have their dues and make a showing which is very gratifying. At Mount Hermon the balance is increased by the sale of surplus young stock to interests in South America. Year by year the reputation of our Holstein herd is becoming more enviable.

In closing this report we would record our deep sense of gratitude for the way in which God has blessed the work, and our thankfulness to the many who have upheld The Northfield Schools by their financial support and cordial sympathy.

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SECRETARIES

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Report of the Secretary
of the
NORTHFIELD SUMMER CONFERENCES

October 15, 1926.

REPORT ON THE NORTHFIELD SUMMER CONFERENCES.

East Northfield, Mass., October 15, 1926.

The first interdenominational Christian conferences in America were established at Northfield in 1880 by D. L. Moody. To his call issued to Christian workers to assemble here for Bible study, prayer, and the strengthening of their Christian life about 300 responded. Since this beginning Conferences have been held on the Northfield Seminary campus every summer except three. They have increased in both number and attendance until the past season seven different gatherings were held, with an aggregate number of approximately 5700 delegates registered on the Conference grounds alone, convening in the following order: Student Young Men's Christian Association Conference; Young Women's Conference; Woman's Interdenominational Home Mission Conference; Conference for Women's Foreign Missionary Societies; Conference of Religious Education; General Conference of Christian Workers; Massachusetts Christian Endeavor Institute. In addition to those staying on the Conference grounds many more attended who were entertained at The Northfield Hotel, in boarding houses and private homes, in cottages on Rustic Ridge, and who came in to the meetings from surrounding towns. A conservative estimate of the aggregate number attending the Conferences this year would be 12,000.

In addition to the great spiritual help these people receive, the Conferences provide the very best form of publicity for The Northfield Schools, helping greatly, we believe, both in interesting prospective students and in creating a sympathetic atmosphere for the solicitation of financial aid.

These gatherings during the years have been led and addressed by outstanding leaders in the Christian Church and Mission Field such as, from abroad, Henry Drummond, Andrew Murray, Prebendary Webb-Peploe, F. B. Meyer, Campbell Morgan, J. D. Jones, J. H. Jowett, Stuart Holden, John Hutton, and James Moffatt; from this country, A. J. Gordon, D. W. Whittle, A. T. Pierson, Russell H. Conwell, John R. Mott, Robert E. Speer, Mrs. Henry W. Peabody, Mrs. Helen Barrett Montgomery,

Henry Sloane Coffin, Charles E. Jefferson, Melvin E. Trotter, George C. Stebbins, and Harris E. Kirk, who presided at the General Conference this year in the absence of W. R. Moody.

The personnel of these gatherings is made up of leaders and delegates from Home and Foreign Mission societies, Sunday Schools, Christian Endeavor and other young people's societies, preparatory school and college students, and a large number of ministers, laymen, and women who attend the General Conference. These represent practically all of the evangelical denominations in the East.

The Young Men's Student Conference, which had met here for thirty-four summers up to and including 1919, returned to Northfield this past season. While the numbers this year were small compared with our other Conferences, the enthusiasm was great, the desire to return here annually seemed sincere and determined, and the prospect of a larger and steadily increasing attendance was evident. The Conference is composed of delegates from the Christian Associations of practically all of the men's colleges in New England.

The employees serving these Conferences in 1926 numbered approximately 235 young women and 60 young men, the larger number of whom are college and preparatory students. A few are teachers. Of the young women about 30% were former, present, or prospective students of Northfield Seminary; of the young men about 45% were former, present, or prospective students of Mount Hermon School. The total payroll of 1926 amounted to ^{about} \$22,391. Thus these Conferences provide an opportunity for many young people to earn money with which to pursue their studies. Our Conference employees are, as a rule, Christian young people of the highest ideals of life, and concerning their service we receive many commendations.

As the fiscal year of the Summer Conferences does not close until October 31, the final accounting for the season of 1926 has not yet been completed. The following figures, however, will show approximate results:

Summer Conferences Account - 1926

RECEIPTS:

Board and Lodging,	\$84,956.
Donations,	<u>1,405.</u>
Total,	\$86,361.

EXPENDITURES, a part of which are estimated,	<u>88,861.</u>
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DEFICIT, estimated	\$2,500.
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At the close of the fiscal year ending October 31, 1925, however, the total surplus on the Conferences' account, accumulating over a period of 11 years, was \$13,414. which will leave a total surplus (estimated) on October 31, 1926, for a period of 12 years, amounting to \$10,914.

The past two seasons show the following comparison of attendance:

	<u>1926</u>	1926 exclusive of <u>Student Conference</u>	<u>1925</u>
Days covered by all Conferences	63	55	56
Average daily attendance	616	681	710

Respectfully submitted,

Robert Moody
Secretary

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R E P O R T
of the
NORTHFIELD HOTEL COMPANY

October 15, 1926

REPORT OF THE NORTHFIELD HOTEL COMPANY

East Northfield, Massachusetts
October 15, 1926

The Northfield Hotel was established in 1888 by D. L. Moody to provide a comfortable place in which to entertain friends of the Northfield Seminary and Mount Hermon School students and faculty, visitors to the Schools and attendants at the Conferences; and, as the founder used to say, "a place for people to spend the summer where they would be helped up instead of down." Its prime object is to make friends for The Northfield Schools. The ideal of the management has been to carry out these purposes and at the same time to secure sufficient income to meet the running expenses and make necessary repairs and additions.

ORGANIZATION OF THE COMPANY

The Company was organized with a capital stock of \$50,000, which has subsequently been increased to \$100,000, par value of \$100 per share. Of this stock \$60,000 is common and \$40,000 preferred. The Northfield Schools own 504 shares of the common stock and 400 of the preferred, the balance being held largely by friends of the Schools. Most of the original stock has now been donated to the Schools. The proceeds of \$35,000 of the preferred stock were used in meeting the cost of the "west extension". On the preferred stock 4% dividend has been paid each year except the last half of 1925 and the present year.

BUILDINGS AND LAND

The original Hotel structure besides the public rooms contained 34 bedrooms, to which additions have been made from time to time until the present building has 120 bedrooms, 40 with private bath. The so-called "annex" with 26 rooms built in 1891, and the "west extension" with 51 rooms added in 1900--1903, comprise the principal additions. The Hotel also now owns seven cottages containing 66 rooms, located on the estate, occupied largely by employees and their families.

The original property consisted of 60 acres of land. There are now 200 acres: 100 around the Hotel, 20 in the River meadows, and 80 in the Bernardston pasture. The land and buildings are assessed locally for \$92,450. Buildings, furniture and automobile equipment are insured for \$266,450.

FINANCIAL STATEMENT

1906 to 1925 inclusive

For twenty years the Auditors' reports have shown a "net operating profit" each year except two, with a total net of \$79,526.00. An unfavorable financial showing was made in 1925 with a net operating loss of \$8,707.03. Out of this operating profit the Hotel Company has paid dividends of \$31,200 to the Schools, architects' fees of \$7,600, and changed the deficit of \$28,849 at the close of the year 1905 into a surplus of \$13,936 at the close of the year 1925.

Each of these twenty years the Auditor has charged to "Reserve for Depreciation" the usual percentage on the buildings (5%) and furnishings (10%), and on the garage equipment and automobiles (25%), of which the following schedule gives a summary:

DEPRECIABLE FIXED ASSET ACCOUNTS--SUMMARY
Fiscal year ended December 31, 1925

	Ledger Bal. Dec. 31, 1925	Total Depreciation	Net Ledger Value Dec. 31, 1925
<u>Buildings</u>	\$112,021.26	\$51,007.09	\$61,014.17
<u>Furniture and Fixtures</u>	29,682.83	10,952.80	18,730.03
<u>Automobiles</u>	<u>22,633.35</u>	<u>12,750.62</u>	<u>9,882.73</u>
<u>Total</u>	<u>\$164,337.44</u>	<u>\$74,710.51</u>	<u>\$89,626.93</u>

THE FOLLOWING ITEMS OF PROPERTY HAVE BEEN ACQUIRED SINCE 1905:

Permanent Assets:

Guest rooms added (12)	\$1,200.00
Bath rooms installed (20 at \$350)	7,000.00
Stuccoing outside, less cost of painting	10,000.00
Heating plant	3,500.00
Cement block addition	3,000.00
Carpenter shop	651.00
Carriage house	653.00
Old garage	1,213.00
Cement garage	6,820.00
Day property, Edgewood Cottage #1 (8 rooms)	4,000.00
Edgewood Cottage #2 (7 rooms)	2,056.32
McLean House (11 rooms) (small barn)	5,400.00
Kellogg Cottage (10 rooms)	5,500.00
Wood property: 40 acres timber land; 1 house (14 rooms); small house (4 rooms); barn	6,000.00
Forsyth Cottage (6 rooms)	2,128.00
Farming land near River (20 acres)	1,750.00
Bernardston Pasture (80 acres)	900.00
New sewer to River	<u>7,000.00</u>

Total \$68,771.32

Current Assets:

Garage equipment	\$10,668.73	
Farm and livery equipment, stock and tools	<u>3,608.68</u>	<u>14,277.41</u>

Total Assets \$83,048.73

Architects' fees paid in 1922--1925 for studies and
plans that have been abandoned 7,600.00

Grand Total \$90,648.73

A considerable sum has been spent developing a nine-hole golf course on the estate surrounding the House, which many of the guests say they greatly enjoy. Much of the Hotel's increased patronage during the spring and autumn is due to the attraction of this golf course. A charge is made for playing, and ultimately it is hoped to make it self-sustaining.

COMPARISON OF CASH SITUATION
as of October 1, 1925 and 1926.

	<u>1926</u>	<u>1925</u>
Cash in bank on deposit,	\$24,683.68	\$11,836.65
Cash and checks in safe,	<u>2,386.71</u>	<u>1,710.51</u>
Totals	\$27,070.39	\$13,547.16
Excess of cash on hand 1926 over 1925		\$13,523.23

In each case practically all of the current bills were paid up to the previous September first, except those due Northfield Seminary and Mount Hermon School, amounting to about \$21,000. There is now a credit due the Hotel from Northfield Seminary of about \$7,500 for the first term's board of students and teachers. In addition since October first a payment of \$3,000 has been made to Mount Hermon, thus decreasing the account of the Schools against the Hotel by approximately one-half.

GUESTS

We have entertained not only thousands of individual guests, but groups of Y. M. C. A. secretaries under the leadership of John R. Mott; the Y. M. C. A. Physical Directors' Conference of Massachusetts and Rhode Island; the mid-winter gathering of the Young Women's Conference; the Near East Conference of the National Student Council of Y. W. C. A.'s; the Conference of the American Baptist Foreign Mission Society; the Missionary Committee Conference of the Congregational Massachusetts Home Missionary Society; the Conference on Evangelism and Life Service of the Federal Council of the Churches of Christ in America; the Board of Bishops of the Methodist Church; the Library Association of Western Massachusetts; the Franklin County Medical Association; the Franklin County Harvest Club; and the Franklin County Congregational Club; besides a large number of conferences, banquets, and social gatherings connected with the Schools. Thus Northfield is a year-'round Conference center.

Also, for the past twenty years, except four, the "annex" has been used during the autumn, winter and spring as a dormitory for students who have attended classes and taken their academic work at the Seminary.

Between January 1 and October 13, 1926, The Northfield entertained 3,997 different guests for at least one night, besides hundreds of transients at meals, many of whom had an opportunity for the first time of seeing and becoming acquainted with The Northfield Schools. These people are constantly becoming friends of the Schools, as attested by their gifts and bequests. Two of the most outstanding instances are that of Dr. H. B. Silliman, late of Cohoes, N. Y., an early donor to the Schools, whose contributions and bequests exceeded \$160,000; and that of Mr. Edwin Gilbert, late of Georgetown, Connecticut, a guest at the Hotel for many summers, who bequeathed 1000 shares of stock in the Gilbert & Bennett Mfg. Company, on which the Schools are still receiving an average of \$8,000 annual dividends. A woman who has spent her summers here for over twenty years, recently passing away, left a substantial bequest. There are many smaller donors equally worthy of mention. The Hotel is thus meeting to a degree at least

the needs for which it was established, and more and more confirms Mr. Moody's wisdom in founding this unit of the Northfield work.

A large per cent. of those entertained are permanent guests, though there are also a large number of transients. Many are turned away for lack of accommodations. To help meet this demand we rent cottage rooms from private owners to house our guests. This is expensive, and as a rule not satisfactory to the guests. We get little out of it except holding the people here until they can come into the house. During 1925 we paid \$404.70 rent for such rooms, and during 1926 \$602.55.

STATEMENT OF GUESTS ENTERTAINED AND MEALS SERVED

Average number of guests entertained per day, Oct. 1, 1925-Sept. 30, 1926	72.41
" " " breakfasts served " " " " " " " " " "	72.98
" " " dinners served " " " " " " " " " "	78.28
" " " suppers served " " " " " " " " " "	79.10
Average number of guests entertained per day Jan. 1, 1926-Sept. 30, 1926	80.00
" " " breakfasts served " " " " " " " " " "	80.66
" " " dinners served " " " " " " " " " "	86.47
" " " suppers served " " " " " " " " " "	87.22

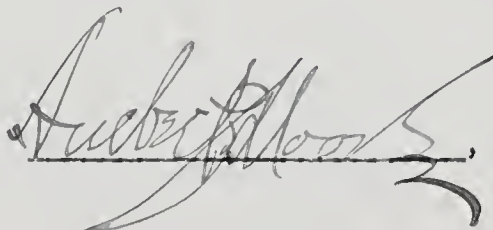
The total number of regular employees, many of whom are students earning their way through school and college, varies during the year from about 60 to 120. This includes employees from all departments---garage, farm, golf, and all outdoor work.

FUTURE AND NEEDS

So much for the past. A forward look should perhaps be made here. There are still greater possibilities to be developed. In order to entertain our patrons comfortably the kitchen and dining room accommodations, especially the former, should be overhauled and enlarged; one or two small private dining rooms provided; more bedrooms, all with either private bath or running water, built either on to the main House or as cottage units; a passenger elevator installed; a room for games finished off; the bowling alley for entertaining guests in stormy weather moved and furnished; a large drawing room added on, so arranged and furnished that it could easily be turned into a meeting room capable of holding 200 people, for the accommodation of the various gatherings that now meet here and others that desire to come.

With the growth of the Schools and the increasing demand upon their exchequer, there is a commensurate demand on the Hotel to serve them.

Respectfully submitted.

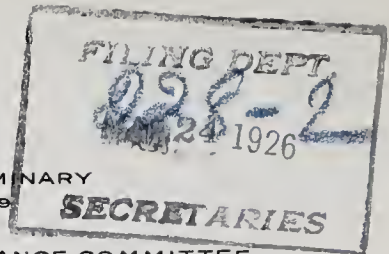
 , Treasurer

E. M. Bulkley

The Northfield Schools

MOUNT HERMON BOYS' SCHOOL
FOUNDED 1881

NORTHFIELD SEMINARY
FOUNDED 1879



OFFICERS

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ROBERT E. SPEER, VICE PRES.
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AMBERT G. MOODY, ASST. TREASURER
WILLIAM F. NICHOLS, " " " " " "

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WILLIAM W. CARMAN
JOHN FRENCH
WILLIAM M. KINGSLEY
WILLIAM R. MOODY
GEORGE S. PALMER
EDWIN THORNE

OFFICE OF TREASURER

Mr. Speer 25 Broad Street, New York

March 12, 1926.

To the Trustees;

The six months figures, prepared with care characteristic of our Assistant Treasurer, Mr. Nichols, show no marked differences as compared with 1925. Total revenue was \$411,000 against \$408,000; while expenses were \$310,000 vs. \$307,000. The proportion of receipts strictly applicable to the first six months were \$293,000 against \$287,000. Tuition fees at the Seminary, for the entire year are now in, while at Mount Hermon, fees of the third, or summer, term, will not be due until the last of April.

Donations for the six months were \$45,000 vs. \$52,000, while endowment income was \$40,000 vs. \$30,000. The difference in donations is largely accounted for by one gift, not as yet renewed this year. Endowment income also represents in part the difference as certain gifts of donors, while living are now appearing in endowment.

If receipts from students, donations and endowment income, for the current half year, were the same as for 1925, a surplus of \$27,000 for the year would be shown; provided the farm results are not to throw everything out of line. In general the report is most satisfactory.

On the other hand, and to the great disappointment of Mr. Ambert Moody, as manager of the Hotel, the showing for 1925 was the worst for many years. Indeed, quite beyond anything the treasurer can recall, with a loss of \$8,700, and including "profit tax" \$10,800, as compared with a gain of \$2,400 in 1925. The management is at a loss to explain the radical difference, excepting in the matter of the students boarded at the Hotel. This, in the judgment of the Directors of the Hotel, and of the Executive Committee of the Schools (which were in session this week in Boston) was the one large factor. The students formerly paid about \$17,000 in board, which, it was figured, covered costs, and was a great help in carrying the overhead of the dead winter months. Further than this the \$100 a year paid by the girls was a great help in meeting fixed costs of the Seminary in the department of instruction.

Doubt was expressed as to the wisdom - quite apart from monetary considerations - of the reversal of policy; Dr. Cutler, who was present throughout the sessions, is rather of the opinion that for every reason it was better to have had the girls at the Hotel. It was suggested that the whole subject be again reviewed.

The cost of the improvements at the Hotel was \$16,000. This, and other causes, resulted in a loss by the Hotel in net current assets of \$25,000. The Hotel is now drawn down so closely that it will be necessary for it to borrow, but this is not an unusual resort at this season of the year. It owes the Seminary and Mount Hermon \$13,000, largely represented by wages, dairy and general farm supplies.

The dividend of 4% upon the preferred stock of the Hotel - all of which is owned by the Schools, was of course "passed". The indebtedness to the Schools, in strict accounting, should be charged off. The Directors voted a more careful study of the Hotel problem, and the decision, before another fall, may be to close the Hotel for the losing six months, but many important questions are involved.

Another related matter of interest - although of minor import, in a sense, is the "Record of Christian Work". It closed the year with a few hundred dollars to the good, after charging \$800 of interest upon the mortgage held by the Schools (which is rather out of order, as it never has been paid and never is likely to be) but without charging off some \$1,600 to \$1,700 of debit in the "free distribution account." This is not likely to be covered and the auditors should have written off.

The Assistant Treasurer, to have the facts fairly before the Trustees, has gone back thirteen years in an analysis of "The Record." In that period the Schools have paid at the rate of about \$5,000 per annum for subscriptions to donors. If an allowance be made of 5% upon the stock of "The Record" owned by the Seminary, and covered by the gift of a more than generous friend, the total cost to The Schools has been about \$9,000 per annum. The question may well be asked, as many times before, if the value to the Schools is any such figure.

Of the March, 1926, issue 12,500 copies were printed, of which only 5,100 represented paid subscriptions; 4,400 were sent to donors - which were charged the Schools, under the head of "solicitation" at the full rate of \$2; 2,200 copies were sent to missionaries (for whom, of all, the greatest sympathy is had) and the charge made against the "free distribution fund". It is here that the loss, as it stands, of \$1,700 for the year was made.

Other matters intimately related to the Schools were carefully reviewed by the Executive Committee, but the only action taken - which has fitting place in this, was to continue the present order insofar as Professor Dulcy is concerned as Acting Principal of the Seminary. This step was necessary in the face of all the uncertainties, with problems of next year, already to be weighed, but does not further commit the Schools.

This review, in many respects, is quite beyond the province of the Treasurer, but the special desire, under the present order, is to have the situation, as far as possible, made known to the friends of the Board.

Messages from Mr. Moody which are by every mail from England are of a cheering character, in which all will rejoice.

Edwin M. Bulkley,
Treasurer.

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SECRETARIES

*enclosed in letter from
Elliott Spear see 455-
10/7/27*

MOUNT HERMON SCHOOL
Mount Hermon, Mass.

1927

PRINCIPAL'S REPORT
1926-1927

The success of a school year depends upon what is done to enlarge the lives and possibilities of its students. The report of a school year may touch only the outstanding events and accomplishments and experiences in administration and instruction. It is of course impossible to report on each individual student and yet the whole aim and work of the school centers on the student himself. Teachers are found and retained only as they may be of help to students. Buildings are erected and kept in order so that they may be of use to students. Devotion and thought and love combine to forward the interests of individual students. Money and friends and sympathy are sought within and without the school so that the work of instructing students may be carried on in the best way. The center of it all is the student. If we can only send out men one by one equipped in the best way for their work in life, the great aims and purposes of Mount Hermon School will be attained. It is to this end that buildings and equipment have been used, that teachers and helpers have served, that trustees and friends have stood by in helpful co-operation so that the school year of 1926-1927 has closed with those finer things inspired in the lives of many Mount Hermon students that shall make them better citizens for this world and for the world to come.

The number of different students this past year was 667. This number added to the long list of former students makes a grand total of 12,584 students who have been in Mount Hermon School during these forty-six years of its existence.

Since the school began its work in 1881, there have been 328 different teachers, including substitutes. This number includes 171 men and 157 women. Many of these have given the best years of their life to the School. Mount Hermon is proud of what they have accomplished and is thankful to them. At the present time there are 34 teachers. Since the adoption of the sabbatical year system, in 1912, twenty teachers have availed themselves of its privileges. Most of these teachers have utilized the sabbatical year for special study in university courses allied to their own department work here. Others have travelled, and some have taught elsewhere. We feel that the teachers have appreciated the sabbatical year privileges, and we recommend that the plan be continued, allowing either one year's absence at one half salary or one half year at full salary.

During the school year, we have admitted 109 students under sixteen years of age. Thus far the results have been satisfactory. We plan in the coming year to place younger students for the most part in Overtoun Hall where there may be more supervision than in the general distribution of such students in all the dormitory buildings. The number of students of more mature years applying for admission seems to decrease each year. This is probably due to the ever increasing efforts of the public school systems to reach every boy in the United States that he may not only have a chance for an education, but that he may be required to have it for a better citizenship. It is also probable that the number of desirable applicants would be largely increased if the tuition charges were lower. There were not applications enough from students sixteen years of age and over to fill the school this past year. It is increasingly necessary to accept students under sixteen. The average age of the students this past year was 18 years, 9 months, which is, of course, high in comparison with other schools.

Mr. Yeager, the physical director, and Mrs. Yeager of the English department have been away on sabbatical leave of absence and are not returning this coming year. Their withdrawal from the school is a real loss. They have both contributed largely to the success of the school during their many years of service here, and we regret their withdrawal from the work.

Mr. Morse of the History department has also been away on sabbatical leave. He, with Mrs. Morse, has travelled extensively in Europe and is returning to take up his work again in the fall term.

Mr. Barrus, head of the Science department, and Mrs. Barrus, also a teacher, are now away on sabbatical absence, but will return for their work in January, 1928.

Miss Clough of the language department will also be away the entire coming year, and will study in France.

Mr. Elder, formerly of the Agriculture Department, has been appointed dean which will include supervision of schedules of students and their scholastic standing together with disciplinary matters and general permissions. Reference to this is made later in this report.

The classes in the Agriculture Department were dropped at the close of the spring term in July and will not be resumed.

The Holstein herd which suffered so severely from tuberculosis has been restored and now numbers 118, and this number probably will not be largely increased.

At the beginning of this fiscal year we inventoried 116 head. Since then we have disposed of four and had an increase of six calves, giving a total of 118 today. This is very close to the number which we now regard as the proper size of the herd for the present needs of the school.

Although we are about up on numbers we shall not be able to meet the demand of the dining hall for milk this term because the largest part of the herd is young stock. We shall have 47 cows in milk by the first of October.

In regard to the farm deficit of last year, one large item is prominent. This is the decrease in valuation which was put on the hay and ensilage which was carried over from last year, which amounts to \$1436.00. This was done to bring the valuations on the same level with the Seminary farm.

In spite of the large indemnities which were received, the conditions attending our herd are responsible for another large item. Of this indemnity \$4000.00 was applied to the cattle account which was left open the previous year and \$1900.00 went for the purchase of stock from the Seminary farm and included in the present inventory. Then the expenses of the herd were not reduced in proportion to the reduction in the amount of salable products. For instance the credit from West Hall was, in round figures \$18,000.00 less than the previous year, whereas the cost for feed and bedding is only about \$10,000.00 less.

These two items, fodder inventory and salable products from herd, will account for more than the increase of the farm deficit over the average deficit we have had for a number of years past.

Some of our fields that have previously been used for cultivated crops or for hay production will be used for pastures for the herd. The farm will evidently lend itself very easily to this adjustment and the expense for forage will be decreased.

The combination of the Seminary and the Mount Hermon farms and the general supervision of grounds and buildings in both schools under Mr. L.A. Polhemus is proving most satisfactory.

A new small house has been built for the accommodation of the family of the first assistant in West Hall. This replaces the house that was burned a few years ago and is built on the same foundation. A garage for eight automobiles was built this year and is meeting what seemed to be a real need. The new store room, opened this year in what was the old laundry, is proving to be a most helpful addition to the school equipment. Practically all of the school supplies are stored there and a careful record of invoices and distributions is kept.

Work has begun on the new state road passing through the fields below the barns. The entrance roads to the School will be by the old road ways. The new road is, of course, taking considerable cultivated land from the farm.

The new Laundry is meeting the needs of the school most efficiently. It has been well managed and cared for by Mr. L.P. Lilly whose work there has been very satisfactory.

During the year the new Lyceum Club has been organized and is recognized among the other students' clubs in the School. There are now six student clubs. Heretofore, each club has had a representative on the Student Council. On account of the number of clubs, it was thought best to change this membership. Accordingly, a new Club Council has been formed subsidiary to the regular Student Council and with one representative on the Student Council itself.

I wish to refer once more to the new organ in Memorial Chapel. Several new additions are being made through the kind generosity of Mr. Wilfred W. Fry, the donor of the organ. The organ has been the source of much enjoyment during the year. It was dedicated on Sunday, March sixth. An organ recital was given at that time by Professor Rollor Maitland of Philadelphia to the great enjoyment of the whole school. Everyone who hears the organ is loud in its praise.

A series of twenty organ recitals was given by our organist, Mr. C.W. L'Hommedieu, on Sunday afternoons during the winter and spring. These recitals were well attended and greatly enjoyed.

The office of the Dean was created this year for the purpose of co-ordinating various phases of the work which has formerly been divided among several Heads of Departments, and for the further purpose of systematizing the detail of the work of the principal's office. Another duty of the Dean is to keep in close touch by correspondence with the parents or guardians of the students, and so far as possible, ascertain the reasons for low-grade or unsatisfactory work and secure co-operation in correcting this.

The Dean is also chairman of the Scholarship Committee, to whom the teachers report at intervals the names of all students who are failing in their studies and

their recommendations for adjustments. These students are then called before the Scholarship Committee for interview and are advised and their schedules changed if necessary. Frequent reports from the teachers are had so that the committee may note improvement or the necessity for further action.

To have the record of each student quickly available, a change has been made in the printed schedule. It has been reduced in size about one half for convenience in handling, and the space on the back utilized for the records of scholarship, absences, and permissions, thus enabling the teacher to find on a single card all the necessary information concerning the student.

While it is the duty of the Dean to deal with many matters of discipline, it is also his privilege to act as friendly adviser to a large number of students.

The Honor Roll, permitting students to leave the campus for a limited time without permission provided their grades in conduct and work were satisfactory, has been changed so as to have satisfactory scholarship also an essential.

During the winter I was privileged to visit Mount Hermon Clubs in the Middle West and on the Pacific Coast. During the year, 33 Clubs were visited by some representative from the School. Everywhere there were expressions and evidences of the deepest loyalty to the School. Mount Hermon has reason to be proud of her Alumni, distributed as they are over wide areas of the world and prominent in many kinds of service to mankind. The clubs on the Pacific Coast were especially enthusiastic about the School and most attentive in their reception to the visitor. We are grateful for all that these Clubs are doing East and West for Mount Hermon School. The future of Mount Hermon seems all the more assured when we realize anew the loyal interest of thousands of these Mount Hermon men whose hearts are with the School in its great work.

The Dwight L. Moody Living Endowment during the past year contributed

\$25,852.71 to the support of Mount Hermon. This gift represents the individual donations of amounts from less than one dollar to \$750. Fifty-three per cent of the men in class organizations participated. Grateful as we are for the gift of money, what it signifies means far more to us. It represents devotion to their alma mater, a desire that the boys of today and tomorrow shall have the same opportunity for an education which they enjoyed, a devotion to the founder's ideals and a determination that Mount Hermon School shall be perpetuated.

The following is the report to date on the improvement of the athletic Field:

Eight thousand yards of material have been handled in adding two acres to the playing space on Chambers Field. This new portion combined with available space on the old field affords a much better layout of the playing grounds. It will give another diamond and gridiron.

The work has all been completed except the final raking and seeding of the field which will be done this Fall.

There is enough money in the appropriation program laid out four years ago for the improvement of the fields to cover all of the seeding work, and it has been included in the budget of this fiscal year for the maintenance of grounds.

The total charge against this work is about \$6000.00. About \$2000.00 of this is actual cash paid out for steam shovel, extra help, and teams hired especially for this work; the remaining \$4000.00 represents the regular payroll, workhour, internal credits and departmental percentage.

This total charge of \$6000.00 represents a saving of at least one third over the cost had we let the field to outside contract.

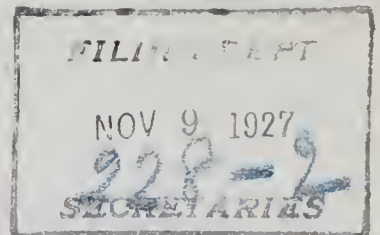
In June, 1927, fifteen students took the College Board examinations in sixty-three subjects, passing in forty-nine--an average of 77.78%--the best record in the past five years, 1923--1927 inclusive.

College certificates and reports have been made out during 1927 for ninety-two men expecting to enter college and for fifty-four different colleges.

Of the forty-five graduates in July, thirty-five are entering college this fall, and four at some later date.

REPORT TO THE TRUSTEES, for 1926-1927

1927



One cannot review the work of the past year without deep gratitude to God. Year by year there is being fulfilled for us that promise which the founder took as a motto for the school: "I, the Lord, do keep it; Lest any hurt it, I will keep it night and day" Teachers and students worked together with excellent results. We had very few losses from disciplinary causes. Our representatives in college won several scholastic honors. The health of the school was good. The solitary case of infantile paralysis, coming at the beginning of the year, caused us anxiety for a time. There were only two cases of measles during the year.

REGISTRATION

There were 628 girls registered throughout the year. Of this number there were 586 in the fall term and 566 for the spring term. In the Hotel Annex there were 35 in the fall term and 34 in the spring term. Residence in the Annex was marked by no untoward incident of discipline but rather by a spirit of earnestness and loyalty on the part of the fourteen year old girls placed there. Much of the success of the Annex plan is due to Miss Parsons who has spent herself freely in furthering the happiness, health and school work of these younger girls.

COLLEGE ENTRANCE EXAMINATIONS RESULTS

Although the college entrance examination is not the only gauge of the scholastic achievement of the school, yet it is one gauge and that the one most used by outside examiners of our school. Using the same method of computation used in 1926, our record is not equal to the unusual record of last year: 94%. This year's record is 89.5%. Forty one of our girls are entering 24 different colleges this month. Of this number, 25 are graduates and 16 are non-graduates. We take pride in successfully preparing for college the one year girls who come to us from other schools and under recommendation by college examining boards for a supplementary year's work in our school. So far, we have succeeded in every case. We also take pride in the admission of Margaret McCoy, of the class of 1927, to the Honor Group in the Freshman class at Vassar.

HONORS

The ranking student in the school throughout the year was Viola Jordan of the class of 1927. This girl came to us from a business life in New Haven. Not only was she our ranking student in scholarship but she was also active in several extra-curricular activities. She is entering New Jersey College for Women this September.

The Carman Interdormitory Competitive Scholarship Cup was awarded in June to Weston Hall. The award of this cup marks the climax of graduation enthusiasm. Its possession is greatly coveted by each of the ten houses on our campus. It will be of interest to you to know that the Bible prize was won by a Roman Catholic girl, one of the finest girls in school, the senior officer at Revell, Marjorie Siskey of the class of 1927. Marjorie successfully passed her examination for entrance to Wellesley this September. We follow the work of our girls in college with great general interest, although with quite incomplete information. Several honored our school during the past year. The registrar of Pomona College, California, wrote us in the summer a congratulatory letter upon the work of one of our graduates. Keuka College, New York, signally honored another.

Margaret Hall, of the class of 1925, who made such an unusual record in her entrance examinations as publicly to be commended in Chapel by President Woolley on the opening day of college, sustains the high quality of her scholarship. Jean Rodgers, of the class of 1923, was graduated from Mount Holyoke in June with the award of a Fellowship in Chemistry. Prudie Moore, of the Class of 1924, completed in June her four year course in Colby in three years, winning Phi Beta Kappa rank. She has joined Dr. Cutler's faculty at Hermon. Frances McKinnon, from Shanghai, China, of the class of 1923, was graduated from Wellesley in June with Phi Beta Kappa rank and has joined our faculty here. Muriel Platt, of the class of 1924, finished her Junior year at Smith with Phi Beta Kappa rank, overcoming the obstacles of ill-health and the necessity of working for her board with rare courage of the rarest quality. These are some of the splendid girls you have educated here in the last five years.

FACULTY CHANGES

There were eight changes in the personnel of our faculty at the close of the year. Miss French, head of the department of Home Economics, resigned to accept a position at Teachers College, Columbia. Miss Frost, of the French department, and Miss Hutchins, librarian, have been recently married. Miss Burke of the Latin department, one of our graduates and a good teacher, has left teaching for business. Miss Ramsdell, our nurse, has joined Dr. Grenfell's staff in Labrador. Others have sought positions elsewhere.

In this year's faculty the staffs of the English, History, Mathematics, and Bible departments remain the same. We have one new teacher in Latin, two in French, one in Science, two in Music, and two in the Library.

THE NEW COURSE IN INSTITUTIONAL MANAGEMENT

As a result of several discussions participated in by Mr. W. R. Moody, Mr. Speer, Mr. McMillan, our purchasing agent, Mr. A. G. Moody, Miss French, former head of the Home Economics department, Miss Diefenderfer, our Dietitian, and myself, there has been started this term in the Home Economics department a new course in Institutional Management. For some time, it has been realized that we should train our own girls who are competent to receive such specialized training, in the purchasing, preparation, and serving of food in quantities necessary in large institutions; in short, in learning how economically and successfully to manage a dormitory, a hotel, or public institution where many people are regularly housed and fed. We have not been able to supply the demand for girls thus trained, either in the summer conference work or in positions elsewhere. This very practical course has been started by the Home Economics department with the co-operation of our dietitian and with our highest trained matron, Miss Oberlin, of East Hall. Fifteen girls, seven of them seniors, are enrolled in this class. This is a good beginning and we are expecting valuable results.

PROSPECTS FOR THE CURRENT YEAR

We have had a most auspicious opening. Our longest resident teachers say that the quality of the new girls is unusually good. Thus far, we have registered 564. Of these, 336 are former students and 230, new. There are forty one fourteen year old girls in the Hotel Annex. The girls coming from the greatest distance are: a daughter of Dr. Watson, president of the American University in Cairo, Egypt, and

a sister of one of our graduates in the class of 1926, from the same country. It warms our hearts to have the parents of girls like these bring them to us with the ringing testimony to the service of the school to the wide world.

PALMER HALL

Teachers and students are most enthusiastic in appreciation of our beautiful and splendidly equipped Palmer Hall. Their expressions of this appreciation are constant. This generous gift by Mr. Palmer has put generations of future students, as well as those of today, under the deepest obligation to him personally. The pledge of better work is the only fitting expression the school can make to him.

With trust in God, we enter upon a year of service to Him and to the girls committed to our care.

Respectfully submitted,

Acting Principal

THESE RECORDS have been prepared by the Clerk, and will be presented at the next meeting of the Corporators of The Northfield Schools for amendment (if necessary) and approval without reading, as the Corporators may order.

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FEB 9 1929
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FEB 6 - 1929

Mr. Speer

MINUTES OF MEETING OF THE CORPORATORS OF
THE NORTHFIELD SCHOOLS

held at Mount Hermon, Mass., October 13, 1928.

Call. The call was read by the Clerk.

Present. Present: Miss Philena R. Sheldon Messrs, P. Blair Lee
Miss Daisy B. Treon William R. Moody
Messrs. Edwin M. Bulkley Ambert G. Moody
Frank S. Beveridge Richard C. Morse
Jarvis Cromwell George S. Palmer
Henry F. Cutler Arthur Perry
Thomas J. Foster Robert E. Speer
Wilfred W. Fry Elliott Speer
John L. Grandin
with Messrs. W. F. Nichols, Frank L. Duley, and George
McEwan as guests.

Chairman President Elliott Speer opened the meeting in the
Chairman's absence. Mr. W. R. Moody took the chair during
the reading of the Treasurer's report.

Prayer. Prayer was offered by Dr. Robert E. Speer.

Absent members. Messages had been received from members of the Board
who could not be present.

Minutes Minutes of the annual meeting held June 2, 1928
were read and approved.

Resignation of Mr. Robert W. Pomeroy. WHEREAS Mr. Robert W. Pomeroy had presented his re-
signation from the Board of Corporators, it was

VOTED: To accept Mr. Pomeroy's resignation and
that an appropriate letter advising him of its acceptance,
with regret, be written him. The following letter was sent
him:

"Robert W. Pomeroy, Esq.,
Bedford Hills, N. Y.

Dear Bob:

Your resignation to the Board was presented
at the meeting this autumn, and I made a full explanation -
that it seemed impracticable for you to attend the meetings,
so much of your time now was spent in the South on account
of your health. The Trustees accepted the resignation, with
expressions of grateful appreciation of all that you have done
for us in the years, and I was deputed to extend to you the
warm esteem of the several members of the Board, with regrets
that you did not feel justified in continuing on the Board.

May I add my personal assurance of deep gratitude for what you have been to me while I had the responsibility of the executive work?

I shall hope to see you next week, and will get in touch with you when I arrive in New York.

Ever yours affectionately,
(signed) W. R. Moody."

Treasurer's
report

The Treasurer presented his report for the fiscal year ending July 31, 1928, showing the following comparison with the preceding year:

	<u>1928</u>	<u>1927</u>
<u>INCOME:</u>		
Student fees	\$351,673.54	\$351,126.29
Workhour	41,717.99	42,497.64
Endowment income	112,144.93	102,167.09
Donations	138,657.51	130,004.28
Miscellaneous	4,488.91	5,017.52
Total	<u>\$548,682.88</u>	<u>\$640,812.82</u>
<u>EXPENSES:</u>		
General	\$141,389.50	\$143,644.71
Instruction	199,170.86	190,085.53
Boarding	233,637.69	237,577.42
Miscellaneous	56,545.31	63,387.53
Total	<u>\$630,743.36</u>	<u>\$634,695.19</u>
Surplus:	\$17,939.52	\$6,117.63

Auditor's
report.

The Treasurer also presented the report of the Auditor for the fiscal year ending July 31, 1928, after which it was

Treasurer's
report
accepted.

VOTED: To accept the Treasurer's report and place it on file, and that the acts of the Treasurer be and hereby are made the acts of this Board.

VOTED: To adjourn.

W. R. Moody
Clerk.

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SECRETARIES

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JUN 21 1928

Mr. Spear

Resume of Minutes
of Corporators' and Trustees' Meetings
THE NORTHFIELD SCHOOLS
June 2, 1928

RESUME OF MINUTES
OF MEETINGS OF CORPORATORS AND TRUSTEES OF THE NORTHFIELD SCHOOLS
held June 2, 1928.

Twenty of the twenty-seven Trustees were present. Mr. W. R. Moody was in the chair.

The following officers and committees were elected for the ensuing year:

Chairman,	William R. Moody	
President,	Elliott Speer	
Vice Presidents,	Stephen Baker and John L. Grandin	
Treasurer,	Edwin M. Bulkley	
Assistant Treasurers,	Ambert G. Moody and William F. Nichols	
Clerk,	Ambert G. Moody	
Executive Committee:	Arthur Perry	Edwin M. Bulkley
	John L. Grandin	W. R. Moody
	Stephen Baker	Elliott Speer
	Richard Smith	Ambert G. Moody
Finance Committee:	Stephen Baker	George S. Palmer
	W. M. Kingsley	Edwin M. Bulkley
	John French	W. R. Moody
	W. W. Carman	Elliott Speer
Trustees:	Stephen Baker	William M. Kingsley
	John Stewart Baker	Henry K. McHarg
	Frank S. Beveridge	William R. Moody
	Edwin M. Bulkley	Ambert G. Moody
	William W. Carman	George B. Morris
	Jarvis Cromwell	Richard C. Morse
	Henry F. Cutler	George S. Palmer
	William Y. Duncan	Arthur Perry
	Thomas J. Foster	Fleming H. Revell
	John French	Miss Philena H. Sheldon
	Wilfred W. Fry	Richard M. Smith
	John L. Grandin	Robert E. Speer
	Preston B. Keith	Elliott Speer
	Miss Daisy B. Treen	

The Treasurer, Mr. Bulkley, presented an informal report for the first nine months of the current fiscal year, showing the following comparison with a similar period of the preceding year.

For nine months ending April 30.

<u>INCOME:</u>	<u>1928</u>	<u>1927</u>
Student Fees	\$351,431.47	\$360,582.61
Workhour	34,157.69	34,208.88
Donations	76,998.26	61,808.89
Endowment Income	80,407.13	68,050.58
Miscellaneous	1,226.01	2,171.56
Total	\$544,220.56	\$526,822.52

<u>EXPENSES:</u>		
General	\$108,895.43	\$109,819.07
Instruction	159,828.13	151,516.31
Boarding	189,206.90	186,260.69
Miscellaneous	40,392.31	43,083.90
Total	\$498,322.77	\$490,679.97

Resolutions were passed affirming that the Northfield Summer Conferences have been of unusual benefit to the Schools in bringing to Northfield many consecrated people, who have spread abroad the knowledge of the work of the Schools. For twenty-eight years Mr. W.R. Moody had not only carried the burden of the Schools, but of the direction and control of the Conferences. It now seems best to separate the Conferences from the executive control of the Schools and that the executive control of the Conferences be placed entirely in the hands of the Chairman of the Board, with full power to make such arrangements for their continuance as in his judgment seems right and proper. It was further resolved that the Schools continue making appropriations toward the expense of the Conferences whenever necessary. This action is to take effect August 1, 1928.

Informal reports were given by Principal Cutler and Acting-Principal Duley, containing the following information:

Mount Hermon School had an aggregate registration of 623 students during the year, compared with 667 the preceding year. The fall term registration was 523; winter term, 474; spring term, 320. Sabbatical leaves of absence were due in 1928-29 to three members of the faculty; one for the full year, and two for a half year.

Northfield Seminary's aggregate registration for the year was 604, compared with 629 the preceding year. The fall term registration was 565; spring term, 553. Sabbatical leave of absence for one year will be granted to one member of the faculty who has taught since 1912 without absence. Mr. Duley expressed his appreciation and gratitude for the new house erected for the occupancy of himself and his family, which they are now enjoying.

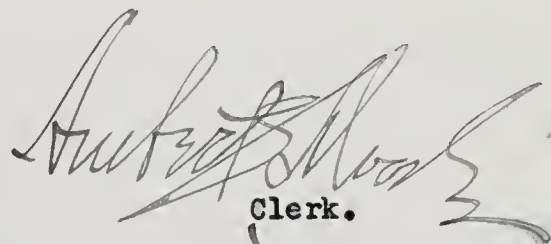
The following retiring allowances were granted: To Miss Emma A. Haltnorth, who had served the Seminary 29 years as teacher, \$528 a year; to Mrs. Laura E. Johnson, for twelve years a matron, \$218 a year; beginning at the opening of the fiscal year, August 1, 1928, and continuing subject to the pleasure of the Trustees.

Mr. W.W. Fry, chairman of the committee appointed to consider the status of the Record of Christian Work Company, reported that the committee had given the subject thoughtful study, that they had had an expert visit Northfield to look over the ground, and that they were much pleased with the results. The committee felt that changes which they would later propose would enhance its value to the Schools and its own usefulness. The question of continuing the publication of the Record was left in the hands of the same committee, with the recommendation that Mr. W.R. Moody be asked to give more time to its editorship than he had been able to in the past because of his other duties.

The President presented the question of placing the Schools' fire insurance in so-called "Massachusetts" Mutual Insurance Companies, after which it was voted to refer the matter to the Finance Committee with power.

The following budget of expenses and estimated income was adopted for the year 1928-29:

	Actual for year ending <u>July 31, 1927</u>	Estimated for year ending <u>July 31, 1928</u>	Budget for year ending <u>July 31, 1928</u>	Proposed budget for year <u>1928-29</u>
<u>EXPENSES:</u>				
General Expenses	\$143,645	\$140,181	\$139,600	\$144,600
Instruction	190,086	199,703	193,900	204,650
Boarding	237,577	240,507	241,175	241,275
Miscellaneous	<u>58,857</u>	<u>55,178</u>	<u>67,300</u>	<u>60,800</u>
Total	\$630,165	\$635,569	\$641,975	\$651,325
Capital Expenditures (road construction, sewer extension, new creamery, laundry machinery, farm truck, etc.)				23,150
Total budget				<u>\$674,475</u>
 INCOME:	 \$640,813	 \$637,787	 \$640,975	 \$662,400


Clerk.

East Northfield, Mass.,
June 15, 1928.

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To the Members of the Board of Trustees

OCT 16 1929

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OCT 16 1929
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SECRETARY

Enclosed are the annual reports. The one for the Seminary was prepared by Mr. Duley, who is now heading the History Department and also teaching Latin after four years of splendid work, frequently under great difficulties, as Acting Principal.

The reports will show that the schools both opened with large increases in the enrollment. Every bit of available space on campus and off was needed, and even then many applicants were turned away.

There have been requests that I transmit letters of appreciation and thanks to the Trustees from alumnae who enjoyed the hospitality of the school at the Fiftieth Anniversary and Commencement exercises.

We hope every one will bear in mind the date of November 3. That day next month will mark the actual fiftieth anniversary of the opening of Northfield. It was then in 1879 that fourteen girls answered Mr. D.L. Moody's invitation and started their schooling in The Homestead.

One of the most encouraging aspects of the past year has been the generous response of the public and alumni to our appeals. It is impossible to over-emphasize the value and significance of the gifts from former students. This year a total of 3817 of them gave over \$40,000. While the larger amount, \$28,259., is given by the Mount Hermon men, more Seminary alumnae, 2103 altogether, give.

There have been many expressions of approval of the decision to utilize the \$11,794, given by the alumnae, for the construction of a Principal's house for Miss Wilson. It will provide at once a reminder of the Fiftieth Anniversary, and a witness to the alumnae's interest in the school.

It is interesting to consider the results of our public appeals in

connection with the remarks of Dr. Pritchett of the Carnegie Foundation on mail solicitation and constant appeals. (These are quoted subsequently.)

While we showed a marked increase in the total received, the number of donors was substantially less than for several years. Gifts of \$10 and over increased decidedly over any previous record, but small gifts fell off. Only 2212 contributions of \$1 were received against 2752 last year and a yearly average of 3158 for the seven years prior to that.

I should also explain that this year's total was helped by the fact that two of our largest donors gave twice.

I would like to call special attention to that section of Dr. Cutler's report, beginning on page 7, which deals with the farms. The Mt. Hermon farm, under Carroll Rickert, and the Seminary farm, under George Carr, have made a fine showing this year. Both these men and Mr. Polhemus, our General Superintendent, deserve great credit for the initiative and ability they have shown.

The size of the combined herd is now only 252 compared with an average size of 350 to 375 some years ago. There has been notable cooperation between Mr. MacMillan and Miss Crissman and the farm managers that has made it possible for the farms to produce a sufficient supply from a smaller herd.

A substantial cut has been made in the cost of hired help on the Mt. Hermon farm. This is in part due to the introduction of milking machines. But a great economy has been effected by giving the boys more responsibility and a larger share of the daily labor.

Some members of the Board may be interested in the tables of farm statistics which are attached to my report.

I also am attaching to this report the Purchasing Agent's report. We are so accustomed to Mr. MacMillan's quiet economy that we take his efficiency

for granted.

In view of the interest and discussion provoked by Mr. Rosenwald's article on endowments in the ATLANTIC MONTHLY, I would like to call attention to Mr. Pritchett's reply in the October issue of the same magazine. We should also remember the rather unique characteristic of our own invested funds; namely, that "unrestricted legacies," which can, if desirable or need arises, be used both as to principal and interest, constitute more than a fifth of our total income producing investments.

Dr. Pritchett's article is an amplification of the annual report of the Carnegie Foundation. In the report he deals with the question of solicitation of funds by mail and makes the statement, "It is at least certain that the public is rapidly becoming weary of appeals by mail, and it is doubtful whether this source of revenue can or ought to continue." Later he says, "Thoughtful men acquainted with the present situation . . . realize that the endeavor to support large expectations by constant appeals to the general public will not be permanently a feasible policy."

This is new evidence of the timeliness of our effort to raise three million dollars.

No report at the present time would be complete without mention of Miss Wilson's assumption of her duties as Principal. In the few weeks that have passed, she has won the hearts of the entire school.

PURCHASING AGENT'S REPORT FOR 1928-29

PER CAPITA COST

From September 1, 1928 to July 31, 1929 we served at Mount Hermon School 434,890 meals at a cost of \$63,849.70. The per capita cost per day for that period was approximately \$.45 for provisions only.

From September 4, 1928 to June 11, 1929 we served at Northfield Seminary 378,096 meals at a cost of \$52,307.91. The per capita cost per day for that period was approximately \$.42 for provisions only.

MEMBERSHIP IN ASSOCIATIONS

For several years The Northfield Schools have belonged to the National Association of Purchasing Agents, whose headquarters are in New York City, and from whom we receive information regarding various products, their sources of supply and distribution. Also, we belong to the Educational Buyers' Association, whose headquarters are in Chicago. As a rule membership in this Association is confined to colleges and universities, but an exception was made on our behalf, The Northfield Schools being the only secondary school holding membership in this Association. This connection has put us in touch with other institutions, and in some lines has enabled us to buy advantageously.

BUYING FROM PRODUCER

The bulk of our purchases are now bought from the producers. This includes dry cereals, almost all the canned goods and evaporated fruits, flour, potatoes, fresh and salt fish, silverware, paper, rope and twine, farm trucks, farm machinery, seeds, kitchen machinery, etc. On the last item alone, through our connection with the manufacturer we made a saving of \$2,616.00 on machines bought for the two Schools and the Hotel the past two years.

OUTLOOK FOR 1930

We feel fortunate in having bought on a low market sufficient flour and canned goods for the coming year, inasmuch as the market is rapidly advancing on these items.

FARM STATISTICS

	<u>Mount Hermon</u>	<u>Seminary</u>
Total milk production Aug. 1928 - Aug. 1929	<u>276 tons</u> (256,466 qts.)	<u>265 tons</u> (245,331 qts.)
Ensilage	260 tons	500 tons
Hay	255 tons	320 tons
Lumber	30,000 ft.	49,280 ft.
Coal Drawn Hard	347.75 tons	938
Soft	2638.73 "	3590
Strawberries		3200 qts.
Apples	2650 bu.	732 bu. (267 bbls.)
Potatoes	1045 bu.	
Tomatoes	75 "	
Beets	195 "	
Carrots	406 "	
Parsnips	121 "	
Sweet Corn	1669 doz	
Cattle	118	134
Squashes		5 tons

MOUNT HERMON SCHOOL

Principal's Report For The School Year Of 1928-1929

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Three
term
system

Another school year closed successfully on graduation day, July 29, 1929. It marked the end of the three term system. For thirty years there have been in each school year three terms of at least fifteen weeks each. The system was adopted with the consent and approval of Dwight L. Moody in September, 1899. It was introduced at a time when there were large numbers of applicants waiting for admission to the School. It gave an opportunity to accept students who otherwise would have been unable to come. It had many features which were of advantage both to the School and to the students.

Two
term
system

One of the reasons for changing to the two term system was the falling off of applications for admission to the School. It is very remarkable however, that there has been a great increase in the number of applications received this year for admission to the Fall Term of 1929.

Appli-
cations

Many of the new applications have come through recommendations of former students. During the year a special appeal was made to the alumni asking for their co-operation in directing us suitable candidates for admission to the School. The response was very gratifying and may, in part, explain the large number of applications received for the coming school year of 1929-1930

Enroll-
ment
1928-1929

The number of different students in the enrollment for the past year is 638. Of this enrollment New York furnished the largest number, 131; Massachusetts second, 122. Thirty-one states were represented by 577 students. Thirty-three foreign countries were represented by 81 students. In order to accommodate in the two term system even the number of students that the School has had in the past three term system, it will be necessary to have additional dormitory accommodations.

Senior
Class

The number of students graduated in the Senior Class was 51.

Entering
College

The number of students entering college this coming year is about 65. Quite a large number of these students are to receive scholarship aid upon recommendation of the School.

Prizes
won in
college

We are glad to report the continued confidence of the colleges in the work of instruction done here at Mount Hermon. Our students in colleges and universities have won many prizes during the year.

Royal C. Bryant of the Class of 1924 was chosen as a Rhodes Scholar to begin his studies in Oxford this Fall.

Sherman B. Barnes of the Class of 1925 in competitive essay contest in Columbia won a prize of \$500 and another prize of \$50.

Albert M. Johnson of the Class of 1925 won a scholarship covering expenses of one year's study in Geneva, Switzerland.

Kenneth Miller, Class of 1926, was chosen to represent Oberlin College for the eight week's course at the Zimmerman School of International Studies and to attend the League of Nations in Geneva, Switzerland, with all expenses paid.

Linwood S. Bryant of the Class of 1925 won the Bowdoin First Prize of \$250 for a thesis in English in Harvard College.

David Kydd of Harvard Medical School was awarded the Sterling Fellowship in Yale for research in clinical medicine.

We note also the election to Phi Beta Kappa of several of our college students.

The list of recipients of prizes, scholarships and appointments is too long to be reported in detail. We feel that we may be justly proud of the accomplishments of our Mount Hermon men in college and university work this past year.

Retired
list

As a result of the adoption of the retirement plan, the following teachers have been placed on this list:

Miss Mary A. Dewey after a service of 27 years.
Miss Florence E. Flagg after a service of 45 years.
Mr. J. East Harrison after a service of 21 years.

Leave of
absence

On leave of Absence until the opening of the second term in January 1930 is Mr. Stephen Stark; for the entire year of 1929-1930 Mr. Carlton L'Hommedieu who will study in New York City. Mr. R.L. Watson has been on leave of absence during the summer months. Two of the teachers, Mr. Morse and Mr. Gage, are in residence at Northfield.

Teachers

The changing from the three terms in a year to two terms has necessitated a careful adjustment in the classes. We have undertaken to arrange classes so that a teacher may not have more than twenty students in a regular division. On account of the large number of students registered for the Fall Term it has been necessary to add one more teacher. There are eight new teachers, seven men and one woman. Of the seven men five are former Mount Hermon graduates. The entire number of classroom teachers for the Fall Term is 26, 21 men and 5 women. These new teachers replace teachers withdrawn or on leave of absence.

Courses

Our emphasis in the curriculum is on college preparatory courses. This does not mean that the courses are not adapted also to students who may never go to college. There is practically only one term under what is known as the regular high school course. The age at which we receive students makes this extra term advisable.

Bible
courses

The personnel of teachers in the Bible Course is entirely changed, and the method of instruction will also change somewhat from the method that has been used in the past. The Courses are to be the study of the English Bible without the use of a text-book. The plan of the teachers is to use the first part of the recitation period in explanation of the assigned lesson with exposition of the same. The second part is by question and answer with opportunity for free discussion in the class. There will be frequent tests. It is expected that there will be the same necessity for preparation of the Bible lessons as for the other classes and that the same results will be required.

Sabbatical
year

We are not planning to continue the arrangement for regular sabbatical leave of absence. It does not seem necessary to provide for this inasmuch as the teachers will be free during the long summer vacation and provision is being made for retiring allowances beginning this year.

Enroll-
ment for
new year

Inasmuch as this report is presented after the opening of the new year, we announce the number of students enrolled as follows:

Former Students.....311
New Students.....250
Entire Enrollment...561

In order to accommodate all these students it has been necessary to make use of two rooms on the upper floor of Silliman Laboratory. These students, of course, are waiting for vacancies which may occur in the regular dormitories.

Work time
changes

There has been a special effort made to allow a free time each day for extra curricula activities. This has necessitated a readjustment of the work. We have accordingly reduced the required time from two hours to one and one-half hours per day, and on Monday three hours instead of three and one-half hours, making ten and one-half hours of work per week. This leaves the time from 4:30 to 6:00 p.m. free for nearly all the students. The arrangement fills a long-felt need and relieves many conflicts that have troubled us in the past. In changing the length of time of student's work we feel that we are giving the student a better opportunity to prepare his work for his classes and, at the same time, we are able to do the necessary work about the place both outside and inside. Thus far the plan is working very satisfactorily and is meeting the approval of everyone.

Chapel
services

The regular chapel services on week days are at noon, and the voluntary mid-week prayer service is at noon on Thursday in place of the regular chapel on that day. There are six required chapel services each week, two on Sunday and four on week days.

The rising hour is at six o'clock and the breakfast hour at 6.45. The attendance of everyone at breakfast is to be required.

We continue Monday as the free day with required study hour in the evening.

Entertain-
ments

Saturday evening will be open for entertainments. On account of lack of sufficient seating space for the entire school there will be two entertainments on Saturday evening, the first to begin at 6:30 and the second at 8:30.

Athletics

The new athletic field completed last year is to be used in this coming school year. Mr. Axel Forslund has been appointed physical director and will have charge of the gymnasium and athletics in the school. A physician assistant to Dr. Webber, is to be temporarily employed at the opening of the Fall Term for the physician's examination of the new students.

Fiftieth
Anni-
versary

The Committee to arrange for the celebration of the Fiftieth Anniversary of the founding of Mount Hermon School has been appointed. Already plans for being proposed for the program, and it is expected that it will far surpass any previous celebration.

Living
Endowment

We gladly record again the gifts of the Mount Hermon Alumni. The Alumni last year gave through the Dwight L. Moody Living Endowment \$28,259.15. In the history of the Living Endowment this amount has not been exceeded except in the 45th Anniversary Year. This generous gift of money does not indicate the fact that many men serving on committees throughout the country gave freely of their time to help this great work of the former students.

The gifts of the Alumni to the Library alone have made possible during the past twenty-five years the purchase of over three thousand volumes. Practically all of our reference books have come from the gifts of the Alumni Association.

Buildings
and
repairs

The budget for maintenance of instruction and boarding buildings for the school year of 1928 and 1929 was \$19,000.00, a decrease of \$1,000.00 from the year 1927 and 1928. Also, the budget for equipment of boarding and instruction buildings for the same period was \$7,000.00.

In the maintenance of buildings the following work has been completed:

CHAPEL

The remodeling of the chapel has been under consideration and several plans have been submitted, but this has been deferred for the present. We hope it may again be considered later on. A hot water tank was installed this year in the chapel. All the floor were varnished during the summer vacation, aisles and halls varnished again during the spring recess. Windows on both north and south sides were reinforced and releaded.

CAMP HALL

The school store was burned at Christmas time last year. Temporary quarters were arranged in the basement of Camp Hall at an expense of about \$500.00, and no definite plans have been made for the rebuilding of the store elsewhere. It is hoped, however, that this may be done sometime during the coming year.

DWIGHT'S HOME

In Dwight's Home the northeast ward has been plastered and new floor has been laid in the kitchen and covered with linoleum. Painting and varnishing have been done throughout the building. As has been previously reported, we evidently need enlarged facilities at Dwight's Home, the Mount Hermon hospital. There is no plan, however, for enlarging the hospital this coming year.

COTTAGES

Cottages 3, 4 and 5 have been painted on the outside. All the floors and halls in these cottages varnished. The porches of Cottages 1 and 2 were shingled, and one large room in Cottage 3 has been plastered at an expense of about \$125.00. An Additional window has been placed in one of the third floor rooms of each cottage, a real improvement which has added very much to the comfort of the room.

Cottage 1, at a small expense, was used as a guest house during

the Spring Term.

CROSSLEY HALL

All the floors in the rooms and hallways have been varnished. The floors and walls of the shower room have been painted. Also, the entire outside woodwork of the building and the interior of about thirty rooms have been painted at an expense of about \$1,250.00, also, the four iron stairways.

With our own help a terrazzo floor has been laid on the south end of the first floor corridor at an expense of about \$1,150.00. In the future the cost of laying terrazzo floors will be less as this was our first attempt.

A separate water line has been connected from basement to the fourth floor lavatory.

OVERTOWN HALL

All the floors in the rooms and halls were varnished. Chimney was repaired, and about ten rooms, the walls, ceilings and floors painted.

SILLIMAN HALL

Silliman Hall has been placed in very good condition at an expense of about \$2,700.00 for plastering, painting and varnishing. We expect to have this building in first-class condition by the end of the year 1929 and 1930.

RECITATION HALL

The brick work of the entire building was pointed as it was in very poor condition. The floors in every room oiled and varnished. The first and second floor corridors twice. The walls and ceiling of the Good Government Room and the Mathematics Office were plastered; also many minor repairs in the building.

Room number 10 was changed into a waiting room for the women teachers, and rooms 7 and 8 made into a large recitation room. Total expense for both of these about \$290.00.

WEST HALL

The outside of West Hall has been painted, and the columns at both north and south ends have been repaired. Also, the floor of the Hall has been oiled.

GYMNASIUM

The floor was waxed at Christmas and varnished during the Spring vacation. The tile steps were taken out of the pool and brass ladders put in place in the pool. The track was reinforced and strengthened.

LIBRARY

A new room was made in the basement. This has been made necessary by the demand of the boys for a place in which to study for class and society debates. The walls and ceiling on the inside and the woodwork on the outside painted.

HOMES

A new porch has been built at the McMillan house. Several of the homes painted on the outside, and the floors of all have been varnished or waxed.

GARAGES

Four garages were made out of the old poultry houses, one new garage in north end of the lumber shed, two new garages near the McMillan house.

PAINT SIK P

Entire outside of the building was painted.

STOREHOUSE

The entire building both inside and outside has been painted.

SEWER LINE

A sewer line from music cottage to the main sewer line was repaired; a larger pipe was put in.

Water

The plan for the installation of a stand pipe for the water system has been deferred for later consideration. The gravity plan has again been abandoned for the present at least.

The appropriation for water maintenance this year was \$3,000.00, and we have used \$2,767.10, leaving an unexpended balance of \$232.90. The expenditures this year have included repairs to the pumping machinery and, also, work in connection with the study of the standpipe proposition as well as the routine maintenance of the system.

The abundance of our supply has been proved during the dry weather this year. The insufficient capacity of the old spring has long been known, but this is the first real test we have had of the driven well system. The test proves that the supply there is unfailling. As we pumped from the wells, it made no more impression than usual on the water supply. The supply is adequate to the needs of a population several times as large as ours.

Grounds

The appropriation for grounds this year was \$7,000.00, and we have spent \$697.62 in excess of that amount. The cause for this is that we did much work which had been planned and which we supposed would come under the special appropriation of \$5,000.00. When the work was either finished, or so far along that it could not be left, it was found that the work could not be done under that fund but would have to go back to the appropriation for the routine maintenance of the grounds. This work included: finishing up the work of clearing about Shadow Lake; trimming the pine trees on the approach to the campus; planting hedges to hide the Lawrence garage; there was also the making of the new piece of lawn near West Hall. The total of all this work amounted to more than the appropriation.

The special appropriation made this year to take the place of the needs on the grounds was \$5,000.00. We spent \$3,534.30 as follows:

Tennis Courts	\$1,436.98
Pine Road	2,097.32

The expenditure in the Pine Road includes the electric light.

Farm
Report
1928-1929

CREDIT BALANCE

The final standing for the year's work is a credit balance of \$443.03. Although the amount is much smaller than the other two credit balances which have appeared in the past 25 years, it has been achieved entirely through the operations of the current year, whereas the others represented an increase over the inventory value realized by the sale of surplus stock which had been accumulating through several years of large deficits.

ECONOMIES

This result is in keeping with the forecast of last year's report. Although it does not guarantee continued credit balances, it does represent a true gain in economy over the operations of some years past, for it has been brought about with the same system of accounting and with helpful factors in the school, such as construction work, no more favorable than they have been for several years past.

More important than the gain is the assurance given by the year's experience that most of the economies made can become permanent practice. The change in the herd management has worked successfully and has been the chief factor in the favorable farm balance.

This year it has cost us \$4.00 less per head to bed the cattle.

This year the labor cost on the cattle has been about \$10.00 less per head.

We have used in West Hall much less milk than formerly, but we have so regulated production and marketing that the relation of the percentage of surplus milk is 60% less than before.

We believe that these economies, and others not mentioned here, can be maintained in the future without detriment to the high standards of the past.

Besides making this small credit we have completed the reduction of the inventory which was started last year. We have crossed off the list altogether equipment long since out of use and reduced to junk prices certain other old machines which must be replaced. The reduction amounts to more than \$1,500.00, and places the inventory on a safer basis than it has been previously.

THE HERD

Our herd is not yet back on the accredited list. Five cows were condemned this year. It seems certain that there is now no source of infection in our barns or herd because the slaughter of these cows showed only old harmless scars. It seems just a matter of waiting for the few animals still remaining which were exposed to the original spreader before we can be on the accredited list again.

Summary

We sum up the work of the school year 1928-1929 with gratitude in our hearts. The improvement of past years has been significant and the prospects for the new school year are most encouraging. There has been a very large increase in the number of applications, far surpassing the experience of all recent years. The reports from the different departments are most satisfactory. We begin the new school year under the most favorable circumstances.

The outlook seems very bright. The students who have come to us are interested and ambitious to do their best. The teachers have begun their work in an earnest spirit of co-operation and devotion.

Trustees.

We wish to refer with particular emphasis to the ever loyal co-operation and untiring devotion of the Trustees in the work of The Northfield Schools. They and their President have steadily carried on their work. They have given time and thought and energy without reserve. They have devised new plans and undertaken new policies for the betterment of the work of teachers and students. They have advised and encouraged and strengthened where there was need. We are ever grateful.

The work of D.L.Moody seems to be blessed of God in its enlargement and Mount Hermon a place of privilege for needy and deserving students.

Henry F. Cutler.

OCT 6 1929

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Report of the Acting Principal for 1928-1929

The total registration for the last school year was 607, with 576 for the fall term and 553 for the spring term.

The health of the school was unusually good.

Hillside and Betsey Moody were the joint winners of the Carmen Inter-dormitory Competitive Scholarship Cup.

The close of the year brought twelve withdrawals from the staff of teachers. Miss Annie I. Thompson, head of the department of Mathematics, was retired after 35 years of service. Throughout this long term, she steadfastly maintained a high standard of scholarship on the part of her pupils and displayed marked skill in instruction. Miss Matilda P. Goulding of the English department, was granted a year's leave of absence for full recuperation after a dangerous illness. Two teachers withdrew to be married, one to study, and five to serve elsewhere.

These withdrawals place three new heads over the departments of French, Physical Education, and Mathematics, respectively.

The fiftieth year of our school closed with a most enthusiastic celebration of our Jubilee. 766 former students and teachers returned to rejoice with us upon fifty years of glorious success, to thank God with us for His manifold blessings in the past, and to share with us the bright hope of future service to Christ and His kingdom on earth.

Of the 58 girls who were graduated in June, 9 took College Board examinations for admission to college in September. To these are to be added 12 who were members of other classes. The percentage of examinations passed was 87.3.

I am glad to avail myself of this occasion to place upon a written record my deep appreciation of the confidence placed in me by the Trustees throughout my four years of administrative service. I return to my classroom with joy and with a firm conviction of the high qualifications of the one whom you have had the good fortune to secure as administrator of our school.

Respectfully submitted,

(Signed) Frank L. Duley

October 1, 1929.

SECRETARIES
1930

EXECUTIVE COMMITTEE MEETING

The Northfield Schools

August 4, 1930

EXECUTIVE COMMITTEE MEETING

The Northfield Schools

August 4, 1930.

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A special meeting of the Executive Committee of the Board of Trustees of The Northfield Schools was held at the office of Messrs. Arthur Perry & Company, 31 Milk Street, Boston, Mass., Monday, August 4, 1930, at 2.30 p.m., in pursuance to the following notice duly given:

Call.

"A special meeting of the Executive Committee of the Board of Trustees of The Northfield Schools will be held at the office of Messrs. Arthur Perry & Company, 31 Milk Street, Boston, Mass., Monday, August 4, 1930, at 2.30 p.m., daylight saving time.

"This meeting is called to consider and act upon two matters referred to the Committee by the Trustees at their recent meeting, and to transact any other business that should be disposed of at this time."

Present.

Present: Messrs. John L. Grandin, Arthur Perry, Jr., Elliott Speer, and Ambert G. Moody.

Chairman.

Mr. Grandin was in the chair.

Call read.

The call was read by the Secretary.

Prayer.

Prayer was offered by Mr. Speer.

Organization.

Upon motion duly made and seconded, Mr. John L. Grandin was elected Chairman, and Mr. Ambert G. Moody Secretary for the ensuing year.

Minutes.

Minutes of a meeting held February 13, 1930, which had previously been approved by the Trustees, and a memorandum of a special meeting held June 6, 1930 at which no action was taken, were approved without reading.

Water Service
extension on
Main and Holton
Streets.

WHEREAS the question of the advisability of the extension by the East Northfield Water Company of its service along Main and Holton Streets, East Northfield, together with a proposal for further investment by the Schools in said Company for said purpose, was referred with power to the Executive Committee by the Trustees at their meeting of June 7, 1930, it was after discussion

VOTED: To approve the proposal of the East Northfield Water Company to install a line of eight-inch cast iron water pipe from the corner of Moody and Main Streets, East Northfield, through Main and Holton Streets to Highland Avenue, at an estimated cost of approximately nine thousand dollars (\$9,000).

Sale of
River bank
property to
Turners Falls
Power Company.

WHEREAS the Corporators at their meeting of June 7, 1930, voted to sell certain parcels of land to the Turners Falls Power and Electric Company of Turners Falls, Mass., subject to the approval of the Executive Committee, it was

VOTED: To approve the sale of said land to said Turners Falls Power and Electric Company, and to authorize the President to deliver a deed or deeds for the same, using the form presented by the Secretary and upon the assurance of F. Deane Avery, Engineer, of Greenfield, Mass. that said deed conveys only the land referred to in the minutes of said Corporators' meeting.

Renewal of
fire insurance
policies.

VOTED: To approve the renewal in regular stock companies of the fire insurance policies on the Schools' property expiring within the current fiscal year.

Leave of
absence to
Mr. S.E.Walker.

VOTED: To grant Mr. S. E. Walker, Manager of The Bookstore, leave of absence for three months, beginning as early in the coming fall as may be convenient, with full salary and with a bonus of five hundred dollars (\$500).

Adjournment.

VOTED: To adjourn.

(Signed) Ambert G. Moody
Secretary.

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Adjournment.

VOTED: To adjourn.

(Signed) Ambert G. Moody
Secretary.

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SECRETARIES

EXECUTIVE COMMITTEE MEETING

The Northfield Schools

August 4, 1930

EXECUTIVE COMMITTEE MEETING

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August 4,
1930.

A special meeting of the Executive Committee of the Board of Trustees of The Northfield Schools was held at the office of Messrs. Arthur Perry & Company, 31 Milk Street, Boston, Mass., Monday, August 4, 1930, at 2.30 p.m., in pursuance to the following notice duly given:

Call.

"A special meeting of the Executive Committee of the Board of Trustees of The Northfield Schools will be held at the office of Messrs. Arthur Perry & Company, 31 Milk Street, Boston, Mass., Monday, August 4, 1930, at 2.30 p.m., daylight saving time.

"This meeting is called to consider and act upon two matters referred to the Committee by the Trustees at their recent meeting, and to transact any other business that should be disposed of at this time."

Present.

Present: Messrs. John L. Grandin, Arthur Perry, Jr., Elliott Speer, and Ambert G. Moody.

Chairman.

Mr. Grandin was in the chair.

Call read.

The call was read by the Secretary.

Prayer.

Prayer was offered by Mr. Speer.

Organization.

Upon motion duly made and seconded, Mr. John L. Grandin was elected Chairman, and Mr. Ambert G. Moody Secretary for the ensuing year.

Minutes.

Minutes of a meeting held February 13, 1930, which had previously been approved by the Trustees, and a memorandum of a special meeting held June 6, 1930 at which no action was taken, were approved without reading.

Water Service extension on Main and Holton Streets.

WHEREAS the question of the advisability of the extension by the East Northfield Water Company of its service along Main and Holton Streets, East Northfield, together with a proposal for further investment by the Schools in said Company for said purpose, was referred with power to the Executive Committee by the Trustees at their meeting of June 7, 1930, it was after discussion

VOTED: To approve the proposal of the East Northfield Water Company to install a line of eight-inch cast iron water pipe from the corner of Moody and Main Streets, East Northfield, through Main and Holton Streets to Highland Avenue, at an estimated cost of approximately nine thousand dollars (\$9,000).

Sale of
River bank
property to
Turners Falls
Power Company.

WHEREAS the Corporators at their meeting of June 7, 1930, voted to sell certain parcels of land to the Turners Falls Power and Electric Company of Turners Falls, Mass., subject to the approval of the Executive Committee, it was

VOTED: To approve the sale of said land to said Turners Falls Power and Electric Company, and to authorize the President to deliver a deed or deeds for the same, using the form presented by the Secretary and upon the assurance of F. Deane Avery, Engineer, of Greenfield, Mass. that said deed conveys only the land referred to in the minutes of said Corporators' meeting.

Renewal of
fire insurance
policies.

VOTED: To approve the renewal in regular stock companies of the fire insurance policies on the Schools' property expiring within the current fiscal year.

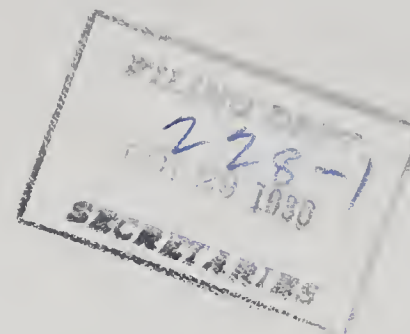
Leave of
absence to
Mr. S.E.Walker.

VOTED: To grant Mr. S. E. Walker, Manager of The Bookstore, leave of absence for three months, beginning as early in the coming fall as may be convenient, with full salary and with a bonus of five hundred dollars (\$500).

Adjournment.

VOTED: To adjourn.

(Signed) Ambert G. Moody
Secretary.



CORPORATORS' AND TRUSTEES' MEETINGS

The Northfield Schools

June 7, 1930

Alumnae
Corporator,
Miss Treen.

WHEREAS Miss Daisy B. Treen's term of office as Corporator representing the Northfield Seminary Alumnae Association had expired, and

WHEREAS the said Alumnae Association had nominated Miss Treen to serve an additional term of three years, it was

VOTED: To elect Miss Treen a Corporator for a term of three years as representative of the Northfield Seminary Alumnae Association.

Election
of officers.

Upon motion duly made and seconded the following officers were by ballot elected for the ensuing year:

Treasurer: Mr. Edwin M. Bulkley

Assistant Treasurers: Mr. William F. Nichols
Mr. Ambert G. Moody

Clerk: Mr. Ambert G. Moody, who was duly sworn by William F. Nichols, Notary Public, Mount Hermon, Mass., on June 11, 1930.

Election of
Trustees.

Trustees: Messrs. Stephen Baker Messrs. P. Blair Lee
John Stewart Baker William R. Moody
Frank S. Beveridge Ambert G. Moody
Edwin M. Bulkley Richard C. Morse
William W. Carman George S. Palmer
Jarvis Cromwell Arthur Perry
Miss Lucy S. Curtiss Arthur Perry, Jr.
Messrs. Henry F. Cutler Fleming H. Revell
William Y. Duncan Richard M. Smith
Thomas J. Foster Elliott Speer
John French Robert E. Speer
Wilfred W. Fry Miss Daisy B. Treen
John L. Grandin Mr. Luther A. Weigle
William M. Kingsley

Treasurer's
report.

The Treasurer, Mr. Edwin M. Bulkley, presented an informal report of receipts and expenditures for the first nine months of the current fiscal year, showing the following comparison with a similar period for the preceding year:

	<u>1930</u>	<u>1929</u>
<u>INCOME:</u>		
Student fees	\$365,041	\$366,724
Workhour	31,494	33,871
Endowment Income	99,677	85,298
Donations	66,634	91,231
Miscellaneous	6,202	5,839
Totals	<u>\$569,048</u>	<u>\$582,963</u>
<u>EXPENSES:</u>		
General	\$ 93,990	\$110,078
Instruction	174,515	162,625
Boarding	187,517	180,183
Miscellaneous	53,795	49,262
Totals	<u>\$509,817</u>	<u>\$502,148</u>
Farms	\$2,527	\$3,367

Sale of Francis R. (Mary S.) Schell property to Northfield Hotel Company.

WHEREAS the question of the purchase of the Francis R. (Mary S.) Schell property adjoining the grounds of The Northfield Hotel had been referred by the Trustees, at their meeting of October 5, 1929, to the Executive and Finance Committees with power and

WHEREAS upon action of said Committees said property had been purchased and the deed passed to The Northfield Schools on May 1, 1930, with the understanding that the Northfield Hotel Company would take title to the whole or a part of said property, it was

VOTED: That the President or one of the Vice Presidents and the Treasurer or Assistant Treasurer be and hereby are authorized to negotiate the conveyance of the Schell property recently acquired by the said corporation to the Northfield Hotel Company for the sum of Nineteen Thousand Dollars (\$19,000.). Reserving, however, the right to divert the waters from the pond or brook on said premises for domestic use and for fire protection, and reserving the right to enter to construct, maintain, and repair filters, dams, pumping station, aqueduct and all other necessary construction to properly maintain and operate a system for furnishing water for the above purposes. And that said President or one of the Vice Presidents and Treasurer or Assistant Treasurer be authorized to execute, acknowledge and deliver for and on behalf of the corporation a deed of said real estate reserving the rights above set forth upon the payment to said corporation by said Northfield Hotel Company of said sum of Nineteen Thousand Dollars (\$19,000.).

Sale of River bank property to Turners Falls Power Company.

WHEREAS the Turners Falls Power and Electric Company desires to purchase from the Schools certain parcels of land bordering the Connecticut River at a price of seventy-five cents (75¢) a front foot on said River, approximately one hundred and sixty-five feet (165') in width and in lengths approximately as follows: (1) thirty-five hundred and forty feet (3540') on the west bank along the easterly side of Mount Hermon School property; (2) nineteen hundred and eighty-nine feet (1989') on the east bank along the westerly side of the Northfield Seminary (campus) property; (3) two hundred and seven feet (207') on the east bank along the westerly side of the Field Lot so-called; (4) twenty-two hundred and ninety-two feet (2292') on the east bank along the westerly side of the Britton Farm so-called; and (5) twelve hundred and thirteen feet (1213') on the west bank along the easterly side of the Hicks Lot so-called; it was

VOTED: To sell said parcels of land to said Company subject to the provision that a deed or deeds be drawn by an attorney that will be satisfactory to both parties concerned, and subject also to the approval of the Executive Committee.

Adjournment.

VOTED: To adjourn.

(Signed) Ambert G. Moody,
Clerk

THESE RECORDS HAVE BEEN PREPARED BY THE CLERK AND WILL BE
PRESENTED, WITHOUT READING, AT THE MEETING OF THE TRUSTEES, TO BE HELD
OCTOBER 18, 1930, FOR APPROVAL OR AMENDMENT, AS THE TRUSTEES MAY ORDER.

TRUSTEES' MEETING - THE NORTHFIELD SCHOOLS
June 7, 1930

Trustees'
meeting,
June 7, 1930.

MINUTES of the Annual Meeting of the Trustees of The
Northfield Schools, held at Kenarden Hall, Northfield Seminary,
East Northfield, Mass., Saturday, June 7, 1930, immediately
succeeding the Corporators' meeting of even date, in pursuance
to the following notice duly given:

Call.

"Immediately succeeding the Corporators' meeting,
the Annual Meeting of the Trustees will be held for
the election of officers and committees for the ensuing
year, to hear informal reports of the Principals, to
act upon the budget for the coming year, and to trans-
act any other business that may come before them."

Present.

Those in attendance at the Corporators' meeting on
this date were present at this meeting.

Chairman.

President Elliott Speer was in the chair.

Call read.

The call was read by the Clerk.

Minutes.

VOTED: To approve the minutes of the special meeting
held January 24, 1930, as previously submitted in writing to
each Trustee.

Election of
Officers and
Committees.

Upon motion duly made and seconded the following
officers and committees were by ballot elected for the ensuing
year:

President: Mr. Elliott Speer

Vice Presidents: Messrs. Stephen Baker and John L. Grandin

Executive Committee: Messrs. John L. Grandin
Arthur Perry
Richard M. Smith
Stephen Baker
Arthur Perry, Jr.
Ambert G. Moody
Edwin M. Bulkley)
Elliott Speer) ex officio

Finance Committee: Messrs. Stephen Baker
William M. Kingsley
John French
William W. Carman
George S. Palmer
Jarvis Cromwell
Edwin M. Bulkley)
Elliott Speer) ex officio

Finance
Committee
minutes.

Minutes of a meeting of the Finance Committee held January 5, 1930, were read by the Treasurer, after which it was

VOTED: To approve the same and that the acts of the Finance Committee as set forth therein be made the acts of this Board.

Additional
financial
report.

The Treasurer presented an informal financial report, in addition to that presented at the Corporators' meeting preceding, concerning endowment, scholarships, and investments relative thereto, after which it was

VOTED: To accept and approve said report and that the acts of the Treasurer be made the acts of this Board.

Executive
Committee
minutes.

VOTED: To approve the minutes of the meeting of the Executive Committee held February 13, 1930, and that the acts of said Committee be made the acts of this Board.

Report of
Seminary
Principal.

Principal Mira B. Wilson of Northfield Seminary submitted a report, in which the aggregate registration for the second semester of the closing school year was given as 563, representing twenty-four states and four foreign countries. Ninety-two students were to be awarded diplomas, the largest graduating class in the Seminary's history.

Report of
Mount Hermon
Principal.

An informal report of Mount Hermon School was submitted by Principal Henry F. Cutler, giving the aggregate registration as 563 for the first semester and 537 for the second semester. The average age of students for the year was 18 years and 8 months, including 126 students under 16 years of age. Eighty-one students were in the graduating class, all of whom were expecting to enter college.

1930
General Conference.

A report on plans for the 1930 General Conference of Christian Workers was presented by Mr. W. R. Moody, together with a budget for the expenses of the same. Total expenses were estimated as \$27,000, of which \$5,500 would be paid for platform expenses, with a total estimated income of \$24,000, leaving an estimated deficit of \$3,000; which represents an average deficit for that Conference.

Budget for
1930-1931.

WHEREAS the President presented the Operating and Capital budgets for the year 1930-31 prepared by the Budget Committee, a copy of which is on file with the Clerk, it was after discussion

Operating
Budget.

VOTED: To approve the Operating budget for the fiscal year 1930-31 in which total expenditures are estimated as \$649,600 and total income as \$656,300. And it was further

Capital
Budget.

VOTED: To approve the budget of Capital expenditures as listed under "Group I, Mount Hermon School" and "Group I, Northfield Seminary," amounting to \$35,300, together with an item (listed under "Group II, Mount Hermon School") of \$350 for rebuilding the vegetable storeroom at Mount Hermon; and to defer action on the remaining items to such time as the President may deem it wise to bring them forward for re-consideration.

Additional special allowances possibly required.

The President presented the probable need during the coming fiscal year of allowances for (1) entertainment, (2) an assistant or assistants to the Superintendent of Buildings and Grounds, and (3) an understudy for members of the office staff who may be retiring within the next few years; naming the maximum figures of these allowances as six hundred dollars (\$600) twenty-four hundred dollars (\$2400) and two thousand dollars (\$2000) respectively, and stated that they were not included in the budget as it is hoped that not as much as these maximum figures will be required.

Retirement Fund additional appropriation.

WHEREAS at the annual meeting of the Trustees held June 8, 1929, the sum of sixteen thousand dollars (\$16,000) was set aside from General Income for existing retirement liabilities, it was

VOTED: To appropriate from General Income the sum of fifteen thousand dollars (\$15,000) for retirement allowances which have already been voted.

Munger Swimming Pool.

The President reported for the Building Committee the status of the proposed construction of the Henry C. Munger swimming pool, stating that plans and specifications prepared by Ralph Harrington Doane, Boston architect, were now in the hands of contractors for bids, with the expectation of receiving said bids during the coming week, after which they would be submitted to the Finance Committee. The plans call for a pool costing approximately fifty-five thousand dollars (\$55,000) to be installed at Skinner Gymnasium, Northfield Seminary, after necessary alterations and extensions have been made to the building.

Report on \$3,000,000 campaign.

The President presented an informal report on the progress of the \$3,000,000 fund campaign, stating that the cost of the same from its initiation to the end of June, this year, would total approximately \$37,000, thus being \$3,000 within the campaign budget for that period. No campaign work is to be done during July and August, during which months, also, no fees will be payable. The plan to date has included two active periods: one in the late autumn in the three adjacent counties of Franklin (Massachusetts) Windham (Vermont) and Cheshire (New Hampshire) through which fifty-four thousand dollars (\$54,000) was pledged in 1118 subscriptions; and one in the late winter and spring covering various counties and cities in Massachusetts and Connecticut. The total amount received in pledges and cash to date as a direct result of campaign efforts was reported as \$487,591, of which \$160,000 was in hand. No action was taken.

Summer School study for teachers.

VOTED: That, in accordance with a recommendation of the Central Committee, the Schools offer to pay, on presentation of evidence of completion of course or courses, the tuition of any teachers who desire further study in their respective subjects during the summer months.

Board and tuition charges to children of Schools' employees.

Upon recommendation of the Central Committee it was

VOTED: That, beginning with the next school year, September, 1930, the following charges be made for board and tuition of children of the Schools' employees:

One-half the regular charges for the first year. Thereafter, full rates less tuition charges at the rate of one hundred dollars (\$100) per year. These students are to be eligible on the same basis as all other students to scholarships, Student Aid loans, and any other form of aid. Exceptions are to be made in all cases already arranged for.

Main Street
extension of
water service.

WHEREAS the question of the extension of the East Northfield Water Company's service along Main Street, East Northfield, was again presented to the Board, together with a proposal for a further investment by the Schools in said Company for this purpose, it was

VOTED: To leave this question in the hands of the Executive Committee with power.

Sunday morning
worship for
Seminary
students.

The President reported informally on the result of the plan, on trial during the past semester, of discontinuing the Seminary students' attendance at worship in the village Trinitarian Congregational Church on Sunday mornings, substituting therefor a Sunday morning service at Russell Sage Chapel.

Prolonged discussion followed on the relation of the Seminary to the village Church. Upon motion made by Mr. Edwin M. Bulkley and duly seconded, it was by viva voce

RESOLVED: That it is the sense of the Board that the present policy of Sunday morning worship for Seminary students at Russell Sage Chapel be continued, and that, with the greatest Christian courtesy, word to this effect be conveyed to Reverend F. W. Pattison, the Church pastor, and to the local Church. (Thirteen voted in favor of, and two against, the resolution.)

(Continued on Page 5)

Mr. F. W. Pearsall engaged for Record of Christian Work.

VOTED: To confirm the action of the Finance Committee at its meeting of June 5, 1930, authorizing the President to continue the present arrangement with Mr. Frank W. Pearsall, Jr. in connection with the office of the Record of Christian Work, and that the responsibilities of said office be left in the hands of the President.

Recommendations of Mount Hermon Board of Counsellors.

Resolutions and recommendations of the Mount Hermon Board of Alumni Counsellors were presented by Mr. Frank S. Beveridge, on which the following actions were taken:

Dr. Cutler completes forty years of service.

(1) WHEREAS the said Board of Alumni Counsellors called attention to the fact that Principal Henry F. Cutler this year completed forty years of service to Mount Hermon School, and had passed the following resolution regarding his service:

"We recognize that under his wise guidance the School has increased in numbers, has raised its standard of scholarship to a remarkably high position, has provided better facilities for promoting the health of the students, and has steadfastly adhered to the fundamental purposes of the founder.

"We desire especially to assure him of the affection and respect of the alumni and to express their strong desire that continued health and vigor will permit his remaining for many years the efficient and beloved head of Mount Hermon.",

it was by rising

VOTED: To express the appreciation of the Trustees to Dr. Cutler for his years of devoted and efficient service to the Schools, and their continued affection for him.

Allocation of alumni donations.

(2) WHEREAS the said Board of Counsellors requested the Trustees to allocate from the alumni gifts to the Capital Fund, so-called, such funds as may be reserved for Endowment purposes unless otherwise designated, to the Permanent Fund of the Dwight L. Moody Living Endowment, after discussion in which a difference of opinion regarding the meaning of the request was evidenced, it was

VOTED: To lay the matter on the table.

Publication of book to commemorate Mount Hermon's first 50 years.

(3) WHEREAS the said Counsellors recommend that the Board of Trustees underwrite to the extent of \$2,000 the publication of a book suitably commemorating the first fifty years of Mount Hermon School, with the understanding that the book be placed on sale with the expectation that at least a part of the expense would be reimbursed thereby, it was

VOTED: That the request for underwriting such a book to the extent of two thousand dollars (\$2,000) be granted with the understanding that meanwhile an effort be made to raise the under-writing from among the alumni.

Report of
Mount Hermon
Committee
on Health.

(4) WHEREAS said Counsellors submitted to the Trustees a report of the Committee on School Health with the Counsellors' unqualified approval of the same, it was

Shower bath
and toilet
facilities
in Crossley Hall.

VOTED: That the need for adequate shower bath and toilet facilities above the basement in Crossley Hall, as presented in this report, be referred with power to the Building Committee. No further action was taken on this report.

Miss J. Elizabeth
Bigelow
completes
30 years of
service, and
retires.

VOTED: To instruct the Clerk to send to Miss J. Elizabeth Bigelow of the department of Latin, Mount Hermon School, who retires this year after thirty years of service to the School, a suitable message expressing the Board's appreciation of her long, faithful, and efficient service. The following letter was sent to Miss Bigelow:

"Dear Miss Bigelow:

The Trustees of The Northfield Schools wish to express to you their thankful appreciation of your long continued service in Mount Hermon School.

"With unswerving purpose you have devoted yourself with exactitude to the cultivation of high scholarship and the development of the best standards in the study of the classics. Many Mount Hermon students bear testimony to the careful, individual instruction you have given both in class and out of class.

"May the memory of the work of these many years be an inspiration to you for many years to come.

Sincerely yours,

(Signed) Ambert G. Moody,
Clerk."

Adjournment.

VOTED: To adjourn.

(Signed) Ambert G. Moody,
Clerk.

D. W. Peck

SEP 30 1932

FILING DEPT.
228-2
SECRETARIES

Ans. _____

REPORT OF THE PRINCIPAL
of
Northfield Seminary for the Year
1931-1932

REPORT OF THE SCHOOL YEAR 1931-1932

Considerable material has been prepared to give what seem the salient facts in the educational record of the Seminary in the school year 1931-32. I should like to incorporate with it a few more extended comments.

Staff:

May I begin with observations to accompany the list of appointments to our staff, included elsewhere in the report. We have been very fortunate in having Mr. and Mrs. Roberts a part of our community life in the second semester. Mr. Roberts' sympathetic and ready cooperation with school activities has been most appreciated. He has brought to the present life of our school the perspective bred of familiarity with other outside projects and the understanding bred of long acquaintance with Northfield's specific problems. This year Mr. Duley's genial presence was very much missed during the second semester when he had leave of absence for travel in the south and western parts of our country. Miss Flora Dobbin, long connected with our school, has also been away during the year and returns in September to the Science department. During the coming school year Miss Elizabeth Homet, who has completed her eighth year as teacher of Biology and has also been at the head of Revell Hall and twice elected class teacher, is to have the year off for study at Cornell University. Miss Matilda P. Goulding after fifteen years' teaching at the Seminary, which was preceded by eight at Mount Hermon, retired in June, a skilled and loyal member of our English department. Miss Erma LaN. Berry, who has been in the French department for five years, also resigned to be married in August. We shall also lose (to go on with further studying) two of our influential younger teachers, Miss Katharyn Rogers of the Bible department and Miss Eleanor Duley of the History department. While the overturn in teaching staff, occasioned by appointments as brief as two years, may seem at first glance regrettable, I should like to speak of the very valuable contribution made to a school by such teachers, whose age and experience keep them close to the interests of the girls, when they are of the intellectual and spiritual calibre of the two referred to.

In the January letter sent to the Trustees I spoke of our shocking loss in November of Miss Eleanor P. Sands. In March our school family was again depleted by the sudden death from heart disease of Miss Mary A. Bechtel, for ten years assistant nurse at the Infirmary. Her immaculate housekeeping and the kindly offices rendered so many students and faculty members in their days at the Infirmary had always made for her and will always keep for her an integral part in the finest accomplishment of our school.

Domestic Work:

The year has been marked by some rather interesting developments in our school housekeeping, where we are always devising and experimenting to make the conduct of that side of our school life as effective as possible. As the work of the house instructors, who super-

vise the domestic work, is perhaps more continuous and confining than that of any other members of our staff, we appointed this year a young woman of good training in domestic science as a "relief woman". Each house instructor is able to take two days of rest a month regularly and the relief woman slips into her kitchen. She is also available if any one of the house instructors is ill, and for the dormitory kept open during the Spring holidays for students who do not go to their own homes. Beginning with the spring term bread, with the exception of the Monday raised rolls and the quick breads, has been made, with surprisingly little extra work and no extra fuel, at the Mount Hermon bakeshop. It seems a step in the direction of efficiency. It gives the instructors here more time and strength to make the work of the housekeeping and kitchen educational in the best sense of the word.

Library:

I have referred often before to the good work of our librarian, Miss Truesdell, who leaves us next year to complete her preparation for mission work. Her survey of pupil reading for this year, however, is of unusual interest. She found that 2% of the school borrowed no books, 13.4% borrowed less than 5 books, 26.9%, less than 10 books, 57.7% borrowed 10 or more books. In the latter groups the reading was rated in classes A, B, and C to indicate the quality of books borrowed. The results showed that 7.8% had been doing class A reading; 43%, class B; and only 6.9% class C. It looks as if we were really training up a generation of enthusiastic and reasonably discriminating readers.

Campus Government:

Our student government organization has continued its work through the year. It adopted the name "Campus Government Association" and developed a constitution which has clarified the responsibilities and unified procedure in the group life in our several dormitories. The Judicial Committee, appointed from the Campus Government Association, has continued to make recommendations to the principal on discipline cases,-- sixteen of which were referred to it in the course of the year.

School Church:

It has been our hope that the school church organization which had been under contemplation for some time could be initiated with the opening of the fall term. But as the young man appointed to serve as Bible instructor and part time pastor in succession to Mr. Pattison found himself in August 1931 unable to carry out the plans for joining our staff; it seemed wise to postpone organization until such time as such a person, with the leisure to handle its leadership wisely, could be found. It was obviously impossible to secure such a person as late as August. The delay has been regrettable because in the meantime the generation of students interested in

developing the plan are graduating. In the meantime, our Sunday services (see the accompanying list of speakers) have been of an almost uniformly high character. To this the students on all sides testify. We have tried and, I think, succeeded in achieving reverence in the services. Not a few of the visiting ministers have, moreover, been available for conversation with students and have made very helpful contacts through fireside discussion after a campus house dinner or supper. When we have a resident pastor as Mount Hermon has, we hope that this stimulating contact with religious leaders from outside may continue; as it has been in no sense our purpose to have the resident pastor deliver the sermons except perhaps once a month. But we very much need the impetus he can give the student sense of responsibility for the conduct of the service, chance for student self-expression through social service projects which he can further, and the opportunity for membership and activity in a religious organization which the school church will offer.

Intelligence Tests:

To turn from the spiritual to the mental welfare of the school, I have attempted to have a rough graph showing the distribution of our students according to Intelligence Quotients (Otis, etc.) included in this report. It seems to me to have much more significance for our work than may at first meet the eye. Our median is 104. The median of the public schools, according to a recent and exhaustive study, is 100; and of the independent (or private) schools, 114. 110 is called the lowest I.Q. which gives reasonable assurance of success in college. We have 150 students in school above this point. It is a grave question whether the 54 individuals below 90 should be undertaking our "book subjects". They probably need more manual work. But our median of 104 shows that we are closer to the public schools than the other private schools in the types of minds we are undertaking to train. Presumably we, like the public schools, must recognize the necessity for flexible and varied curricula to meet the needs of these non-college entrance students. What revision of the curriculum has been achieved in the past three years has worked in this direction. I personally rejoice that the size of our school makes it possible to endeavor to meet the needs of these varied groups as we could not economically do, if the institution were smaller and the number of class sections less.

I am tempted to conclude this rather scattering report by reference to some of the needs, as I see them, of the present moment.

Needs:

I hope that sometime a brick dormitory on campus can supplant some of our small wooden ones. The units at Hillside (20 students) and Eastman (23 students) are too small to give the best values of school life or to be operated economically.

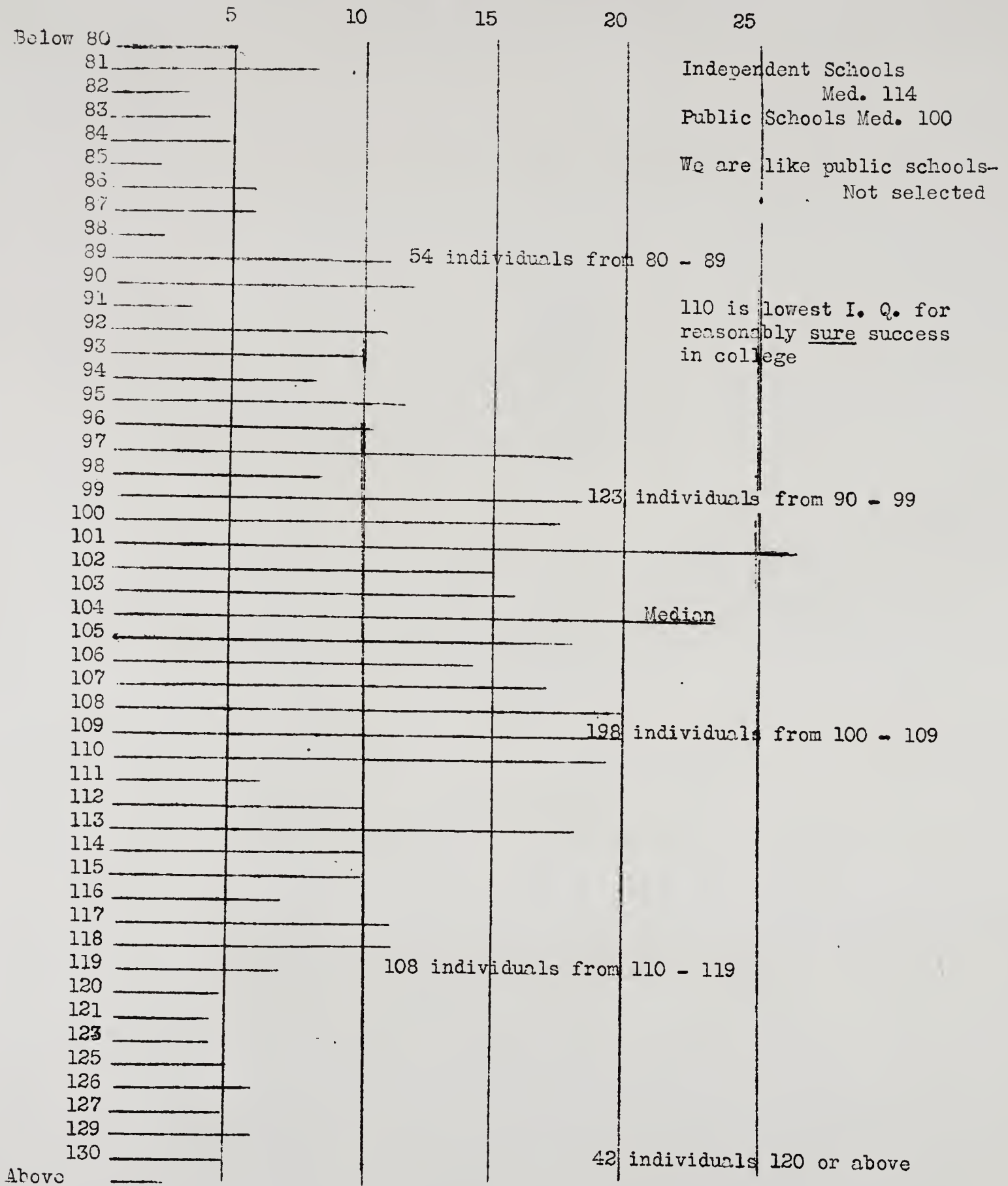
I know that in the near future a new organ will be a necessity in Sage Chapel because of the worn condition of the instrument there. I hope that sometime a silver communion service and the appropriate linen may be available for Sage Chapel.

I hope that a few music scholarships may be available, over and beyond the one which friends and colleagues of Miss Sands are now endeavoring to raise in her memory.

I hope that all the furniture in the dormitories may gradually be changed to simple but tasteful things which will help educate our girls in the art of making their own homes places of order and beauty. I hope that gradually the majority of our teachers may have, as at Gould Hall, both a sitting room and bedroom, and that running water may be installed in their bed rooms or a provision made for faculty bath rooms on the middle floor of each dormitory.

An improved browsing room in our library, more good magazines like the "National Geographic" in dormitory living rooms -- all these things would be teaching material in every sense of the word, and would enrich the spiritual, as well as physical and mental, environment we can build into our beloved campus.

Distribution of Students According to I. Q.



DATA FOR SCHOOL YEAR 1631-1932

The first semester registration was 553; the second semester was 539. Of the latter, 26 were new students and former students returning, making the total number of pupils registered in the year, 579. There were 48 day students included in this total. Of these, 22 were non-residents of the town and 26 were from Northfield families. 31 were daughters of Northfield alumnae -- one a granddaughter. 21 states and 11 foreign countries were represented as follows:

Massachusetts	179	Oklahoma	1
New York	126	Texas	1
Connecticut	74	West Virginia	1
New Jersey	45		<u>532</u>
New Hampshire	27		
Vermont	26	Other Countries	
Pennsylvania	15	Canada	9
Maine	12	China	2
Rhode Island	8	India	2
Ohio	4	Cuba	1
Illinois	4	England	1
Oregon	2	France	1
Virginia	2	Greece	1
District of Columbia	1	Italy	1
Maryland	1	Russia	1
Michigan	1	Siam	1
Missouri	1	Syria	1
North Carolina	1		<u>553</u>

As indicated on the application blanks, students who were church members were affiliated with the following denominations:

Congregational	107	Christian Science	5
Episcopal	79	Lutheran	4
Baptist	51	Unitarian	2
Presbyterian	49	Universalist	2
Methodist	48	Advent	1
Catholic	13	Anglican	1
Union or Community	12	Anglo-American	1
Reformed	8	Christian	1
Dutch Reformed	6	Russian Orthodox	1
			<u>391</u>

The average age of the students for the year was 16.46. The class enrollments as the second semester opened were: Seniors, 89; Juniors, 96; II Academic, 156; I Academic, 165; II Preparatory, 23; I Preparatory, 8; Special, 2.

At the end of the year 100 Seniors were graduated, the largest class in the history of the Seminary. 25 completed the English Course; 52, the General Course; and 23, the College Preparatory Course. The ages of this class varied from 16 to 30. The average was 18 $\frac{1}{2}$ years. 46 had come from cities; 43, from towns; 11, from farms. 20 had been helped by loans from the Students' Aid

Society, and 37 received scholarships. The Seniors had earned during the summer vacations in the following occupations: advertising, Bible school, camp councillor, church organist, clerk, clinic work, conference work at Northfield, cooking, dressmaking, general work, library work, mother's helper, office work, sewing machine operator, telephone operator, waitress.

Thirteen new teachers were appointed for the year 1931-1932:

English Department,

Miss Florence Lyon, B. A., Smith, '28

History Department,

Mrs. Margaret O. Yarnelle, Ph. B., University of Chicago, '02

Home Economics Department,

Miss Helen L. Allbee, B. S., University of Vermont, '30

Miss Anna E. Seng, B. S., New Jersey College, '26, M. A.

Mathematics Department,

Miss Helen Wright, B. A., Smith, '05

Modern Language Department,

French, Miss Virginia Wells, B. A., Wellesley, '30

German and Latin, Miss Isabel L. Blair, B. A., Mount Holyoke, '31

Music Department,

Choral Director, Arthur J. Philips, (part time)

Piano, Miss Mary MacMartin, Wellesley

Voice, Miss Marie S. Lewis, (part time) Luna (Ohio) Conservatory,
Lake Forest and Syracuse

Physical Education Department,

Miss Grace Field, B. S., Skidmore, '28

Miss Marjorie Schlotterbeck (assistant) Northfield Seminary, '31

Preparatory Department,

Miss Florence M. Ross, North Adams Normal '27

Miss Lucy J. Ramsdell, R. N., Deaconess Hospital, '23 and Miss Euphrasia Purrington, R. N., Deaconess Hospital, '29 served as nurses at the Infirmary. Mrs. Laura C. Tenney was appointed head of Marquand Hall, with no teaching work; Miss Florence Lyon, head of Moore Cottage and Mrs. Margaret C. Yarnelle, head of the Hotel Annex. Mrs. Pauline Dalrymple, N.S., '22, was appointed house instructor at Eastman House; and Mrs. Maude W. Edson at Marquand, Miss Doris Gilson at Gould, Miss Annie Mildred Herring, B. S., Meredith College, '31, substitute house instructor, taking the place of the regular instructor when absent for regular time off or for illness. Miss Homet, Miss Spence and Miss Victoria Freeman served most ably as class teachers of the three upper classes.

59 students, 15 of whom are non-graduates, are planning to enter college this fall. 24 graduates in the class of 1932 are taking further training other than college. The colleges to admit our students are the following: Adelphi, University of Alabama, Barnard, Boston University, Connecticut, Connecticut Junior College, Cornell, Drury, Howard University, Keuka, University of Maine, Meredith, University of Michigan, Mount Holyoke, University of New Hampshire, New Jersey College for Women, University of State of New York, Oberlin, Ohio Wesleyan, Radcliffe, Russell Sage, Sarah Lawrence College, Simmons, Skidmore, Smith, Tufts, Vassar, University of Vermont, Wellesley, Wheaton (Mass.), William and Mary, Wilson, Wooster.

In June 1932, 24 students took College Board Examinations, 16 graduates and 8 non-graduates. Full reports on these examinations will have to be given later.

Financial aid in the form of scholarships or Students' Aid loans was provided for our students as follows:

		<u>First Semester</u>	<u>Second Semester</u>	<u>Total</u>
Regular Scholarships,	96	\$5035.	\$5004.	\$10039.
Students' Aid Loans,	48	1221.	2180.	3401.
Munger Fund,	30	1450.	1525.	2975.
Mrs. Vogler's Scholarships	8	972.	810.	1782.
Other Funds and Gifts,	24	1500.	1680.	3180.
				<u>\$21,377.</u>

The list of speakers at our two Sunday services in Sage Chapel was as follows:

Mr. Speer
 Rev. Lester P. White, Mount Hermon
 Rev. Robert M. Bartlett, Norwood
 Prof. James Muilenburg, South Hadley
 Rev. Paul F. Swarthout, Brattleboro, Vermont
 Rev. Percy C. Ladd, Greenfield
 Rev. Arthur W. Wheelock, White Plains, New York
 Miss Charlotte Wyckoff, India
 Rev. Arthur P. Pratt, D.D., Greenfield
 Dean Luther A. Weigle, New Haven, Connecticut
 Rev. Howard R. Weir, New Haven, Connecticut
 Rev. John A. MacSporran, D.D., Orange, New Jersey
 Gaylord W. Douglass, Springfield
 Rev. John B. Whiteman, Greenfield
 Rev. Wilhelmus B. Bryan, Princeton, New Jersey
 Rev. Wallace W. Anderson, Manchester, New Hampshire
 Dr. C. Telford Erickson, Kavaja, Albania

Honorable Emma Fall Scholfield, Boston
Prof. O. W. Warmingham, Boston
Rev. Sidney Lovett, Boston
Rev. Bcynton Merrill, D. D., West Newton
Rev. George Stewart, Stamford, Connecticut
Prof. Kirtley F. Mather, Cambridge
Rev. William P. Schell, New York City
Rev. Harold Nicely, East Orange, New Jersey
Rev. Rex Stowers Clements, New York City
Prof. S. Ralph Harlow, Northampton
Rev. Dwight Bradley, Newton Centre
Rev. Theodore Speers, Utica, New York
Rev. J. Graydon Brown, Rutland, Vermont
Richmond P. Miller, George School, Pennsylvania
Prof. A. Graham Baldwin, Andover
Rev. Kenneth B. Welles, Albany, New York
Rev. Robert M. Russell, D. D., Larchmont, New York
Rev. Samuel V. V. Holmes, D. D., Buffalo, New York
Pres. Paul D. Moody, Middlebury, Vermont
Prof. Henry Hallam Tweedy, New Haven, Connecticut
Rev. S. Parkes Cadman, D. D., New York City

Other speakers at week-day chapel and at club meetings were:

Mrs. Jeannette F. Blackman, New Jersey College for Women
Miss Virginia Corwin, Smith College
Dr. M. D. Eubank, China
Sir Wilfred Grenfell, Labrador
Miss Margaret Hamlin, Massachusetts State College
Rev. Rudolph Hertz, North Dakota
Miss Rebecca Holmes, Smith College
Miss Thora Johnson, Japan
Miss Catherine Koch, Smith College
Mrs. Harriet Lacy, China
Miss Agnes Lindahl, New York
Hugh J. C. Mackarness, England
Mrs. Lucia Ames Mead, Boston
Dr. William R. Moody, East Northfield
Archdeacon Marshall E. Mott, Springfield
Miss Katherine V. Parker, South Lancaster
Mr. A. E. Roberts, Mount Hermon
Prof. William J. Rose, Dartmouth
Prof. Louis E. Smith, Mount Hermon
Mr. Edwin E. Sundt, New York

Two communion services for the school were held in the chapel, one in each semester. One was also conducted at the opening of the school year for the faculty, and a service was held for Seniors before their graduation.

In the Entertainment and Lecture Course, which is self-supporting, ten Saturday evening entertainments in Silverthorne Hall were scheduled as follows:

Alton Hall Blankington, "Romance of News Gathering."
Dr. Laurence M. Gould, "With Byrd in the Antarctic."
Prof. C. E. Patterson, Dramatic Reading, "Rip Van Winkle."
See Hastings' Marionettes
Elith Piper, Soprano
Frances Homer, Impersonator
Ben Greet Players in "Twelfth Night."
Perolé String Quartet
Parker Sisters in "Message of an Old New England Garden."
"Powder and Patches," Folk Songs in Costume

In addition to this regular series, the following numbers were secured:

Paul Shirley, Vicla d'Amour, Eleanor Fourtin, Piano
Mrs. Stella Hadden-Alexander, Piano Music of Edward MacDowell
Lecture-Recital
Alexander Harsanyi, Violinist
Exhibit and Demonstration of Navajo Indian Arts and Crafts
Ernest L. Mehaffey, Organist

During the year the Seminary contributed \$830. to alumnae missionaries and \$1329. toward the running expenses of the school's Sunday services in Sage Chapel. \$114.23 was contributed by faculty and students to the Red Cross and \$87.53 added to our Thanksgiving Fund for emergencies arising among our own students.

As regards the health report for the year, it should be noted that 508 cases were admitted to the Infirmary. The total number of office calls at the Infirmary was 4,675; and the total number of dispensary cases was 2343. Of our total school population ten left school on account of health difficulties.

The dramatic activities of the school have resulted in excellent productions this year. Perhaps the most notable was the faculty production of "The Admirable Crichton". Tau Pi gave "The Road to Yesterday", the Sophomore Dramatic Society gave "Come Out of the Kitchen"; and the French Club gave "L'Avocat Patelin".

Our faculty meetings began with an opening reception and dinner at Gould on the day before school opened in September. This preliminary gathering with its after-dinner speeches and good fellowship and the Communion Service which followed in the evening seems a valuable custom to continue. In the course of the year a number of special speakers were secured: In the early fall Miss Haight gave a talk on her Alaskan cruise. Professor Ralph Harlow of Smith

College faculty related some of his experiences in the Near East and spoke of some of the educational currents with which he came in contact in the year he had just spent there. In the second semester Professor William Orr of Amherst gave a most illuminating address on "Peace Education in Secondary Schools"; Dr. Mary W. McConaughy of Swarthmore on Mental Hygiene; Mrs. Charles F. Marble of Worcester, a delightful talk on "Four Modern Biographers"; Dr. Vincent Ravi Booth, in April a remarkably stimulating address, "Dante and the Divine Comedy"; and in May, President Robert D. Leigh of the new Bennington College outlined in a most interesting way the plans and purposes for the new college opening there this fall.

Respectfully submitted,

(Signed) *Mira B. Wilson*

R. E. Speer

To JAN Trustees:

RECEIVED
FEB 22 1932
SECRETARY

Ans. Dr. Cutler has asked me to join with him in a word of news about the fall term at the Seminary. Let me begin with our greatest cause for thanksgiving - that we avoided any case of poliomyelitus when so many schools in our region were affected, and when one of our last year's girls, now recovered, came down with it on the very day on which she was starting from her home in Connecticut to come to Northfield. Nevertheless we have been glad, that on the recommendation of the Trustees' Committee, we added a second registered nurse to our Infirmary staff; as it has been possible, and I think wise, to use the Infirmary a little more liberally this year; that is, bringing students to it earlier and keeping them an extra day before sending them back to the pressure of dormitory life.

Our saddest event has been the loss of a beloved teacher, Miss Eleanor P. Sands, who died in our Infirmary from a virulent form of influenza after an illness of scarcely three days. She first taught in the Seminary in 1916 and was away from the school from March 1925 to September 1928. She has had charge of vocal teaching and the choral work and also has been chairman of the committee which has so ably planned our entertainment and lecture course. Her personal qualities of friendliness and tact had especially endeared her to both students and faculty.

This was the second loss in the Music Department within four months so that the department has been badly depleted. Fortunately, Mr. Arthur Philips together with our organist, Miss Keller, could "carry through" on our Christmas music. During the holidays I hope to secure a successor for Miss Sands' position.

The new members appointed to the faculty this fall have been making a marked contribution to our school life. Miss Helen Wright, formerly of the Santa Barbara Girls' School, has brought a wide experience and stimulating personality to our Mathematics classes. Miss Field, from Miss Harker's School in California, has headed up the work of the Gymnasium Department. She has been most generous in her willingness to supervise the gymnasium and swimming pool on one evening a week when they are opened to the girls of the town schools.

Miss Seng and Miss Allbee, new members of the Home Economics Department, have notably increased student interest in that work. Miss Seng is also offering a

very good introductory course in Practical Art, and advising on interior decoration problems in the dormitories. I must not trespass upon your time to tell you of the work of other new teachers; but it is a great temptation to do so because, in the last analysis, the strength of our work must depend on the personnel of our teaching group.

I cannot resist speaking of the growing usefulness of the Principal's House on our grounds. Each Club is having one of its monthly meetings there, which means that every student is entertained there once in the course of the year. It offered a most convenient place for the farewell party which the Hermon and Northfield faculties gave to the Speers. The Seniors are entertained for fireside supper in groups of fourteen on Sunday nights. We have established a tradition of breakfast there Easter Monday for the thirty student officers. To all these uses it lends itself admirably, as well as to the business of refreshing its all the year round occupant.

As reported at the fall meeting of the Trustees, the school has been very full and the waiting list unusually long this year. As is the case with most schools, we dread the financial emergencies that may force some of our most promising students to drop out at mid-years. But we are trying to utilize our Students' Aid and Scholarship funds as wisely as possible in preventing such losses. \$1750 more in financial aid was asked for the second semester than could be dispersed from the funds in hand for such purposes. But we considered as carefully as possible; so as to assign them where there was most need. The splendid spirit of cooperation that exists in the school was shown, I think, by the fact that two of our teachers on small salaries contributed twenty dollars and fifty dollars respectively as Christmas gifts to the scholarship funds. Forum, a student club, sent in twenty-five dollars from its treasury, and one of our Seniors gave ten dollars from her spending money. Such Christmas gifts do indeed warm the heart of the school administrator.

Needless to say we have missed Mr. and Mrs. Speer greatly, particularly at our chapel and at our social gatherings. I have missed Mr. Speer's counsel on all sorts of school matters. But we all rejoice in the thought of their freedom from care and anticipate a joyous home-coming.

I only wish that the Trustees could be here in term time and see life just

as it is lived on campus (the sine qua non of a school, much more than the glamour of Commencement seasons).

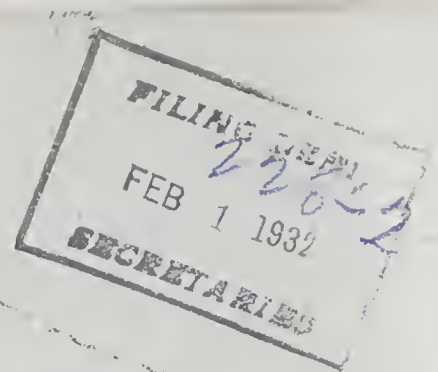
With appreciation of your belief in and encouragement for the Schools, I am,

Yours very sincerely,

MIRA B. WILSON

December 1931.

PRELIMINARY REPORT
Fall Term, 1931 -2
Mount Hermon School.



Registration

The registration for the First term, 1931-2 was 517. 282 former students returned and 235 new students registered. Since the opening of the term, 20 students have left the School. The reasons for their withdrawal are as follows: 5 were dissatisfied and found the adjustment to conditions here difficult; 5 were homesick; 3 left because of illness; 3 were dismissed; one student said he found the work here too difficult; one student was offered a large scholarship in another school; one left to enter his home high school; and one left to take a short agricultural course.

New Students

Of the 235 new students, 45 are high school graduates; 5 had four years of high school work; 32 had three years of high school work; 42 had two years of high school work; 62 had one year of high school work, and 49 had no high school work.

The median intelligence quotient for the new students is 114.

The age distribution of the 235 new students is as follows: there are 8 students 20 years of age and over; 18 students 19 years of age; 28 students 18 years of age; 51 students 17 years of age; 41 students 16 years of age; 44 students 15 years of age; 34 students 14 years of age; 11 students 13 years of age.

A study of the eight students, 20 or more years of age, who entered Mount Hermon this term gives the following information; 6 of these men came from cities, one from a town and one from the country. One of these students had completed high school; one had four years of high school work; one had three and a half years high school work; one had two and a half years high school work; two had one year high school work; one had no high school and one had two years in evening high school. The average intelligence quotient for this group is 103. Five of these men had been out of school from one to twelve years, the average time for the five is six years. Seven of these boys are American; one is English. Their purpose in coming to Mount Hermon were; six to prepare for higher education; one to enlarge his opportunities in life, and one for character development combined with education. The average scholarship of this group was 70.48 per cent at mid-term. None of these students was marked down in conduct at mid-term.

Report of the Physical Director

The fall season in athletics has been very satisfactory.

Football

The outstanding point was the minimum in injuries.

Soccer

American boys are becoming more and more proficient and more interested.

Cross Country

Woodland established a new record in the 2 7/10 mile race. The old record was held by Lewis Watson since 1912.

Junior League

Largest group in its three years of existence (51).

All sports have been put on the same level in respect to the awarding of letters. This was to do away with over-exphasis and to recognize that skill is worth more than just plain brute strength.

The new Hermon boy of the Fall of 1931 is taller than ever before. His weight is approximately the same as in former years.

	<u>1929</u>	<u>1930</u>	<u>1931</u>
Weight	133.6	134.6	134.6
Height	5 ft. 6.3 in.	5 ft. 6.6 in.	5 ft. 7.7 in.

Report First Six Months Mount Hermon Farm and Grounds

Farm

Corn: The ensilage corn crop this year was unusually fine with great tall stalks well filled with mature ears. It was about the finest crop we have ever grown. 550 tons were put in.

Apples: This was the light bearing year for our orchards but we had enough for our own use and some for the Seminary. The fruit was of fine quality.

Potatoes: We received high honors for Potato yield this year. The official figure on the best acre was 395.8 bushels per acre, which placed us fourth in the state. The total yield was more nearly up to the "best acre" figure than is usually the case. We averaged 360 bushels of No. 1 size per acre on the whole operation including the low yield variety of early potatoes. Over 3000 bushels were harvested. This supplies both Mount Hermon and the Seminary and possibly the hotel.

Cattle: A line of 23 steel stanchions has been placed in the west wing of the milking barn to take the place of a similar line of wooden stanchions which were no longer usable.

In the production of milk we have had such good success in regulating the freshening of the cows and in distributing the vacation excess that there has been no problem of seasonal scarcity of surplus so far this year.

The disturbing thing in the cattle department is that we are still getting tuberculosis reactors. We have had all that the State, Federal and private veterinary practice of this region has to offer without eradicating the trouble.

Cattle: (Continued)

We are now on the search for some doctor who may have greater knowledge or be more thorough in his work in the hope that we can eliminate the trouble.

Finance: The farm account is on the credit side at this time and seems to offer good promise of remaining there for the year.

Improvements: There has been considerable improvement work done on the farm fields this fall; on the Hale fields by ditching and on the fields near Overtoun by removing old stone heaps and the brush that had grown up about them.

Grounds

The only work which we have done this year besides the routine care of the grounds is the extension of the athletic field under the special appropriation. We are now working on the space west of the running track making additional practice space for the athletic teams. A space 300 feet long by 100 feet wide has already been provided and we can obtain still more length and breadth. The final dimensions depend on the point at which we find ledge as we go back into the bank. We hope to get a full size football field and ample space for the jumping events without any appreciable rock excavation.

The work is proceeding most inexpensively. It will be an improvement to the appearance of the campus as well as a most desirable addition to the athletic grounds.

New Storehouse

The central storehouse has been fitted to provide room for the care of vegetables and fruit raised on the farm and needed for the West Hall supplies. The basement room where the vegetables and fruit are kept is easily adjusted for temperature, although it has not a cold storage plant. The vegetables and fruit from the farm are taken directly from the fields and orchards to the storeroom. The nearness of the new storehouse to West Hall will eliminate the expense of longer transportation and care of vegetables in the old storehouse near the gardens.

An inclosed extension to the platform of the kitchen in West Hall has been built for the storing of ice cream. We had not heretofore any protected storeroom for ice cream after it had been made. Hereafter the ice cream used in West Hall will be frozen at the Seminary by the power machine already installed there, thus eliminating the expense of maintaining two power machines for the schools.

New bathrooms have been installed in Ford Cottage and in Mr. Elder's house.

There has been very little sickness among the students. There have been two cases of appendicitis and some cases of broken bones. We have had no Infantile Paralysis although there have been a good many cases in surrounding towns. We began the term on the scheduled date although many colleges and secondary schools, public and private, deferred their time of opening on account of the prevalence of the disease.

On account of the expense we are not installing the sound pictures although permission was given by the Finance Committee to do this. We are not changing the Hymn Book to be used in the new chapel until later on because of the extra expense.

Sincerely,

H.F. Cutler.

Amber G. Moody
The Northfield Schools

R. E. Speer MOUNT HERMON SCHOOL · NORTHFIELD SEMINARY

WILFRED W. FRY
President of the Board of Trustees

FEB 23 1935

STEPHEN BAKER, *Chairman of Finance Committee*

JOHN L. GRANDIN, *Chairman of Executive Committee*

EDWIN M. BULKLEY, *Treasurer*

AMBERT G. MOODY, *Clerk and Assistant Treasurer*

GEORGE McEWAN, *Assistant Treasurer*

ALBERT E. ROBERTS, *Executive Secretary*

Ans.

East Northfield · Massachusetts

February 21, 1935

Dr. Robert E. Speer
156 Fifth Avenue
New York, N.Y.

Dear Doctor Speer:

In answer to your letter of the 18th I would reply to your questions as follows:

1. Northfield Seminary was incorporated Feb. 21, 1881.
Mount Hermon School was incorporated May 16, 1882.
First student arrived at Seminary November 3, 1879.
First student arrived at Mount Hermon May 4, 1881.
First land purchased for the Seminary in 1878, and
the first building erected in 1879. Henry F.
Durant, the founder of Wellesley, made the address
at the laying of the corner stone. This was a
recitation building and is now part of Revell Hall.
First property purchased for Mount Hermon was in
1879 ~~or~~ 1880.

If you are desirous of knowing the exact date of the purchase of property at each school, I will consult the records at our county seat. I assume, however, that the date of incorporation is the one which would be given as the founding of the schools.

2. and 3. Estimated value of property and combined endowment of the Schools in 1926:

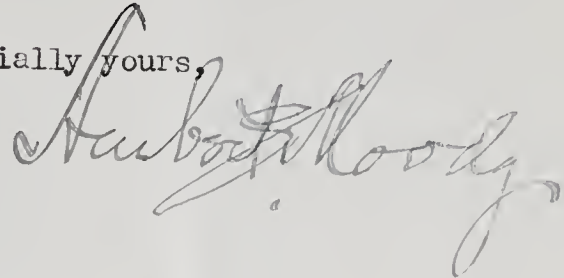
	<u>1926</u>	<u>1934</u>
Property	\$2,836,800.	\$3,323,000.
Endowment and Scholarships	2,417,700.	4,132,400.

4. The annual expenses in 1926-27, Elliott's first year here, were \$635,000. Towards this was raised the sum of \$130,000 to meet the deficit. The sum raised exceeded by \$6,100 the amount necessary to meet all expenses.

Gifts and Bequests toward Endowment Funds are greatly needed to put the work of The Northfield Schools (Inc.) on a more permanent financial basis.

It will be a pleasure for us to answer any further inquiries you may wish to make.

Cordially yours,

A handwritten signature in cursive script, appearing to read "Robert Hood". The signature is written in dark ink and is positioned to the right of the typed phrase "Cordially yours,".

AGM/W

REPORT OF THE PRINCIPAL
of
Northfield Seminary for the Year
1932-1933

DATA FOR SCHOOL YEAR 1932-1933

The first semester registration was 508; the second semester was 502. Of the latter, 29 were new students and former students returning, making the total number of pupils registered in the year 537. There were 39 day students included in this total. Of these, 5 were non-residents of the town and 34 were from Northfield families. 28 students were daughters of Northfield alumnae. 23 states and 5 foreign countries were represented as follows:

Massachusetts	177	Georgia	1
New York	117	Maryland	1
Connecticut	77	Minnesota	1
New Jersey	51	Mississippi	1
Vermont	33	North Carolina	1
New Hampshire	23	Oklahoma	1
Pennsylvania	13	West Virginia	1
Rhode Island	7		<hr/>
Maine	6		525
Ohio	4	Other Countries	
Illinois	3	Canada	7
Oregon	2	India	2
Virginia	2	Cuba	1
California	1	Egypt	1
District of Columbia	1	Japan	1
Florida	1		<hr/>
			537

As indicated on the application blanks, students who were church members were affiliated with the following denominations:

Congregational	95	United Church of Canada	3
Episcopal	68	Swedenborgian	3
Methodist	45	Universalist	2
Presbyterian	44	Advent	1
Baptist	39	Anglican	1
Catholic	7	Disciples of Christ	1
Dutch Reformed	7	Evangelical	1
Reformed	6	Friends	1
Christian Science	5	Greek	1
Lutheran	5	Moravian	1
Union or People's	4	Russian Orthodox	1
Unitarian	4		<hr/>
			345

The average age of the students for the year was 16.467. The class enrollments as the second semester opened were: Seniors, 91; Juniors, 88; II Academic, 112; I Academic, 124; Certificate Group, including High School graduates 55; II Preparatory, 20; I Preparatory, 11; Special 1.

At the end of the year 98 Seniors were graduated. 23 completed the English Course; 62, the General Course; and 13, the College Preparatory Course. The General Course as well as the College Preparatory course is used for

college entrance. The ages of this class varied from 16 to 29. The average was $18\frac{1}{2}$ years. 49 had come from cities; 35, from towns; 14, from farms. 22 had been helped by loans from the Students' Aid Society, and 39 received scholarships. The Seniors had earned during the summer vacations in the following occupations: Camp councillor, candy factory, clerk, clinic work, cooking, dancing lessons, general housework, library work, marcelling, mother's helper, office work, play ground director, summer conference work, tutoring, waitress.

58 students, 19 of whom are non-graduates, are planning to enter college this fall. 30 graduates in the class of 1933 are taking further training other than college. The colleges to admit our students are the following: Antioch, Catawba, Connecticut, Denison, Keuka, MacDonald, Middlebury, Milwaukee-Downer, Mount Holyoke, Mount Royal, Muskingum, New Jersey College for Women, Oberlin, Ohio State, Rhode Island State, Rollins, St. Lawrence University, Skidmore, Smith, Syracuse, University of Maine, University of North Carolina, University of Rochester, University of Vermont, Wellesley, Wheaton (Mass.), Willamette (Oregon) and Wooster.

Financial aid in the form of scholarships and Students' Aid loans was provided for our students as follows:

		<u>First Semester</u>	<u>Second Semester</u>	<u>Total</u>
Regular Scholarships,	122	\$4067.	\$7067.	\$11134.
Students' Aid Loans,	60	1485.	2330.	3815.
Munger Fund,	19	1000.	1000.	2000.
Mrs. Vogler's Scholarships,	5	648.	648.	1296.
Other Funds and Gifts,	34	1923.	1415.	<u>3238.</u>
				\$21,483.

As regards the health report for the year, it should be noted that 424 cases were admitted to the Infirmary. The total number of office calls at the Infirmary was 5200; and the total number of dispensary cases was 2731. Of our total school population 17 left school on account of health difficulties.

During the year the Seminary contributed \$709. to alumnae missionaries and \$1339.22 toward the running expenses of the school's Sunday services in Sage Chapel. \$100.74 was contributed by faculty and students to the Red Cross and \$151.90 added to our Thanksgiving Fund for emergencies arising among our students.

The list of speakers at our two Sunday services in Sage Chapel was as follows:

Rev. Paul F. Swarthout, Brattleboro, Vermont
Dr. Brewer Eddy, D.D., Boston
Rev. Elliott Speer, East Northfield
Mrs. L. W. L. Scales, Warden, Smith College
Rev. W. Stanley Carne, East Northfield
Prof. Buell Trowbridge, Phillips Academy, Andover
Rev. Joseph H. Twichell, Williamstown
Rev. Wallace W. Anderson, Manchester, New Hampshire
Rev. Robert Seneca Smith, New Haven, Connecticut
Rev. Howard C. Weir, New Haven, Connecticut
Mr. Frank Speer Coan, Princeton, New Jersey
Rev. John J. Moment, Plainfield, New Jersey
Rev. Raymond Calkins, D.D., Cambridge
Miss Ruth I. Seabury, Boston
Rev. Wilhemus B. Bryan, Jr., Princeton, New Jersey
Rt. Rev. John T. Dallas, Concord, New Hampshire
Rev. Alvin B. Gurley, Philadelphia
Mr. Wilson MacDonald, Toronto, Canada
Pres. James L. McConaughy, Wesleyan University
Rev. Lester P. White, Mount Hermon
Rev. George Stewart, Stamford, Connecticut
Rev. Tertius VanDyke, Washington, Connecticut
Prof. Patrick M. Malin, Swarthmore College
Rev. Harold E. Nicely, East Orange, New Jersey
Prof. A. Graham Baldwin, Phillips Academy, Andover
Mr. Richmond P. Miller, George School
Pres. Paul D. Moody, Middlebury College
Rev. Leslie Glenn, Cambridge
Rev. Kenneth B. Welles, Albany, New York
Rev. Dwight Bradley, Newton Center
Rev. James Gordon Gilkey, D.D., Springfield
Pres. J. Edgar Park, Wheaton College
Miss Mira B. Wilson, East Northfield

Other speakers and musicians at week-day chapel, club meetings, etc., were:

Mr. A. E. Roberts, East Northfield
Dr. Blakeslee, Kenya Colony, Africa
Mr. W. R. Moody, East Northfield
Miss Harriet Yates, Religious Education Director, Vermont
Mr. Sam Higginbottom, India
Mr. Bradley A. Dusenbury, Port Chester, New York
Miss Mabel Hastings, Boston
Mrs. A. G. Moody, East Northfield
Pres. Henry Noble MacCracken, Vassar College
Prof. Wm. Ellsworth, New York

Pres. Ralph Waldo Lloyd, Maryville College
Dr. K. Frances Scott, Smith College
Miss Marion Dodd, Northampton
Rev. Augustine Jones, D.D., Springfield, Vermont
Dean Edith Bush, Jackson College
Archdeacon Marshall E. Mott, Springfield
Mr. Russell Durgin, Japan
Rev. Mary A. Conner, East Northfield
Miss Grace Bullard, India
Mr. Rudolph Hertz, Santee Indian School, Nebraska
Miss Louie Miner, Hunter College
Miss Harriet Newhall, Mount Holyoke College
Mr. Harold B. Ingalls, New York
Miss Ruth Dorker, Mount Holyoke College
Dr. Milton S. Rees, Rochester, New York
Miss Miriam Woodbury, Boston
Mr. Thomas Que Harrison, Japan
Mr. Edwin Markham, West New Brighton, New York
Rev. Sidney Lovett, Yale University
Miss Zona Gale, Portage, Wisconsin
Mrs. Wilnetta Sproull Taggart, Burlington, Vermont
Miss Elizabeth Nicely, Pianist
Mr. Ernest Johnson, Tenor, "Negro Spirituals"
Misses Lucy Lewis and Gertrude Peterson, Irish Harp Duo
Prof. William Ellsworth, Lecturer, "The Victorian Age"

In the Entertainment and Lecture Course, which is self-supporting, nine Saturday evening entertainments in Silverthorne Hall were scheduled as follows:

Commander Donald MacMillan, "Arctic Explorations"
Hampton Quartette
Dr. Georg Rommert, Demonstration of Micro-projection
Branson DeCou, Dream Pictures: "London and Paris"
Fred A. Eldred, Magician
Sue Hasting's Marionettes
Middlebury Glee Club
Jitney Players: "Trip to Scarborough"
Charles Crawford Gorst, Naturalist

Interesting exhibits have been the following:

Exhibit of Paintings and Chalk Drawings by Robert Strong Woodward
"The Antique Shop" (under direction of Mrs. A. P. Fitt)
Exhibit of Modern Photography
Illustrated Talk on Stained Glass
Illustrated Talk on New England Wild Flowers

Special events of "home production" on our calendar have been the faculty play "As You Like It", on Thanksgiving Day, Tau Pi's "Adam and Eva", the Sophomore Dramatic Society's "Little Women", a Christmas Miracle Play just

before the holidays and a Lady Gregory religious play presented by Bible classes, and our first German play, "Schneewittchen". Class projects that had interest for the whole school were a spring "Poetry Reading", and a Saturday night science exhibit, the latter designed to introduce the younger girls to the work of our science laboratories.

ENROLLMENT

In addition to the statistics set forth in the preceding pages I am tempted each year to give a little more intimate account of a few matters which in the course of the year have seemed noteworthy. The most obvious thing about the school year 1932-33 has been our good fortune in enrollment as contrasted with many other schools. To be sure, unlike our experience in the summer of 1931, our rooms were not all filled by August first and it seemed best to close Eastman Cottage. But if the quantity of our students was lessened by that plan, the quality of our work was assuredly raised. It is my hope that we shall never have to use that building again for the winter housing of students. It is so poorly constructed that it is almost impossible to achieve quiet study hours; its capacity is so small (only 17 girls) that in order to carry on our co-operative housekeeping program eight students, taking meals at Eastman, had to be housed in a private home next door, ill-adapted to students.

Exclusive of town students and including the Annex, our total campus capacity is now 472. This allows for only two girls in any one room and should not be varied in our present space unless the number of teachers accommodated in any one dormitory changes. In the fall of 1932 we had four less campus students than we could have accommodated. The total fall registration of 508 included town students and eight still living at Kenhome. After June 1933 I have asked Mrs. Kendrick to take no further students. She has given excellent care and direction to her girls, but the difference in price arrangement has always tended to create ill feeling. I am sure that limiting our students to our own buildings and supervision, unless they come from town families or work in town families, is wise. And I look forward to the time when the Annex rates can be on the same basis as campus rates. Our future capacity will be therefore 472 plus whatever town students come to us. This number for the coming year is large, already by August totalling 40.

As one hears about the anxious fortunes of girls' boarding schools in 1933-34, I think we can truly say that we have been very much needed even in depression year and that the basic economic theories on which the school was founded have been validated even in what might be called a financial and educational rainy season.

STAFF

Our staff for the year included eight new teachers, all but the first of whom are continuing into the year 1933-34:

Miss Helen Bisbing, M.A., Smith, '32, vocal

Miss Marion Fuller, B.A., Wellesley, '30, student of Matklay in London, piano

Dr. Uno H. Helgesson, M.D., Yale, '28, study in Germany, consulting psychiatrist

Miss Miriam E. Hubner, B.S., Skidmore, '31, M.A. Teachers College, '32, assistant in physical education

Mlle. Marguerite Liniger, Ecole superieur, Neuchatel, Switzerland, '11; Ecole professionnelle, Neuchatel, '17, formerly with the Burnham School, French

Miss Margaret L. Mensel, B.A., Smith, '15, formerly with Shady Hill School, Chestnut Hill, Philadelphia, history and head of Revell-Holton

Miss Stella M. Morse, B.S., Simmons, '20, formerly at Chazy School, librarian

Miss Caroline Phelps, course at Columbia University, assistant house instructor, Gould

Miss Dorothea Shute, B.A., Boston University, '15, formerly at Keene Normal School, English

In the middle of the spring term the school mourned the passing of Miss Mabel Burns of Auburndale, who had been associated with our music department as piano teacher for the past three years. For a few weeks prior to her death Miss Burns had been unable to come to Northfield for her usual half-week of appointments. The work of her students in our informal recitals each year has testified to the effective training and generous interest she had always given them.

In June Miss Jennie Haight retired from her position as half time music librarian after 39 years' connection with our school. Her serious illness during the ensuing summer has given us grave concern.

During the summer, three of our teachers have been married, Miss Seng and Miss Allbee from the department of Home Economics, where they had done excellent work for the last two years; Miss Spence, the much-loved class teacher of the Senior class, who had taught mathematics since 1928. Four other teachers severed their connection with our work at the end of the year. In the interests of economy Miss Underwood's work in Science will be absorbed by the four other members of the department, and Miss Blair's work in German will be carried by Mr. Kirmann of Mount Hermon. The advisability of putting another woman into our Bible department led me to replace Mr. Ernest Edmunds with the reappointment of Miss Kathryn Rogers who has been away from school while securing her M.A. at Chicago. The plan to appoint a man as music director for both schools terminated Miss Bisbing's

work with us which had originally been arranged on a one year basis. The fall report will give the further account of 1933-34 staff appointments.

Some analysis of our 1933-34 staff appointments may be of interest:

Teaching full time	29
Teaching half time and head of house half time	5
Teaching half time or less	4
Head of house full time	3
Administrative full time	2
Teaching half time and administrative, half time	1
Librarian, full time	2
Librarian, half time	1
Health Department	
Doctor, half time	1
Consulting Psychiatrist, $\frac{1}{2}$ day every month	1
Physical Education teachers, full time	2
Nurses, full time	2
House Instructors, full time	<u>10</u>
	Total 63

As regards residence 46 of our staff have lived in the dormitories, 5 in non-dormitory buildings on campus, 7 in the village, and 5 out of town. We have had, therefore, 1 resident staff member in a dormitory to every 11 girls and about 1 class room teacher to every 15 girls. The latter figure, however, is easily misinterpreted as special departments like music and art scarcely function in a class room fashion for any but the few girls at work in those fields.

We cannot overestimate, I think, the fine service that our faculty, especially those who bear the burden and heat of the day in the matter of dormitory residence, are doing for our school. To be sure they have been greatly blessed by the comparative freedom from the dread of unemployment and non-payment which the public school teachers and many private school teachers have had to face. Many, however, have been supporting fathers and mothers and unemployed brothers and sisters and their children on their modest salaries. Their appreciation of the way in which the finance committee have made it possible to "carry on" in these times has been often expressed. But quite aside from that sense of gratitude I have never known a group of people so willing to serve on extra-curricular activities. It is a sympathetic working group in every sense of the word whether the matter in hand is entrance papers to correct, a Thanksgiving faculty play to present, or some homesick, badly adjusted girl to help.

The Faculty Club House which is constantly in use is presided over by an alumna with a gift for such matters, Mrs. Annette P. Sturgis, and it is one of the most helpful and recreating elements in our life here. Mrs. Coolidge, when I was talking with her recently, described dormitory life for teachers

as one of the best devices for educating the young and one of the worst for exhausting the faculty. If I seem to overstress the necessity of faculty well-being, it is only because I feel so sure that exhaustion is not conducive to any kind of effective education. When Crossley has its plumbing properly oriented, I do hope that we can move toward assigning two rooms to each Seminary teacher, a bedroom and a sitting room. At present that is impossible in the smaller halls like Hillside and Moore, because it would not leave enough space for student rooms. But if one of the brick dormitories, whose charming plaster model is in my office, can be realized, it would be possible to consolidate the dwellers in our wooden dormitories, lessen the fire risk and still give adequate quarters for the teachers. We cannot pay salaries comparable to what these same people with the same training would draw in normal times in other residence schools, to what in fact some have drawn before coming to us, but in order to retain our best teachers I feel that we must make dormitory life as livable as we can for them.

FACULTY
MEETINGS

Lest this become a dream of the future instead of a report of the year just passed, let me say that we have had a most constructive series of faculty meetings this year. The invited speakers have been: Mr. Spear on English Schools, Dean Nicolson of Smith College on academic standards, Rev. Sidney Lovett, the chaplain of Yale on religious training in school and college, Dr. Katharine Denworth of Bradford on the present status of the Junior College, Dr. E. W. Butterfield, the commissioner of education for Connecticut, on "Varieties of Intelligence", Miss Frances Knapp, Freshman dean of Wellesley, on "Manners in the Secondary School", and Miss Daboll on her visits to the colleges to which we have sent students. These lectures have been interspersed with shorter reports by our own staff and discussions particularly on matters of religious training and academic standards.

Out of such meeting some very practical results have come. The disadvantage of having two students using one big desk for the study hours in their rooms was referred to again and again. Mr. Polhemus came to the rescue with an apparently inexhaustible supply of small homemade tables used in the tents in the conference season. These were painted black with green or orange edges, and for the second half of the year we were sure that there were two study tables in every double room on campus. The need of a day time study hall for the younger or failing students was stressed. Mrs. Webber was secured to supervise it-- a task which she has carried out with marked success. A room in the Home Science building was put into condition for this purpose and more tent tables were put in place. All first year students with less than a B average use this room and some other students have even asked to be assigned to it.

As they appear to me after four years of acquaintance with the school the needs or, shall I say, the lines of growth we should pursue are (not inclusive of curriculum change or development of teaching method, which should automatically follow IIa):

- I. A tuition plan which will make it possible to take promising students who cannot possibly pay \$350. by taking some who can pay more; to many ministers' daughters, for instance, \$350. is as prohibitive as \$1500. would be.
- II. Progressive strengthening of our staff in
 - (a) Teaching ability
 - (b) Quality of Christian leadership
- III. Progressive building up of the quality of the student body; more first year high school students who will continue throughout their secondary course with us.
- IV. The division of Gould into two housing units of 70 students each. Adequate personal oversight in so large a hall as 140 is almost impossible. A sound-proof ceiling in the Gould dining room.
- V. Rearrangement of housing plan to provide each teacher with two connecting rooms for bedroom and sitting room. (This is already achieved at Gould). Running water in teachers' bedrooms or separate bathrooms for faculty use in all houses.
- VI. New brick dormitory, or dormitories, to take the place of Moore, Hillside, and Eastman.
- VII. Central dormitory living rooms refurnished in several cases to give warmth and homelike quality. Fireplace built into Weston living room (the only such room without one).
- VIII. New or improved organ in chapel, and practice organ.

I know that these changes cannot all be achieved quickly. I should appreciate very much the trustees' wisdom on the question of their relative importance. For much of the value of the work of the school in the year just ahead will depend on the plan and the goals which are in our minds as we make the many seemingly minor decisions and improvements in school life.

Respectfully submitted,

(Signed) *Mira B. Wilson*

REPORT OF THE PRINCIPAL
of
Northfield Seminary for the Year
1933-1934

NORTHFIELD SEMINARY

1934

General Data -- 1933-34

Registration (Figures in brackets are for previous year)

	First semester	Second semester
Boarding students	498 (476)	489 (468)
Day Students	35 (32)	34 (34)
Working Students	10	10

In the second semester, 14 new students and former students registered for the first time, making the total registration for the year, 557. 28 were daughters of Northfield Seminary alumnae. Of the new students, 46 were related as cousins, nieces or sisters to Northfield alumnae. 30 were similarly related to Mount Hermon alumni.

New Students

306 old students returning, September 1933
 237 new students entering, September 1933

Grade Completed in Previous School:

1 Grade VI
 9 Grade VII
 65 Grade VIII
 45 Grade IX
 45 Grade X
 5 Grade XI
 67 Grade XII, or high school graduates

Students in school June 1933, not returning in September

98 graduated from Northfield Seminary
 31 were already high school graduates
 18 advised to withdraw
 17 withdrew for family and financial reasons
 1 health

Students leaving during year, 1933-34

11 health
 8 advised to withdraw
 9 family and financial reasons
 7 other reasons

Twenty-one states and 9 foreign countries were represented as follows:

<u>United States</u>			<u>Foreign</u>		
Connecticut	85	(77)	Canada	6	(7)
District of Columbia	1	(1)	Cuba	1	(1)
Florida	1	(1)	Egypt	1	(1)
Georgia	1	(1)	England	1	(1)
Illinois	1	(3)	India	1	(2)
Maine	8	(6)	Japan	2	(2)
Maryland	1	(0)	Mexico	1	(0)
Massachusetts	188	(177)	Porto Rico	3	(0)
Michigan	1	(0)	Siam	1	(0)
Minnesota	1	(1)			
New Hampshire	32	(23)			
New Jersey	51	(51)			
New York	112	(116)			
North Carolina	1	(1)			
North Dakota	1	(1)			
Ohio	3	(4)			
Oregon	1	(2)			
Pennsylvania	11	(13)			
Rhode Island	13	(7)			
Vermont	23	(33)			
Virginia	3	(2)			
West Virginia	1	(1)			

(Figures in brackets refer to previous year)

As indicated on the application blanks, students who were church members were affiliated with the following denominations:

Advent	1	Methodist	46
Baptist	38	Moravian	1
Catholic	9	Presbyterian	56
Christian	2	Reformed	3
Christian Science	6	Swedenborgian	1
Congregational	113	Union or Community	6
Dutch Reformed	8	Unitarian	1
Episcopal	75	United Church of	
Evangelical	1	Canada	1
Greek Orthodox	1	Universalist	1
Lutheran	5		<u>375</u>

The average age of the student body as of February first was 16 years, 4 months (16 years, 7 months).

Classification

	<u>First Semester</u>		<u>Second Semester</u>	
Grade XII	83	(77)	90	(91)
XI	90	(87)	95	(88)
X	94	(96)	146	(112)
IX	80	(97)	90	(124)
VII and VIII	19	(24)	27	(31)
Certificate Group	117	(86)	26	(16)
High School Graduates	60	(39)	59	(39)

Seniors

At the end of the year 99 Seniors were graduated. 30 completed the English Course; 50, the General Course; and 19, the College Preparatory Course. The General Course as well as the College Preparatory Course is used for college entrance. The ages of this class varied from 16 to 31. The average was 18 years and 3 months. 34 had come from cities; 48, from towns; 17, from farms. 23 had been helped by loans from the Students' Aid Society, and 52 received scholarships. The Seniors had earned during the summer vacations in the following occupations: Bible school teaching, camp councilor, clerical work, clerk, Conference work, cooking, general housework, hospital work, kindergarten teacher, music teacher, mother's helper, playground director, roadside stand, sewed tobacco leaves, swimming instructor, waitress.

Thirty colleges are represented in Senior class plans:

Antioch	1	N. J. College for Women	1
Bates	1	Ohio University	1
Beaver	1	Russell Sage	1
Bennington	1	Simmons	1
Boston University	1	Skidmore	1
Bryn Mawr	1	Syracuse	1
Colby	1	Smith	4
Cornell	1	Oberlin	3
Drexel Institute	1	Radcliffe	2
Hunter	1	Swarthmore	2
John Hopkins	1	Temple University	2
Kentucky University	1	University of N. H.	4
Massachusetts State	1	University of Vermont	1
Middlebury	1	Wellesley	4
Mount Holyoke	1	Wheaton	1
		Undecided or uncertain	4

Fifty-one Seniors expect to continue studies elsewhere than in college:

Art School	3	Kendergarten School	1
Business School	17	Marriage	1
Domestic Science	3	Normal School	1
Hospital Training	9	Physical Training School	1
Hotel Training School	1	Uncertain	14

Scholarships

Financial aid was granted during the year, as follows:

	<u>First Semester</u>	<u>Second Semester</u>	<u>Total</u>
Endowed Scholarships	\$ 7498.	\$ 7497.	\$ 14,995.
Munger	1000.	1000.	2,000.
Vogler	324.	371.	695.
Other Funds	1337.	2232.	3,570.
Students' Aid Loans	1320.	1945.	3,265.
	<u>\$11480.</u>	<u>\$13045.</u>	<u>\$24,525.</u>

Sunday Preachers

The list of Sunday preachers includes the following:

Rev. Rex Stowers Clements, D.D.	Mr. Elliott Speer
Rev. Bruce Curry, D.D.	Rev. Albert G. Butzer, D.D.
Mr. Kenneth Holland	Pres. Buell G. Gallagher, Talladega
Dean William H. Powers of Syracuse	Dr. Robert E. Speer
Mrs. Charlotte Hawkins Brown	Rev. Lester P. White
Rev. James Gordon Gilkey, D.D.	Rev. Charles R. Watson, D.D.
Rev. Wilson Hume	Rev. Henry P. VanDusen, Ph.D.
Rev. Halford Luccock, D.D.	Rev. Arthur P. Pratt, D.D.
Rev. A. Graham Baldwin	Rev. George Stewart, D.D.
Prof. Patrick M. Malin	Mr. Kirby Page
Dean Luther Weigle	Rev. William P. Schell, D.D.
Mr. Fay Campbell	Dr. Boyd Edwards
Pres. Henry Sloane Coffin of Union	Pres. Howard Thurman, Howard Univ.
Rev. Dwight Bradley, D.D.	Rev. Kenneth B. Welles
Mr. Francis Miller	Rev. Henry H. Tweedy, D.D.
Rt. Rev. Henry K. Sherrill, D.D., LL.D.	Rev. Vincent Ravi Booth, D.D.

Lecture and Entertainment Course and Musicales

In the Course, which is self-supporting, the numbers were scheduled as follows:

Amelia Earhart, "The Fun of Flying"
Ellenor Cook, "Folk Songs from Picturesque Lands"
Jitney Players, "Arms and the Man"
Paul Shirley, Viola d'Amore Virtuoso
Galloway Players, "The Late Christopher Bean"
Wm. W. Ellsworth, "Dr. Johnson and His Circle"
Miss Viva F. Richardson, Piano, and Miss Ruth Douglass, Soprano
Miss Marjorie Mack (Filene's) "Clothes"
Branson De Cou's Dream Pictures, "Mexico"
Dan McCowan, Naturalist
Ernest L. Mehaffey, Organ Recital
Wilnetta S. Taggart, Monologist
John A. Lomax, "Types of the American Ballad"
Inez and Iris Lauritano, Violin and Piano
Stephen Leacock, Author and Lecturer

Special events of "home production" on our calendar were: the faculty play, "Fashion", Tau Pi's "Pygmalion", Sigma Delta's "Seventeen", events of the Library "Book Week", and the Mount Hermon Senior play. The German classes gave "Dornroschen", the Whittle Orchestra, a Sunday evening "Hour of Music", and the Estey Chorus and Mount Hermon Glee Club gave a concert in early May as well as during Commencement.

Church

The inauguration of the Northfield Seminary School Church under the leadership of Mr. Harold B. Ingalls as chaplain has been outstandingly the new feature of the school year. A very full report of this work has been written up by Mr. Ingalls for a seminar at Yale Divinity School. A copy of that report is on file in Talcott Library. From it I cull a few items of major interest. The Church has been developed as a joint project of the faculty members and the students. The proportion, for instance, of the cabinet, its governing body, is 13 students to 4 faculty. Its declaration of purpose is as follows: "To nurture in its members the desire to yield their spirits to that of God the Father that He may use them for the furthering of His Kingdom here on earth, confident that through this union they will grow in understanding and love of their fellow men; To assist its members in their efforts to strive as Jesus did to create rather than to destroy, to walk steadfastly forward and to face life honestly with faith and courage." All student and faculty members, whether or not they are members of this church, may participate in its work and communion. By January, however, the church was sufficiently well organized so that it could receive members, and during the year 159 students and 21 faculty joined. Of these, 134 were received by letter and 46 were baptized. Some features of the work of the church which have general significance throughout the school might be mentioned: As, for instance, the continuance of the fine Northfield tradition of supervision of the Barber District Sunday School; the generous contribution of Thanksgiving baskets to people in this vicinity; students' participation in vesper services and leadership of daily chapel; the worship department's planning of special services (dedication and installation, communion, etc.); and the work on services for devotional meetings in the halls; the social survey trip to New York City sponsored by the industrial relations committee and attended by 20 students at the spring vacation; the distribution of clothing through the visiting nurse to relief agencies; a series of meetings to discuss the meaning of church membership; the completing of the service book by the worship department; the delegation of 17 students and 4 faculty members who attended the Northfield League Conference in June. Visiting ministers have been very cooperative in leading discussions on topics that were of interest to students. A list of these voluntary groups with the attendance may be of interest. (This list does not include informal after-dinner discussions of groups within single halls.):

Dr. Bruce Curry, Students' Religious Problems	85
Mr. Kenneth Holland, International Relations	45
Dr. Albert Butzer, Religion & Social Issues	75
Dr. William Powers, Syracuse Chapel Program	50
Dr. Robert E. Speer, Religious Problems	60
Dr. Charles R. Watson, Missions	35
Mr. Wilson Hume, Missions	75
Dr. Ralph Harlow, Social Issues	50
Dr. Henry P. VanDuesen, (Invited group)	20
Dr. George Stewart, Church Membership	45
Prof. Patrick M. Malin, Religion & Economics	35
Rev. Kirby Page, War	75
Dean Luther Weiglé, Church Membership	40
Dr. William P. Schell, Missions	25
Dr. Henry Sloane Coffin, Religious Problems	60
Rev. Howard Thurman, Religious Problems	60

Much might be said about the hospitality extended to the students by Mr. and Mrs. Ingalls in their home at Bolton Cottage. A conservative estimate would be that at least two groups of from five to twenty-five people met there each week, and often there were three or four groups. Business meetings, social affairs, and individual talks have undoubtedly brought at least 200 different girls to the house in the course of the school year.

The business department of the church cabinet reports the receipts for past school year toward the church finances of \$1421. The missionary returns have been \$735. In each case these represent an increase over the preceding year. \$57.52 was contributed by students and faculty to the Thanksgiving Fund, an emergency fund for students' use, and \$92.42 to the Red Cross.

Perhaps the most important thing in the whole situation is the degree with which the girls' relationship to the church has seemed important to them. The school press and letters home have been full of it; it is "the" thing to be interested in "our church". Not infrequently, a recent alumna chatting with me says wistfully that she wishes that she could have been in school when the church was under way. I hope that it means that we are sending out graduates who will be intelligent contributors to the Christian life of their churches and communities.

Health

The number of patients treated and office calls made was as follows: Office cases, 3260 (2731); office calls, 5493 (5200); bed patients, 393 (424); appendectomies, 6 (8); faculty patients, 21 (no figure available for 1932-33). It is interesting to observe from these statistics that the number of bed patients treated during the year fell off by 7 per cent. On the other hand, the number of individuals applying for out-patient treatment was 19 per cent higher than the previous year. It gave Dr. Webber and me real concern that twenty-one members of our faculty should have had to be treated as bed patients. As a matter of fact, some of them entered the infirmary more than once, making a total of 33 bed cases from our faculty group. One cannot calculate all the factors involved, but it certainly looks as if our full school of last fall and the attempt to keep teaching expenses down to as reasonable level as possible meant unduly heavy programs for some of our group.

While Dr. Webber had a month's leave of absence after the spring holidays to fortify his own health, we were indebted to Dr. Miller of Mount Hermon who took the oversight of our Seminary work. Throughout the year Dr. Helgesson, the resident psychiatrist at Smith College, has come to us as to Mount Hermon for a half day twice a month. He has had conferences with 22 students. In many cases his help in the adjustment of the student to school life has been marked. He has also conferred with heads of houses and teachers concerned, advising about the needs of an individual student. In fact, he has been able in several cases to work almost entirely through one of the heads of houses, thus saving his time for conference with girls from other sections of campus.

In bringing his work at the Seminary to a conclusion in June, Dr. Webber made the recommendation that the whole first floor of Betsey Moody Cottage be reserved for patients; four rooms are now used as apartments for

the assistant principal and the dietitian, for whom at present we have no other campus places. But I think that within the next year or two some other arrangement will have to be achieved.

Two innovations in the detail of school life have contributed, I hope, to the lessened number of bed patients in the Infirmary and to the general well-being of the students. One was the reducing of food allowed in the rooms for between-meal eating to unsweetened crackers and fruit (major exceptions to this are of course Thanksgiving and birthdays); but in large measure it does away with the temptation to nibble at candy and fruit during study hours. The second and more constructive thing was the inauguration of a milk station out-of-doors in spring and fall, in the basement of Stone in the winter. This station is open for fifteen minutes after Chapel every day. The average number of girls who availed themselves of milk and crackers was 170 per day. As the greater number of domestic work appointments come in the forenoon, and as many girls have three or four classes in addition between a seven-thirty breakfast and a twelve-forty-five lunch, this custom has commended itself to all of us who are planning for their welfare.

Physical Education

Our physical education work and athletics have been carried on this year under the supervision of two able and well-qualified teachers and one older student completing her work for the diploma and assisting with sports at the same time. The statement of aim adopted by the department is perhaps of interest to quote: "To interest all girls physically able to participate in some form of physical activity. To provide a wide choice so that each girl is able to enroll for the kind of sport which she most enjoys. To encourage group and team spirit with emphasis on the fun in playing the game and not the importance of winning. To promote health habits, physical and mental, that will have a carry-over value as well as a present one." All girls who had no physical disabilities were required to take one hour of swimming and one hour of floor work each week. The exception to this rule came in the case of town students and Annex girls who were not required to take work but might do so if they wished. The girls who passed the Northfield swimming test were allowed to drop swimming if they chose and substitute another hour of floor work. Each girl was allowed to choose her activity.

It may be interesting to note the activities for which the girls registered in the four quarters. They are listed in the order of election by the girls. In the first quarter, for instance, 287 students were carrying swimming, while 4 were registered in corrective class: First quarter, swimming, hockey, archery, captain ball, volley ball, soccer, life-saving, hiking, corrective; second quarter, swimming, basket ball, natural dancing, elementary tap dancing, folk dancing, tumbling, life-saving, advanced tap dancing, corrective; third quarter, swimming, elementary tap dancing, natural dancing, basket ball, tumbling, folk dancing, advanced tap dancing, corrective, life-saving, hiking; fourth quarter, swimming, baseball, track, hiking, archery, elementary tap dancing, life saving, natural dancing, advanced tap dancing, folk dancing. Fall Field Day came on October 28, and the Tree Day festivities, on May 14. The charming out-door dancing and pageantry for that occasion is carried out under the direction of the gymnasium department and the class teachers. In 1934, a Mother Goose

Pagoant was staged. A swimming demonstration, repeated during Commencement exercises, was produced by the swimming club on May 26. The training in social dancing has been generously given by the gymnasium department throughout the year, both in the gymnasium classes and in the dormitory groups. Proper dancing positions and posture were stressed.

Library

It is difficult to compress the work of our library into small space. Briefly, however, it may be said that our circulation statistics were: non-fiction borrowed for home use 7941; fiction borrowed for home use 5179; maps, pictures, and clippings borrowed for home use 1018. The year has been marked by the celebration of two Book Weeks when the new books have been received and put on display. 409 books have been purchased this year. We have received 23 gifts. We have subscribed to 55 magazines and 5 newspapers. The library has been opened on week-days from 8:15 to 5:30 with the exception of the noon hour. Two evenings a week it is open from 7:05 to 9 o'clock; and during the winter months it was open on Sunday afternoons from three until time for vespers. We were materially aided in the attempt to make the library attractive to all comers by the gift of the class of 1918 which made possible two leather chairs and a rug for a corner by the fireplace, together with some pottery to give color on top of bookcases and tables. Miss Morse and her assistants constantly do a great deal with bibliography. Students and faculty alike report delight in "working up topics" from the material which the librarians furnish. One of the most valuable sections of the library is the shelves devoted to vocational material: college bulletins, books and articles on vocational opportunities are all collected there, and students and their advisors consult them a great deal. In October the New England School Library Association held its fall meeting with us and were entertained at luncheon at East Hall.

Staff

Our staff for the year included nine new teachers, two of whom were shared with Mount Hermon, and four of whom had to be secured after the beginning of the year, when it was obvious that our student enrollment was to be heavy:

- Miss Irene W. Benn, Boston School of Domestic Science, formerly head of dormitory at Simmons, substitute house instructor.
- Miss Wynne E. Caird, M.S., Massachusetts State College (to complete the term of Miss Dobbin, called away by her mother's illness). Science Department
- Miss Clarice E. Carpenter, M.A., Columbia, in charge of Clothing and Art work, formerly head of the Women's Institute of Scranton, Pa.
- Melvin L. Gallagher, M.S.M., choral director, one-half time at Mount Hermon.
- Mrs. H. B. Ingalls, B.A., Bucknell, Bible Department, part time.
- Ernest N. Kirrmann, M.A., German Department, one-half time at Mount Hermon
- Miss Mildred Marcy, B.A., Wellesley, Mathematics and Library assistant.

Mrs. H. C. Ruhl, B.A., Bryn Mawr, English Department, part time.
Miss Daisy W. Smith, B.S., M.A., Columbia, Home Economics Department, part time, formerly at Spelman College as teacher of Home Economics and dietitian.

All of these teachers will continue with the school next year.

In June, 1934, Miss Gertrude M. Scribner retired after twelve years of work as House Instructor in Gould Hall. Under her wise and faithful supervision the students' work in the big Gould kitchen and dining room has been carried on with an amazing degree of success. There has been so little friction that often we have forgotten to realize what competent care and wisdom was being exercised. I should like to take this opportunity of expressing the school's very deep appreciation of all Miss Scribner has done for our common life. We hope that her retirement at this point may bring her years of continued usefulness as well as of less taxing duties.

An analysis of our 1933-34 staff appointments was included in last fall's report. I am taking the liberty of duplicating it here as it really covers the period of the present report.

Teaching full time	29
Teaching half time and head of house half time	5
Teaching half time or less	4
Head of house full time	3
Administrative full time	2
Teaching half time and administrative, half time	1
Librarian full time	2
Librarian, half time	1
Health Department	
Doctor, half time	1
Consulting Psychiatrist, $\frac{1}{2}$ day every month	1
Physical Education teachers, full time	2
Nurses, full time	2
House Instructors, full time	10
Total	<u>63</u>

As regards residence, 46 of our staff have lived in the dormitories, 5 in non-dormitory buildings on campus, 7 in the village, and 5 out of town. We have had, therefore, 1 resident staff member in a dormitory to every 11 girls and about 1 class room teacher to ever 15 girls. The latter figure, however, is easily misinterpreted as special departments like music and art scarcely function in a class room fashion for any but the few girls at work in those fields.

In the summer of 1933, eight of our faculty studied at the following summer schools: Harvard; Concord Music School; Westminster Choir School; University of Michigan; Middlebury; State Teachers College, Worcester, Massachusetts; University of Rennes, France. The tuition for six of the number was provided by the school, the total expense to the school being three hundred dollars. May I say that this custom of encouraging attendance at summer school sessions is extremely rewarding in the academic work of our school. I question whether any similar amount in our budget is spent with greater effect.

Faculty Meetings

Faculty Meetings for the school year included lectures by the following outside speakers in addition to discussions lead by members of our own staff: three joint meetings with Mount Hermon faculty addressed by Mr. Leslie Stephens of the Educational Records Bureau; a lecture on the Current Situation in Europe by Dr. Walter Kotschnig; a lecture by Dr. VanDusen, Dean of Union Theological Seminary, on Religious Education; three talks on the Psychology of Teaching by Professor George Wells of the Hartford Seminary Foundation; a joint meeting with Mount Hermon faculty addressed by Dr. Uno Helgesson on the History of Psychiatry. Mr. McEwan very kindly consented to talk on Teachers Savings and the Budgeting of Teachers' Incomes at two meetings in the winter.

Gifts

Two gifts to the school has made very happy changes, or additions, to our school life possible. One was a gift from Mrs. Pomeroy, shared by Mount Hermon. With it we were able to do over the living room of Weston Hall, the least homelike of all our buildings. A fireplace was built in to the east wall of that room and the whole room, together with the rooms and corridors of the first three floors, was painted a light color to get away from the gloomy, dark walls. Furniture and curtains for the room were also secured. The second gift, from Mr. Sunderland, made possible the erection of an over-night cabin on land owned by the school, north east of Old Orchard. The cabin was completed in time for one weekend spent there before commencement. It has been a much appreciated center of our outdoor fall activities. It is constructed to provide bunks for ten students and two members of the faculty, who usually go up on Saturday afternoon and stay until Monday noon. A committee of the faculty are supervising its use and trying to make it a training in real wood's craft as well as wholesome recreation for many of our students, who sign up far in advance for chances to go.

Recommendations

In concluding my report it has seemed pertinent to include some of the specific needs and goals which are in the minds of those of us who try to plan ahead for the development of the school. I list them briefly, but not without real conviction as to their value to the future of our work. The first group present matters of policy not necessarily involving the expenditure of funds. The second group represent needs which can be met only be increased outlay. I should be happy to have the advice and counsel of the Board of Trustees as to the wisdom of these matters in their eyes.

Group A

- I. A tuition plan which will make it possible to take promising students who cannot possibly pay \$350. by taking some who can pay more; to many ministers' daughters, for instance, \$350. is as prohibitive as \$1500. would be.

- II. Improved commencement schedule, to lessen the duration of the commencement period, to make the entertainment of our guests more easily handled, and to allow more adequate supervision of the student body in both schools.

Group B

- I. The division of Gould into two housing units of seventy students each. Adequate personal oversight in so large a hall as one hundred forty is almost impossible. This might be tried the first year without much structural change to the building, but with the additional expense of an additional head of hall. After that if it proved feasible some structural changes would be needed.
- II. A sound proof ceiling in the Gould Hall dining room.
- III. A new organ for Sage Chapel (last price quoted by the Estey Company was \$10,100. and involves using pipes of old organ).
- IV. A communion service and baptismal bowl for Sage Chapel. At present we borrow Mount Hermon's at real inconvenience to all concerned. (~~\$200~~-~~\$300~~)
- V. New brick dormitory, or dormitories, to take the place of Moore, Hillside, and Eastman. [*\$137,000 estimate of unit planned by Mr. Deane*]
- VI. The progressive improvement of the furniture provided for the students' rooms. A generous amount of money should be spent each year to replace ugly and much worn bureaus, chairs, desks. A modest beginning has been made in the fall of 1934 by the purchase of simple, but good looking, maple chests of drawers for Holton and Crane-Hillside. A steady program of replacement for the sagging springs of dormitory beds and the provision of new mattresses and pillows.
- VII. The gradual provision for all of our faculty (except possibly the very young or apprentice teachers) of two rooms instead of one, and the provision in each of the bedrooms of running water. Two heads of houses who formerly have had only one room apiece are equipped with two rooms this fall; and running water has been introduced into all the faculty rooms at Marquand and at Holton. We cannot go any further in the matter of setting aside two rooms for faculty in our present buildings without lessening our students capacity and the income from student fees. But to lessen the necessary friction of life in such large groups these arrangements for their comfort and self-respect as well as for the easier conference with students seem to me very important.

VIII. A fund of perhaps \$5000. the interest from which would provide music scholarships. Music lessons cost sixty-four dollars a year, plus five dollars for practice rooms. Every year we have able and deserving girls who would profit greatly by music if they could afford to take lessons. An alumnae fund was started in memory of Miss Sands, but is still too small to net us any appreciable interest.

Respectfully submitted,

(Signed) *Mia B. Wilson*